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FINANCIALTIMES

Tuesday April 9 1991

Britain proposes Kurdish

enclave in northern Iraq

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World News

in Japan

Gorbachev". Page 4

Nec-Nazis protest

police in the border town of Frankfurt on Oder as thou-

sands of Poles entered Ger-

Communists win

Albania's ruling communists gained a crucial two-thirds

majority in parliament by pick-

ing up more seats in run-off elections, according to prelimi-nary results. Page 2

Premier threatened

A man armed with a pellet-fir-

ing pistol, who strolled into New Zealand's parliament

building intending to harm

prime minister Jim Bolger,

Crowd delays trial

Several thousand protesters

the trial of Croatian defence

minister Martin Spegelj on charges of plotting an armed rebellion.

**Soldiers arrested** Twenty Hungarian soldiers

mutiny after refusing duty they say caused mental and physical stress. Speeding

Palestinian jailed

stabbed four Israeli women to death last mouth, was jalk

Meiktila, in northern Burma,

killing at least 20 people and destroying 6,000 homes.

were more popular than the

**Warning to Aquino** 

estinians freed, Page 4

" Fire sweeps town

reform, Page 2

forced a Yugoslav military court to postpone indefinitely

was held by police.

Neo-Nazis chanting "Sieg Heil" and "Poles out" clashed with

FT No. 31,423

6 THE FINANCIAL TIMES LIMITED 1991

Party leader

resigns after

poli setback

# funding for

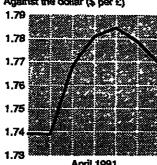
ichiro Ozawa, the forceful head of Japan's ruling Liberal Democrats, resigned to take the blame for his party's bitter election defeat at the hands of the Tokyo governor he tried to oust. Page 24; Analysis, Page 4; Editorial comment, Page 22

Reformers elevated China's parliament approved time s partianness approved two economic reformers for senior posts. One of them, Zhu Rongii, 62, the mayor of Shang-hal, has been dubbed "China's opment in the region. Page 24; Brazil's isolation, Page 8

KLSEVIER, Dutch publisher. has sold its 8.9 per cent stake in Pearson, UK publishing and banking group and publishers of the Financial Times, for £180m (\$320m) to a banking consortium for placement with institutional investors. The 24m shares were bought for 27.54 each by Cazenove, Smith New Court and Swiss Bank Corp and placed with investors for 27.82. Page 25; Pearson

DOLLAR finished in Europe above Friday's levels in sub-dued trading. Sterling fell against the dollar, losing 95 points to to \$1.7690.

Sterling



A 26-year-old Palestinian who for life by an Israeli court. Palquieter after last week's arbitrage activity, with turnover subsiding from Friday's FFr8.8bn. The CAC 40 index A fire that began in the market swept through the town of closed down 4.14 at 1,847.57. In Tokyo the Nikkei average An Indonesian newspaper edi-tor was sentenced in Jakarta share prices were little to five years in prison for blas-phemy against Islam because he said certain pop singers uncertainty about whether the Fed will cut interest rates ing quarterly corporate earn-

The Philippines' deputy armed forces chief resigned, warning Section II. president Corazon Aquino that she was inviting military unrest by passing over senior officers in choosing a new chief

Changing Finland Finnish president Mauno Koivisto met party officials for talks which could lead to a coalition government that excludes the socialists for the first time in 25 years.

Spanish petrol strike Spanish motorists faced long queues at the few filling stations left open when 25,000 pump attendants and other staff began a four-day strike.

Air crash theory The effect of gravity on a pilot's inner ear, creating a false sense of climbing, could have been a factor in several recent light aircraft crashes Bureau of Air Safety said.

Astronaut steps out An astronaut from the US space shuttle Atlantis took a walk outside and shook free a tangled antenna in the first unscheduled emergency repair in space. Second space walk,

# private sector

European governments expressed reservations about a US plan which calls on them to provide finance for a new \$1.5bn fund to help the private

writes down £71m cash investment in BSkyB, Page 26

Markets: Frankfurt had a dull day with isolated bright spota. The Dax index fell 8.92 to 1,579.95 on volume down from closed 159.68 lower at 26,607.65 on volume down from 550m to 500m shares with activity centring on dealer and individ-ual trading. In New York, changed in early trading amid and anxiety ahead of the comings season. At 1.30pm the Dow Jones Industrial Average was up 1.49 at 2,898.27. World Stock Market reports, Back Page,

HACHETTE, French publishing and broadcasting group, has frozen a FFr380m (\$68m) block of its shares owned by a company with Iraqi links. Page 24

PLANS to raise insurance preminms paid by US banks to shore up the federal fund which protects depositors could result in a cut in lending and delay the end of the recession. Page 3

YVES Saint Laurent, French fashion and perfume group, saw profits rise 12 per cent to FFr252m (\$45m) last year from FFr225m. Page 26

MONSANTO, US chemical com-pany, has agreed to sell most of its animal feed ingredients business and related assets to Mitsui & Co, Japanese trading house, and Nippon Soda, aleading Japanese chemical company, for around \$300m.

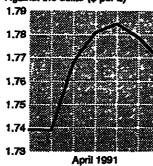
SAPPORO Brewerles, Japanese brewing group, is to issue war-rant bonds worth Y46.5bn (\$334m) later this month, with a maturity set for April 1999, the first Japanese warrant bond issue since Nikon's Y20bn last October. Page 29

# Business Summary | European Community leaders back haven US pledges aid Kuwait extends vote **Europe wary of Latin America**

\$1.5bn fund to help the private sector in Latin America.

The fund, proposed as part of the Enterprise for Americas initiative launched last year by president George Bush, anvisages \$500m each provided over five years by the US, Japan and Europe to provide grants for private sector development in the region. Page

Against the dollar (\$ per £)



By Mark Nicholson in Kuwait City s in 1992 by extend the franchise to women and to

> Dr Abdul Rahman al Awadi minister of state for cabinet affairs, giving the clearest indi-cation yet of the government's view of the country's mediumterm domestic political outlook, said elections would be held in September next year at the earliest.

naturalised citizens previously

BRITAIN yesterday called for

the creation of an enclave in northern Iraq under UN protec

northern frag under UN protec-tion to provide a haven for Kurdish refugees from presi-dent Saddam Hussein's army. The proposal, put forward by Mr John Major, the UK prime minister, to fellow European Community heads of govern-ment at a special summit in Luxembourg, envisages the

Luxembourg, envisages the possible use of force to ensure a safe territory for the Kurds.

"We would hope there was no need to enforce it," a British official said, but if Mr Saddam

refused to honour his offer of an amnesty for the Kurds "we would have to think about using force".

using force".

British officials at the summit said Sir David Hannay, Britain's ambassador to the United Nations, would be putting the plan to an informal meeting of the Security Council following talks with Mr Javier Pérez de Cuéllar, UN secretary, meneral

secretary-general.
The summit leaders were

last night said by EC diplomats

to be strongly behind the enclave plan, a version of which was hinted at over the weekend by Mr Dick Cheney, the US defence secretary.

Mr Major also called for a captaratial aid reckang for the

substantial aid package for the Kurds. The prime minister told

his colleagues in Luxembourg"We cannot just dress the
wounds of the Kurdish people.
We have to try to put a stop to

the blood letting of Saddam

The legal basis envisaged for

any use of force to provide a safe haven for the Kurds would be Security Council resolutions

However, he hoped that by then the emir would have passed a decree to extend the

KUWAIT expects to double the vote to women over the age of institutions. size of its electorate in time for 21. This would double the size At present, only men over 21

Kuwait gives more people the vote

take further steps to secure

peace and security in the area
- and 687, which empowers
the council to secure immedi-

ate access for humanitarian

organisations, and to do every-thing to help the civilian popu-

lation in the region.

British officials said Mr
Major had not discussed the

idea with US president George Bush but that the UK "had

strong reason to believe the US

will like it".

Though acknowledging that China, in particular, as well as the Soviet Union, would have

difficulty accepting measures which could be construed as

interference in another state's

internal affairs, one official

said: "We've done things at the UN in the last 12 months that

who can prove Kuwaiti citizen-ship in their families predating 1920 are entitled to vote - a total of just over 63,000 people. This compares with a population before the Iraqi invasion of about 2.5m, including many foreign workers. The move towards elections

and the extension of the franchise follow increasing pressure from opposition groups since liberation to restore and enlarge Kuwait's democratic

The vote may also be commitment to hold a ballot in Kuwait as "second category" citizens, Mr al Awadi sald yesterday. This group essentially comprises long-standing Kuwaiti residents, including some Palestinians, who satisfy complex requirements of naturalisation and who are of a

UK prime minister John Major (right) with Belgian premier Wilfried Martens

The amount of emergency aid for the Kurds being dis-cussed last night had as one benchmark the Ecu150m

benchmark the Ecu150m (\$136m) suggested by Mr Major, who also called for no let-up in sanctions against Iraq and for the establishment of a UN register of all arms sales.

This suggestion picks up on a Dutch proposal now being worked on by officials from member states.

Yesterday's summit, originally called to discuss a common EC foreign and security policy in the light of the Gulf crisis, was overshadowed by

crisis, was overshadowed by the Kurdish drama.

Michael Littlejohns

writes from the UN in New York: Mr Pérez de Cuéllar gave a cautious response when

certain social status. However, Dr al Awadi said the formation of political parties, at present banned in Kuwait, would not be permit-ted before the elections. In a speech on Monday

along with key parts of the country's 1962 constitution. Most opposition groups, including the Islamic Constitu-tional Movement and Democratic Forum, have insisted that the government call elections within six months and fully restore the constitution immediately. But Dr al Awadi said elec-

asked about a similar sugges-tion buffer zone put forward at the weekend by Turkish presi-

dent Turgut Ozal.
"I don't think it is impossi-

ble, but of course it would be in Iraqi territory, which would raise problems of sovereignty

and I don't know if we can

impose on Iraq a special area. That would be complicated,"

Sarlier the UN chief said he planned to send a humanitar-ian mission to look into the

problem of the Kurdish refu-

There is speculation in the

UN that the mission may be led by Prince Sadruddin Aga

Khan, a former UN High Com-

missioner for refugees. War Crimes; Palestinians released; Picture, Page 4

night, the emir outlined his

which he suspended in 1966

e National /

tions could not be held so soon Continued on Page 24 War crimes trials, Page 4

### Baker calls for massive effort to aid refugees

By John Murray Brown

A MASSIVE international relief effort to sid Kurdish ref-ngees was called for yesterday by Mr James Baker, US secretary of state, who condemned their plight as "nothing less than a crime against human-

ity".
"At the very least it smounts to a conscious depor-tation of the population of north Iraq," he said on a visit to the Cukurca refugee camp

in south-east Turkey.
Mr Baker was visibly affected as he was greeted by spontaneous applause from thousands of Kurds sitting

thousands of Kurds sitting patiently among the rocks and mud at the camp.

Briefing Mr Baker, the local military commander estimated that 280,000 refugees were now inside the Turkish border, most of them at Çukurca and

Officials predicted the figure would be 400,000 within a week and 600,000 by the end of the month. Iran reopened its border to

Kurdish refugees yesterday and said that arrivals now totalled more than 770,000

totalled more than 770,000 with the possibility of a similar number still to come.

"The figure is expected to reach 1m by the end of this week and 1.5m soon." said Mr Vahid Dastjeridi, head of the Iranian Red Crescent Society.

The refugees, huddled together in freezing mountainous areas, needed at least 150,000 tents and 2m blankets, he said.

An official added that the government had sent in 20 pla-neloads of essential supplies,

but this was not enough. Meeting first with a group of Peah Mergas, the Kurdish guerrillas fighting the Iraqi regime, Mr Baker promised massive humanitarian assistance at the border.

Mr Baker said he would do everything to help before the refugees were able to return to

"It's quite obvious these people have nothing. It is up to the international commu-nity as a whole to do something," said Mr Baker during his tour of the border with Mr Kurtcebe Alptemocin, Tur-

Kurtcebe Alptemotin, Tur-key's foreign minister.

The refugees' plight was emphasised by one of the Kurds who pushed through Mr Baker's security cordon. "You must do something to help us. We have come all along the Continued on Page 24 Continued on Page 24

Success in Japan means being

### Changes to rail shuttle wagons may delay **Eurotunnel**

By Andrew Taylor, Construction Correspondent, in London

THE CHANNEL tunnel is expected to be unable to offer a full service to travellers when it opens in 1993 because of a delay in delivering rail shuttle

wagons. Eurotunnel warned yester day that this was likely to reduce revenues from the project for the first six months of operation. The Anglo-French group said delays were expected because of changes in the design of fire doors separating

rail shuttle wagons to meet strict safety standards. The intergovermental com-mission established to oversee mission established to oversee the project has insisted that fire doors between wagons car-rying passenger vehicles be widened by 10cm to allow

easier access.
The Canadian, Belgian and French manufacturers of the rolling stock have warned Eurotunnel that they will be unable to deliver sufficient of

the redesigned wagons to enable a full service to start when the tunnel opens in June Eurotunnel, announced its annual results simultaneously in London and Paris yesterday, said it planned

to start a limited "tourist ser-vice" from September 1993 with a full service delayed until December. "This will reduce anticipated revenues in 1993," said Sir Alastair Morton, Eurotunnel chief executive.
The safety commission had
also warned that the design of

semi-open-sided wagons to carry heavy goods vehicles would be unacceptable if sub-mitted in its present form. Discussions were continuing, but until these issues were

resolved there remained the "risk of additional cost and delay", said Sir Alastair. He said the group, which last November raised an additional £2.7bn (\$4.8bn) to offset rising costs, had sufficient provisions

to cover extra cost arising from a delay in starting a full service. Discussions were also tak-ing place with manufacturers to see if lost time could be recovered. It would be severa months before the group would be able to determine the full effect on revenue flows.

This would not affect the

long-term viability of the project which remained on target to make its first profit in 1998 said Sir Alastair. Continued on Page 24 Background, Page 8

### UK stock exchange to overhaul constitution and membership

By David Waller in London

CHAIRMEN of quoted companies and senior fund managers will be represented for the first time on the top policy-making body of Lon-don's International Stock Exchange following a decision to overhaul the exchange's constitution and the way it is

The Council of the Stock Exchange, the top ruling body whose membership is drawn almost exclusively from the stockbroking and market-mak-ing community, yesterday voted unanimously in favour of measures which will lead to its own replacement later this

Under the new proposals, the council is to be replaced with a slimmed-down board. Representatives of stock exchange member firms will drop from 25 to 14, while for the first time senior businessmen and insti-tutional investors will be appointed as non-executive

Mr Andrew Hugh Smith, stock exchange chairman, said that this reconstitution of the exchange at the highest level

was designed to reflect the structure of the securities industry today. "It is a major step forward for the stock exchange," he said. "It will help us react more clearly and coherently to a rapidly chang-ing world, and help us provide our services more efficiently."

The board will be responsi-ble for setting the exchange's long-term strategy and for overseeing the formation and execution of policy. The stock exchange said that the changed composition of the board was "a natural conse-quence of the many changes which have taken place in the securities industry over the past five years, and will reflect the exchange's broader focus as a provider of market ser-

Since the deregulation of the UK securities industry – Big Bang – in 1986, the stock exchange has faced the task of evolving from being a private members' club. The structure of the council, dating back to the pre-Big Bang days when the exchange was no more than a trade association, has

seemed increasingly anachro-

mistic.
"Since Big Bang the exchange has gone through a period of dramatic develop-ment and change which encompasses screen-based trading, the expansion of interna-tional trading . . and the planned complete reengineer-ing of our trading and settle-ment systems and processes," Mr Hugh Smith said.

More recently the exchange

has moved away from its tradi-tional role as a trade associa-tion and focused its role as a provider of services to the mar-ket as a whole."

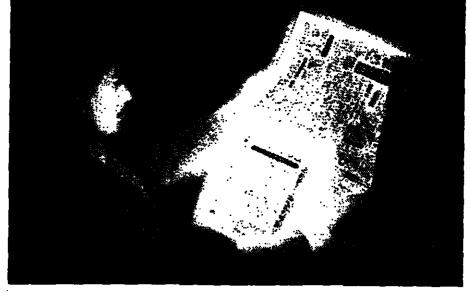
The new board will consist of the chairman, chief executive, chief financial officer and up to three further member's of the exchange's evacutive the exchange's executive management team - plus, as non-executives: two senior investors; two chairmen or chief executives of listed companies, one banker and 15 repthe securities industry.

The proposals will be voted on by the 420 member firms on

STOCK HIDICES

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MARKETS

New York Junch \$1.789 (1.7785) DM2.9875 (2.9775) FFr10.105 (10.075) SFr2.535 (2.51) Y242.75 (242.5)

New York: Comex Jun \$364.0 (362.1) \$361.55 (357.5) N SEA OIL (Argus)

DOLLAR New York lunc DM1.6865 FFIS.7115 SFr1.43125 Y137.15 DM1.6985 (1.6735)

2,529.9 (-15.4) FT Ordinary: 1,999.0 (-15.5) FT-A All-Share 1,225.31 (-0.6%) PFr5.7125 (5.865) SFr1.4325 (1.412) Y137.25 (136.3) New York lan 2,899.01 (+2.23) \$ index 65,3 (64.8) Tokyo close: Y137.0 S&P Comp 375.89 (+0.53)

US LUNCHTIE

Japanese LDP leader's exit may

be merely a career hiccough



Ichiro Ozawa, who resigned as head of Japan's ruling Liberal Democrats, is one of the new generation of Japanese politicians and many believe he is unlikely to be out of politics for long. Page 4

-London 35-37

\$18,95 (18.6)

26,607,65 (-159.68) LONDON HOKEY 3-month Interbe closing 12½% (12½%) Life long gill future:

HATES Fed Funds 5,93% 3-me Theaury Bills: yield: 5,82% Long Bond: 983 yield: 8,17%

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Ups and downs in Japan .... Road chaos: Unless UK car users are restrained congestion will become paralysis 22 Kast Germany: Treuhand needs more people and money to complete privatisation 

# **Brussels** probes alleged EC steel cartel

By Andrew Hill in Luxembourg and Charles Leadbeater in London

AN ALLEGED cartel in steel products for the construction industry, involving some of

industry, involving some of Europe's leading steel manufacturers, is being investigated by the European Commission.

The investigation, which began with raids to seize documents from a clutch of steel producers in mid-January, may signal a tougher EC line on competition in the industry as its faces its worst downturn since the early 1980s.

The inquiry focuses on sales of heavy steel sections and beams by British Steel, Usinor Sacilor of France, Germany's

Sacilor of France, Germany's Peine Salzzitter and Arbed of reme Sazgitter and Arred of Luxembourg. Commission offi-cials also visited the offices of Ensidesa, the Spanish pro-ducer, and liva, the state steal

The producers could be liathe producers could be hable for fines of up to 10 per cent of annual sales, if the EC finds they have been operating a cartel. Last year several pro-ducers were fined a token Ecu425,000 for operating a stainless steel cartel. The fines were limited because the EC acknowledged it was itself deeply involved in regulating competition in the industry through its "manifest crisis

However, the ending of EC production quotas in June 1988 was meant to pave the way for a competitive market. This change of context could mean the producers would be open to much heavier penalties than in the stainless steel case.

The EC produces about 8m tonnes of heavy beams and sections a year, 5.8 per cent of total Community steel output, with British Steel and a recent alliance between Usinor-Sacilor and Arbed accounting for half

British Steel said it had co-operated fully with EC officials who had arrived unannounced at its Teesside plant on January 16. Usinor Sacilor said it ary 16. Usinor Sacilor said it did not expect to hear from the Commission for at least three months. EC officials said the inquiry could take at least a year. The said the inquiry, which was dogged by conflict between different EC directorates, took more than two years to complete.

The investigation was trig-gered by an inquiry last year by Norwegian competition offi-cials into its market for construction steel which found there were agreements limiting the amount of competition from imports from EC produc-

Steel industry analysts believe it is unlikely there would have been explicit price fixing. Instead, there may have been agreements to maintain stable market shares by limiting import competition.

Despite over-supply of con-struction steel, largely because of the downturn in construc-tion activity, consumers say prices have not fallen by as much as they would have

# Ministers fail to end farm impasse

By David Gardner in Luxembourg

yesterday in breaking the impasse over farm spending, replicating in their own ranks the divisions which have prevented agriculture ministers from agreeing a farm price package for this year.

Unless progress can be made soon, said one minister, the farm budget dispute might

have to be passed on for heads of government to resolve.

Britain, supported by the Netherlands, again insisted that the "guideline", or ceiling, an amount of the control on spending fixed at a special summit in 1988, had to be maintained. The other 10 EC partners, led by France, continued to argue that the cost of integrating east German farmers into the common agricultural policy should be financed outside the farm budget.

Mr Norman Lamont, UK Chancellor of the Exchequer, said: "It would be quite wrong

time they are put to the test. We can't have rules only for fair weather." The European Commission

agriculture budget the first

has proposed price cuts in this year's price package, which would nevertheless see a would nevertheless see a record increase of 30 per cent to Ecu32.5bn (£22.8bn). It contends that the root of the budgetary problem is chronic oversupply fuelled by unsustainable levels of price support. It has temporarily believed redical resource for the support of the suppo

shelved radical proposals to deal with the problem in the hope that a conventional, if restrictive, price package would clear the decks for reform.

Instead, farm ministers already hostile to the outlines of the reform have so far refused to accept what, in the circumstances, are mild cuts. In theory, under as yet untested rules agreed in 1988, the Commission can force the

### **Caution on moving** to stage two of Emu

By Andrew Hill in Luxembourg

FINANCE ministers from Germany, Denmark and the Netherlands yesterday said they would resist any automatic move to stage two of European economic and monetary union (Emu) until EC countries had achieved a strong degree of economic convergence.

During the latest round of

the inter-governmental conference on Emu here yesterday, most EC finance ministers supported calls for convergence. The German, Danish and Dutch representatives said member states should take an explicit decision before moving

on to stage two.

"Before entering stage two
we should be able to see objective progress on convergence"
said a German official. There was little discussion about whether such decisions should be based on a unanimous or a majority vote. Britain, which has formu-

lated its own Emu strategy for a "hard" European currency and a European Monetary Fund, also believes that decisions on the substance of the

move to stage two should precede decisions on the schedule. This currently envisages transition to stage two in January

A senior European Commission official said yesterday that Brussels supported a "very well-drafted" compromise pro-posal from Luxembourg, which holds the EC presidency. The Luxembourg paper says simply that before the beginning of stage two, EC governments and the Commission should "evaluate" progress achieved on economic and monetary convergence.

However, British officials said the presidency's compro-mise was "not sufficient to

ensure convergence".

Stage two was the least clearly defined of the three steps to Emu planned by Mr Jacques Delors, the Commission president. It was originally seen as the period in sion president. It was origi-nally seen as the period in which a European central bank would be set up, but there is a continuing dispute over whether the bank should be established at the beginning of stage two, or the end, in 1997.

### Finland to ban cartels

A FINNISH government committee is drawing up stricter anti-trust legislation which would not only explicitly prohibit cartels but give the state-run Office of Free Competition (OFC) the power to hand out strict fines, writes Enrique Tessieri in Helsinki. The legislation should also

aim to correct some of the serions imbalances within the national economy, which have been fuelled by the lack of healthy competition and strict laws on foreign investment, it

But some observers feel that the incoming government, currently being put together by the nationalistic Centre party, could delay the proposed anti-trust and more liberal foreign investment legislation from

becoming law. Existing Finnish anti-trust legislation which came into force in 1988 does not directly forbid price cartels and oligopolies from dividing markets between themselves. Compa-nies cannot be directly fined if they are found guilty of enforcing a price cartel.

### State cash for Sabena under scrutiny

Luxembourg and Reuter in Brussels

THE Ruropean Commission is investigating Belgian plans to pump large sums into Sahena, the state airline, and is considering a full inquiry into France's proposed FFr6hn (2500m) injection of fresh capital for Bull, the computermaker, and Thomson, the defence and electronics group.

A spokerman said vesterday A spokesman said yesterday that Brussels had received a

Belgian government request for clearance of the Sabena money on Friday and was examining it. It would decide within two months whether to approve the payouts or ban

approve the payons or han them as unfair state aids.

The Belgian government in March announced a BFr35bn (£573m) aid package for Sahena in an attempt to entice a foreign sirling to take a stake in the sliing carrier.

The spekermen said Bruse.

a foreign airline to take a stake in the siling carrier.

The spokesman said Brussels also intended to look at French plans to plough close to \$400m into Air France.

The Bull and Thomson investigations would aim to discover whether the capital injections, announced last week, constituted illegal state aid to the two companies.

The Commission is expected to make a formal statement about the French government proposals today in Brussels.

Sir Leon Britten, the competition commissioner, who was attending yesterday's meeting of EC finance ministers in Luxembourg, said the Commission had to decide whether the capital injections were subsidies or normal investments.

"In the case of a public sec-

"In the case of a public sec-tor investment we must deter-mine whether or not a private sector investor would have sector investor would have done the same thing," he said. "If it's a subsidy we would have to see if it conformed with EC competition rales." Brussels is also likely to consider whether the French policy is compatible with other EC selectors such as projected. EC schemes such as regional aid or research programmes.

The capital injections are due to take place later this year, and it is unlikely that Brussels will be able to take

formal pre-emptive action.

By Leslie Colitt in Berlin

GERMAN neo-Nazi youths

hurled paving stones at a bus and cars carrying Polish visi-

tors across the border yester-

day as visa requirements for Poles were lifted by the Ger-

man, Italian, French and Bene-

The assault by about 250

youths happened at the border

crossing point of Frankfurt on

Oder. Two people were injured on the bus, which was carrying musicians back to Poland. Sev-

eral Poles who walked across the bridge over the Oder river

frontier were spat upon and abused as they reached Ger-man soil. Similar incidents

were reported from two other

border crossings.
In contrast with the hostile reception, Mr Manfred Stolpe,

prime minister of Brandenburg state, which borders Poland

appealed for "hospitality and tolerance" towards the Poles

and leaflets were handed out to



# Moscow faces prospect of unrest and widespread political strikes

By John Lloyd in Moscow

THE political strike weapon took on greater edge yester-day in the Soviet Union, as Georgia's president warned of a general strike in his republic from today and more miners backed political demands. Mr Zviad Gamsakhurdia, the Georgian president, said in a message to Mr Mikhafi Gorbachev, the Soviet president, that the republic would join "the demands of workers

on strike in the USSR". While striking miners are calling for the resignation of Mr Gorbachev and the Supreme Soviet, the Georgians' main demand is for the removal of Soviet interior ministry troops from South Ossetia, where violence between Georgians and Osse-tians is reported to be increas-

The Soviet government's fear is that, in the present politically dangerous period, the demands of the miners

CHANCELLOR Helmut Kohl

has indicated a readiness to

co-operate more closely with

the opposition Social Demo-crats. The government spokes-

man said yesterday that Mr Kohl would be seeking a meet-ing as soon as possible with Mr Hans-Jochen Vogel, the

SPD leader, writes David Good-

speculation about a temporary "grand coalition" to help deal

Relations between Germans and Poles, strained since the

Second World War, are not expected to normalise until the

enormous economic gap between them is narrowed

Hostility among some Ger-

There has been growing

hart in Bonn.

them to Germany.

protest over the price rises. Mr Thomas Kolesnichenko, senior political analyst on the Communist party's main newspaper Pravda, said yes-terday that "this period recalls the Polish situation. when prices went up and there were huge protests. The workers may not take such things from a communist gov-

ernment now". Reports from the main coal-fields in the official press and from independent news agencies said that representatives of opposition parties - such as the Democratic Russia party, the Ukrainian Republican party and others - were holding meetings over the

In the Kuzbas, the main coal basin in the Russian Federation and the most politically militant area, production was reported as being "almost at a standstill". The official news agency Tass said

German neo-Nazis assault Poles at border

Kohl makes overture to opposition

with the integration of east

Germany, but neither Mr

Kohl's Christian Democrats

nor the SPD is yet taking the

idea seriously. Before last December's elec-

tion Mr Kohl expressed no

interest in inviting the SPD to

participate in a "round table" for east Germany.

But in light of the increas-

ingly gloomy mood in the east, some sort of co-operation with the SPD although well short of

mans towards Poles peaked last year when a total of 20m Polish travellers visited Berlin

and towns in the border area. Many sold alcohol, cigarettes and food to earn D-Marks and

bought out the stocks of dis-

Last week, Mr Dieter Heckel-

carried a protest from 11 Russian deputies about the calls by Democratic Union activists for pits to be taken over. In a report from the Don-bass capital of Donetsk, the independent news agency Postfactum said the Republi-can Party, the Rukh popular front organisation and other anti-Communist movements

were represented at a strike meeting on Saturday. Postfactum quoted a local miners' leader, Alexander Ivashchenko, as saying the strike had been called "because we do not trust the Soviet President or govern-ment who have led the coun-try to collapse."

According to Postfactum, Ivashchenko, strike commit-tee chairman in a major pit complex, said the Kremlin "has no programme to get out of the crisis and in our present political system is incapable of improving the life of

a coalition, now seems likely.

The offer of limited co-operation might not be attractive to the SPD who will

feel implicated in the govern-

ment's past mistakes without being able to exert influence

On the other hand, if Mr Kohl was to offer the SPD a

chair at his regular meetings

on east Germany with both sides of industry it will be dif-

ficult for them to turn down.

mann, head of Berlin's interior

department, won the support of many Germans in the border

region but antagonised others by saying that Berliners could

not be expected to again tolerate the "illegal trade, crime and filth" brought in by up to

over future policy.

Mr Boris Yeltsin, the Russian leader, promised last week that he would seek to solve the miners' strike, fresh from his victory in securing extra powers and with the prospect of a popular election for his post in sight. Most observers believe that Mr Yeltsin must fulfil at least some of his promise to improve the economic situation in Russia over the next two months, or risk a loss of

support.
Meanwhile, the authorities remain nervous of the effects of the price rises a week ago. Leaders of the Belorussian republic are negotiating with engineering workers who walked out last week in pro-test at price rises.

A group of Moscow's traditionally quiescent students demonstrated for higher grants in front of the City Hall, claiming that the price reform had "turned student poverty into destitution".

weekend. He said the authori-

ties would keep strict watch on

Polish offenders who would not be allowed back to Germany.

His remarks were criticised sharply by Mr Norbert Meis-ner, Social Democratic (SPD)

head of Berlin's economics

department, who warned against "hysteria" which served to fuel animosities against foreigners.

Many Germans were relieved when the Bonn government clamped down last October 3.

German unification day, on the

previously unlimited entry by Poles to West Berlin. The Ger-

man Construction Workers

Union yesterday called on



### Albania to form government of experts

ALBANIAN prime minister, Mr Fatos Nano, said he would sak opposition experts to join a coalition, after the ruling Communists won a two-thirds majority in the first multi-party elections for nearly 50 years, Router reports

In his first interview with foreign media since the elections, Mr Nano said only a "government of experts" could stop political unrest and and the deep crisis in Europe's poorest economy.

"People are tired of unnecessary political debate Now they need the basic conditions to work, to live and the international television news agency

The 39-year-old reformist Communist said good experts had been elected to parliamen

cition Democratic Party. "We should co-operate with the political forces present in parliament from this position: the best expert to tackle a problem will have the portfolio," Mr Nano said. Mr Nano, a university economist, was brought in to head a transitional government by President Ramiz Alia in February after unrest in Tirana during which thousands of protesters tore down a giant statue of late Stalinist leader, Mr Enver

Political sources said Mr. Name was virtually certain to be asked to head the government when parliament

### Cyprus urged to cut deficit

The International Monetary
Fund has strongly urged the
Cyprus authorities to act now
to slash the budget deficit and
to reduced excess liquidity,
Andreas Hadilpapas writes

The budget deficit has tripled as a percentage of GDP report prepared after a 10-day visit, an IMF team warned that, on current trends, the budget deficit could widen to 5-5.5 per cent of GDP this year, from 2.5 per cent in 1990 and .5 per cent in 1989.

The IMF praised Cyprus for the prompt action it had taken to cushion the effects of the Gulf crisis on the island's economy. The damage containment was successful warranting a temporary widening of the budget deficit and some relaxation of monetary policy.

employers and the government to prevent the illegal hiring of low-paid Polish building workers in Germany.
Mr Krzysztof Skubiszewski,
the Polish foreign minister,
appealed to his fellow citizens East German pensions rise The parties in Germany's ruling centre-right coalition have agreed that pensions in the former East Germany to conduct themselves abroad

> pensions in the econo depressed region will be around half those in west

Government officials said the extra cost of DM2.1bm and not from the already

Mr Vogel said details would be announced after the cabinet formally approved the

# French encouragement for Warsaw plan to join EC

count shops.

By William Dawkins in Paris

FRANCE WILL support Poland's application to join the European Community as soon as Warsaw is able to meet membership conditions. This will be the main point of a friendship treaty to be signed today between Presidents Lech Walesa and Francois Mitterrand.

It will be the first time Poland has signed an accord of this kind with a western

give a political lift to Poland's

government will set up legal instruments over the next few

weeks to speed up privatisa-tion, define property rights, and prepare the currency for full convertibility by 1993, according to Mr Mihaly Kupa,

Mr Kupa, who was appointed last December, made clear in an interview at

the weekend that he is keen to

press ahead with the reform

package at a much faster pace. He wants to attract greater foreign investment into the

country, encourage a broader

based market system, and inte-grate Hungary quickly into

the European economy.

The government, led by the conservative Hungarian Demo-

the finance minister.

HUNGARIAN

By Judy Dempsey, East Europe Correspondent, in London

negotiations for an association accord with the EC which is to come into effect from 1992. That would give easier access to Community aid and

Poland's ambassador to Paris, Mr Gerzy Lekazewsky, said his country also intended to implement EC legislation at home, leading to a possible application for entry at the end of this decade or early The occasion for the French

cratic Forum (MDF), "wasted

too much time in pushing through legislation after it was elected (a year ago)." Mr Kupa believes the hesita-

hr kupa ceneves the nesta-tion was due to "a lack of a clear direction. There were several economic advisers [to Mr Joszef Antall, the prime

minister] who had different

views about the pace of change. This led to a certain

However, following the reor-

ganisation of the government last December, it appears that Mr Kupa's plans for imple-

menting a strict monetary pol-icy, aimed at curbing inflation which is running at 35 per cent, and reducing the state's role in the privatisation pro-

cess, now prevail.

inertia in decision-making."

treaty is a three-day visit beginning today by Mr Walesa, accompanied by three senior government ministers, during which the Paris gov-ernment will also offer a substantial reduction in Poland's \$5.2bn (FFr29bn) official debt to France.

Mr Mitterrand indicated on Polish television a possible cut of FFr2bn-FFr3bn, though the final figure will be settled between the Polish delegation and the French Finance Min-

His sense of urgency has been prompted by the collapse of trade between Hungary and the Soviet Union, following the introduction of the dollar payment system in January.

This development has belong to come a decline in

helped to cause a decline in gross domestic product, which

will contract by 4 per cent this year, and has increased Hun-

gary's international payment ohligations by \$2bn to \$3.95bn. The legislative programme,

which Mr Kupa expects to be

passed before the parliamentary recess in June, includes:

• Defining property rights which will enable foreigners

and Hungarians alike to buy

and sell land. By 1994, Mr Kupa expects that half the state's property will be in pri-

istry. Any reduction will \$2.9bn of loans to Poland, a come on top of the 50 per cent much smaller exposure than write-off agreed by the Paris Club of creditor nations last month for all of Poland's \$33bn borrowings from foreign governments.
This will be a significant

gesture from France, Poland's second largest creditor. It comes only a three weeks after Mr Pierre Bérégovoy, the finance minister, critic-ised the US decision to write off 70 per cent of its own

vate hands. Currently, less

than 8 per cent of all property belongs to the private sector.

Transforming the Hungarian National Bank into a central bank to shape monetary

policy and create greater com-petition among commercial banks in terms of interest

The maintenance of wage

regulation as long as state

ownership remains dominant

in the economy. At present, the centralised regulation of

wages affects 80 per cent of the labour force.

Despite this heavy legislative programme, Mr Kupa is confident that the programme will finally dismantle the ves-

tiges of the former communist

rates and credits.

Mr Bérégovoy warned that indebted countries might damage their own interests by seeking bilateral rather than multilateral debt reductions. Mr Lekazewsky emphasised that any debt reduction was of prime importance to Warsaw's attempts to revive the Polish economy.

Mihaly Kupa: keen to press

ahead more quickly with

# Hungary aims to speed the pace of reform

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should rise by 15 per cent from July 1, government spokesms Mr Dieter Vogel said, Renter reports from Bonn. After the rise, average

Merica ()

Patrolan in

Germany.

(\$1.2bn) would be financed out of social security funds overstretched governa budget.

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PE SECTION

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# · Canadian regional politics stronger

By Bernard Simon in Toronto

THE search for a solution to Canada's constitutional prob-lem is likely to be further com-plicated by moves to broaden the reach of two increasingly influential regional parties, one in Quebec and the other in

the west.

The Bloc Quebecois, a breakaway group of nine nationalist
Quebec MPs, could be considerably strengthened following a
decision by the separatist Parti
Quebecois to support the BQ in
the next federal election.

Across Canada, the fledgling
Reform Party of Canada, which
began as a movement to repre-

began as a movement to represent the west's interests, decided at a convention in Saskatoon to seek support for its right-wing platform across the

The Reform Party's platform of no special treatment for Quebec, fiscal conservatism and an end to official bilingualand an end to official bilingual-ism has struck a resonant chord in the past year, espe-cially in rural areas. According to recent opinion polls, the party has moved ahead of the ruling Conservatives in some parts of the west, especially Alberta.

The Reform Party has only one MP in Ottawa, but one of its members two years are house the first constant to be

its members two years ago became the first senator to be endorsed by a popular vote.

The Parti Quebecois decision to throw its weight behind the BQ could cost federal Prime Minister Brian Mulroney's Conservatives valuable backing in Quebec. The Parti Quebecois, which is a provincial party, has quietly channelled its resources to the Conservatives in the past two federal tives in the past two federal elections, helping them achieve a virtual clean sweep in the francophone province. The Conservatives hold 56 out of 75 Quebec seats in the House of

The BQ was formed last year when the nine MPs split from both the federal Conservative both the federal Conservative and Liberal parties to give Quebec nationalists a stronger voice in Ottawa. The BQ, whose leader is former a Con-servative cabinet minister, Mr Lucien Bouchard, has prom-ised to run candidates in all 75 constituencies in the next fed-eral election, likely to be held either late next year or in early 1993.

### Salinas asks Ottawa to back free trade accord

PRESIDENT Carlos Salinas de Gortari of Mexico brought his initiative for a North American free trade area to Ottawa yesterday, in a speech to parlia-ment emphasising the poten-tial benefits to Canada of a

US-Mexico-Canada pact. Mr Salinas noted very broad opportunities" for Canadian products and technology in Mexico, especially in telecommunications, public trans-



Salinas: Soothing opponents

port, irrigation and the envi-ronment. He also tried to soothe Canadian opponents of the trade deal by pointing to recent progress Mexico has made on cleaning up the envi-

ronment.

During his three-day visit,
Mr Salinas will meet some of
the strongest opponents in
Canada of a tripartite trade
deal. They include Mr Bob Rae,
premier of Ontario, and Ms
Shirley Carr, president of the
Canadian Labour Congress.
His itinerary also includes a
visit to Montreal to meet Quebec Premier Robert Bourassa. bec Premier Robert Bourassa, an avid supporter of the 1989 US-Canada free trade pact

Recent polls indicate that just over half of Canadians oppose a North American trade pact. Labour and human rights groups have warned that free trade with Mexico would mean further exploitation of low-paid Mexican workers and job losses in Canada. Several Canadian companies, especially in the motor parts sec-tor, have already moved plants to Mexico to benefit from lower

### S America unhappy with US over cocaine issue

ANDEAN countries are becoming distilusioned with increasing US involvement in the struggle against the drugs trade. It also seems certain that the signing of Peru's bilateral agreement on military and economic assistance will be

further delayed.

An Andean Commission of Jurists' conference last week in Lima, concluded that few positive results had been seen from the US economic assistance promised during last February's four-nation drugs summit in Cartagena, Colombia.

Representatives from the parliaments, judiciaries, armed parliaments, judiciaries, armed forces and popular organisa-tions in Colombia, Bolivia and Peru also expressed fears over the "militarisation" of the con-

This coincided with news from Bolivia that a US Galaxy transport aircraft had landed in La Paz with 90 tons of munitions for the country's antidrugs effort, under controver-stal authorisation granted only hours earlier by the Bolivian

Congress.

A bilateral anti-drugs agreement between Peru and the US has been awaiting signature for several weeks. Available in the form only it coincides draft form only, it coincides with the thrust of the 1990 Cartagena accord in accepting coresponsibility in the drugs problem and proposes a "joint venture" to confront it.

Peru produces about 60 per cent of the world's coca leaf from which cocaine is made. Between 100,000 and 200,000 small growers and their fami-lies depend on it for their liv-ing. The draft bilateral agreement recognises the need to persuade these growers to sub-stitute their coca crops in return for legality, land titles, access to credit and other advantages of a free market

economy. ers look certain to comprise the main obstacle to the bilat-eral agreement. At last week's People's Defence Front of San Martin, Peru's chief coca-growmartin, results that took grow-ing region, denounced proj-ected US aid to the military and the plan's lack of real eco-nomic alternatives. "We shall defend coca with our lives," he

Peruvians are starting to measure the political costs against the financial carrot of co-operation with the US this year \$39.9m in aid to Peru's underfunded military and anti-narcotics police, with another \$87.7m in "drugs-re-lated economic aid".

This is equivalent to around per cent of the total US antidrugs budget, "maybe better than before, but hardly an equitable contribution," according to Mr Gustavo Gor-riti, a writer.

### Foreign investment up in Venezuela

By Joe Mann in Caracas TOTAL direct foreign investment in Venezuela last year increased by 16 per cent to \$3.58bn, according to the Venezuelan government. In early 1990, the government

decreed a liberalisation of the foreign investment code. This liberalisation essentially eliminated most of the problems foreign investors had been complaining about for years, including heavy controls on profit remittances, reinvestments, technology transfer and investments in certain eco-nomic areas formerly barred to

foreigners.
While some of the \$495m in foreign investment last year was fresh capital, including the proceeds of debt-equity swaps, an important share was made up of reinvestments of retained earnings by foreign companies already in Venezuela.

### Second space walk for astronauts

TWO astronauts who left their space shuttle to fix an antenna left the craft again yesterday for a more leisurely spacewalk, AP reports from Cape

Canaveral Spacemen Jerry Ross and Jay Apt drifted back into the shuttle's open cargo bay yes-terday, less than 16 hours after re-entering the spacecraft following Sunday's emergency

The two made their unscheduled walk when the 17-ton Gamma Ray Observatory's antenna could not be extended by electronic signals from the ground. They shook the antenna loose, then got an early start on their intended

Flight directors said yester-day's space walk had gone as planned. Sunday's space walk was the first by Americans in over five years.

### **AMERICAN NEWS**

# Brazil shows perturbing isolation

Stephen Fidler reports on the annual meeting of the IADB

BRAZIL'S minister of economy, finance and planning does not mines words. Angered by the delay in a loan to Brazil from the Inter-Ms Zélia Cardoso de Mello delivered a ferocious speech to the usually subdued annual

meeting of the bank.

She described the decision to delay the \$300m loan as "illegal and unacceptable". The deci-sion "put at risk the bank as a financial institution". She said that, if this was the

price for the bank's new capi-tal increase (the loan-delaying mechanism was introduced as part of the capital increase negotiations), then it was an "excessive price" to pay. She even lectured the US on keeping its budget deficit in check. The loan was delayed for two months to signal the concern of of the Group of Seven industrialised nations, led by the US, about Brazil's \$80n in interest arrears to commercial bank mechanism was introduced as arrears to commercial bank creditors. After five months of

on settling the backlog was The G7 saw the arrears as a threat to the international financial institutions to which Brazīl is a large debtor. There was also concern in the G7 about Brazil's almost overt use of arrears as a bargaining chip with the banks. This was over-laid by a particular US worry that Brazil's behaviour could

talks with the banks, progress



add to the financial fragility of some of the large US banks. There were many at the meeting who sympathised with the Brazilian position. As they saw it, the development bank was being used as a little more than a collection agency for

Commercial banks.

But, in going ahead with the speech, Ms Cardoso was ignoring the weekend advice of officials from some other Latin American governments. They suggested the issue be allowed to blow over: an agree-

ment with the commercial banks on arrears is all but completed and the US was expressing a willingness, once this had happened, to let the loan go ahead.

Partly because of this, her

tough speech - probably made with a domestic audience in mind – was viewed widely in Nagoya as underlining the increasing isolation of the administration of president Fernando Collor de Mello, not but also from industrialised countries led by the US and even its neighbours in Latin

It underlined to bankers and officials here what are seen as mistakes of style, tactics and substance in the Collor administration's international financial dealings.

First, style: A speech in the style of 1980s Brazilian finance

ministers was not viewed as the most constructive, in front of an audience of sceptical Jap-anese financiers waiting to be convinced of the region's widely vaunted economic transformation. It reinforced prejudices that the administra-tion in Brasilia is becoming more aloof and insular. Second, tactics: If Brazil had

offered token payments to bank creditors six months ago, it may well have avoided tan-gling with the G7 and conceded less to the banks than it now has. Its tactical approach to the negotiations played into the bankers' hands, it is said, and further soured relations

with the bankers.

By contrast, Argentina, which is paying only \$50m a month in interest – a fraction of the scheduled amount – is now viewed more construc-tively by bankers. It is meanwhile reducing its debt through privatisations where



Some consider the commit-

ment by the administration to

economic reform to be the

most important issue, despite the lack of success in tackling

Brazil's apparently intractable

economic problems. It is this

which is worthy of interna-

tional support, they argue.
Another, and growing, school, holds that the current

administration is already a

lame duck economically and that a golden opportunity for reform has been lost because of

inept economic management. Whatever the truth, Brazil

continues to disappoint its

many sympathisers

By Peter Riddell, US Editor, in Washington

PLANS to raise insurance premiums paid by US banks to shore up the federal fund which protects depositors could result in a cut in lending and delay the end of the recession, according to the main banking associations.

Their complaint comes as both the recapitalisation of the bank insurance fund and the Treasury's proposals for longer term restructuring of the term restructuring of the industry have come under attack from a wide range of affected parties. These objections are likely to be aired at Senate and House banking committee hearings this week. The Federal Deposit Insurance Corporation has proposed raising the premium paid by banks from 19.5 cents to 23 cents for every \$100 of deposits.

cents for every \$100 of deposits, following a 7.5 cent rise last year. This is needed as the first stage of a rescue intended to prevent the fund becoming

insolvent over the next 18
months as more banks fail.
The groups – the American
Bankers' Association, the Association of Bank Holding Companies, the Association of Reserve City Bankers and the Consumer Bankers' Association - argue that the industry will have to pay an additional \$3bn in premiums this year, compared with 1990, which will cut into earnings and capital

"Any decline in capital will affect the ability of banks to lend in their local areas. In parts of the country still in the throes of recession, the increase in assessments will come almost entirely from cap-

come almost entirely from capital and may delay recovery in those regions," they say.

Moreover, the groups argue that the loss of \$3bn a year in retained earnings useable for capital is roughly equal to a loss of almost \$25bn a year in new credit that would otherwise have been extended.

Separately, controversy has

Separately, controversy has developed over proposals to cut deposit insurance coverage. Local and community bankers Local and community bankers are opposing limits on the number of deposits to be protected (as well other proposals for nationwide branch banking), which, they believe, would favour large banks.

By contrast, Wall Street securities houses, led by Merrill Lynch, are opposing a related proposal to remove insurance protection from brokered deposits, funds placed at

kered deposits, funds placed at banks and savings bodies by

These bundled deposits earn higher returns while still enjoying federal insurance cov-erage. The administration argues that such brokered deposits have allowed weak

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# LDP leader's exit may be temporary

MR Ichiro Ozawa, who resigned yesterday as leader of Japan's ruling Liberal Demoupon by a group of men young enough to be his sons. crats, is one of the new, younger generation of Japa-nese politicians to have estab-Some analysts also saw in the Tokyo result a vote against the foreign policy of Mr Ozawa, notably his efforts to rally national support for the US-led forces in the Gulf, Mr Takalished himself since the Recruit share dealing affair damaged or destroyed the repyoshi Miyagawa, the head of a private political research cen-tre, said yesterday: "This is a warning from the people that utation of some of his elders.

Many in the LDP believe the
48-year-old Mr Ozawa is unlikely to be out of politics Ozawa's policy is unpopular, both his foreign policy and his domestic policy."

But other observers said the LDP's success outside Tokyo showed the result in the capital had less to do with policies than with the clash of person-

for long; some say he could back in office before the end of the year - possibly as a cabinet minister. Mr Ozawa's internationalist approach in politics was being blamed in some quarters yes-terday for his losing the Tokyo gubernatorial election. He

international relations. He returned only a few days ago from meetings with President Bush and President Gorbachev. However, any disruption to Japan's relations with the US and other foreign countries is likely to be short-lived since the substance of Japan's for-eign policy is likely to remain

played a large personal role in

unchanged.
The LDP took some consolation yesterday in the fact that the party made overall gains in prefectural assembly

But in Tokyo, the LDP appeared to have underestimated the strength of the symnathy vote for the incumbent. Mr Shunichi Suzuki, who was widely seen as the victim of bullying from party headquar-

Afghanistan

### Pakistan begins Liberia linked to Sierra Leone peace initiative border battles

than with the clash of person-alities. Mr Takashi Inoguchi, a professor of politics at Tokyo

University, said: "This was a vote about local not about national issues."

That may be to play down

the result too much. After all, Mr Ozawa has become the first

senior LDP official ever to

resign after a local election

poll. The margin of Mr Suzu-ki's success indicates a wide-

spread disenchantment in the

The fact that Mr Obuchi is a senior Takeshita faction figure

shows that the faction's lead-

ers will continue to support the administration of Mr Kaifu.

By Withern Keeling in Lagos

THE Liberian rebel leader, Mr Charles Taylor, has been accused of giving active sup-port to the recent insurgency in neighbouring Starra Leone

in which more than 50 people have been reported killed. Dr Abass Bundu, the execu-

tive secretary of the Recognic Community of West African States which is spearheading the peace efforts, said that he had evidence of Mr Taylor's

direct involvement in the

fighting in Sierra Leone.

capital with LDP rule.

inside the LDP.

By Farhan Bokhari in Islamabad PAKISTAN'S government yesterday said it was embark-ing on an initiative to seek a political solution to end the

continuing conflict in

Afghanistan. As a first step, contacts would be made with relevant states including Saudi Arabia, Iran, the Soviet Union and the US, Mr Sheharyar Khan, the foreign minister, said. Pakistan had previously backed the Afghan Mujahideen rebels in their 12 years of conflict with the Soviet-backed government

 Switzerland has offered to host informal talks between the two sides in the fighting in Afghanistan, the foreign minis-ter, Mr Rene Felber, said yesterday, Reuter reports from

Mr Felher was speaking after a five-day visit to Iran and Turkey, where he met Iranian President Akbar Hashemi Rafsanjani and Turkish President

# By Mark Nicholson in Kuwait City raid yesterday it was holding 628 Iragis and other nationals in connection with alleged war crimes and would start the first

trials within two weeks.

Mr Abdul Aziz al-Dakhil,
Ministry of Justice under-secretary, said the detainees
included high-ranking Iraqi officers accused of torture and murder, crimes which he said could carry the death penalty. He said other nationals – al-

THE Knwait Ministry of Justice said yesterday it was holding - were also being held for 628 Iraqis and other nationals in connection with alleged war in leads. Mr al-Dakhil said that in some cases this crime might also be punishable by hanging.
Allegations against some of
the 628 are still being investigated. Mr al-Dakhil said at least
50 of the Iraqi soldiers being
investigated had been handed over to Kuwait by the allied forces after liberation.

held "in a normal court under martial law", he said. Three civilian judges and two Kuwaiti military officers will preside over the most serious cases. Proceedings will be open to the press and public only at the judges' discretion.

Mr al-Dekhil said that the international Committee of the

Red Cross had visited each detaines under investigation. Each of the accused will be allowed a defending lawyer and Mr al-Dakhil said tragis would

be free to choose legal assis-tance from Baghdad if they wished. The defendants' right to appeal will be limited to the power of Sheikh Sead al-Abdul-ish al-Sabah, the Crown Prince, to revise punishment at his dis-

Mr al-Dakhil, who will represent Knwait this week during talks in Riyadh with Iraq over the exchange of prisoners of war, said Iraq still held almost 5,000 Knwaiti soldiers and civil-iana. Iraq has so far returned more than 6,000 captured

Kuwaitis. He said Kuwait had detained "a few" non-Kuwaitis who were seeking entry to the country and whose identity he said was still being investigated.

Asked whether the Justice

Ministry was investigating widespread reports of abuses against Palestinians in Kuwait, including killings, Mr al-Dakhii said he was "not aware" that

implement tax reforms was meant to "ease the lives of the Arah population".

Few details of the tax reforms were given, but heavy taxation of local busi-nesses was set to be cut and new indus-

tries will be tax-exempt for three years to encourage much-needed investment. A key part of Mr Baker's task today

is to seek ways of reconciling Israel's refusal to allow the Palestine Liberation

Organisation any role in the peace pro-cess with the Palestinian insistence that the PLO must at least play an

indirect part.

Despite the prisoner releases, Mr.

Baker is likely to take a tough line with the Israelis about recent actions by the government of Mr Yitzhak Shamir, the

# Kuwait to start war crimes trials in two weeks Lilley seeks contracts for UK

By Michael Cassell, Business Correspondent

MR PETER LILLEY, the trade and industry secretary, yester-day embarked on a three-day mission to Kuwait as part of a British bid to win a share of

British bid to win a share of reconstruction work in the aftermath of the Gulf war.

Mr Lilley, who was accompanied by a group of businessmen, will be pressing the Kuwaiti authorities to ensure that British companies have an equal opportunity to obtain a equal opportunity to obtain a share of the work available.

share of the work available.

There were complaints from British companies that they were, in effect, excluded from the first phase of rebuilding contracts, let immediately after the cessation of hostilities, with most of the work going to the US Army Corps of Engineers. The British government neers. The British government is anxious to ensure that Brit-ish companies do better in subsequent stages of reconstruc-

Mr Lilley will meet the Kuwaiti crown prince and other ministers during his visit and also will discuss the prosand also will inscrise the para-pects for longer-term trade between the two countries. He said that his delegation would emphasise the experience and expertise of British companies

expertise of spirital companies, particularly in fighting the country's oil field fires. He added: "Before hostilities broke out, British trade with Kuwait amounted to something like 10 per cent of manufactured imports and it seems likely that it will be a higher proportion in future.

Among the businessmen accompanying Mr Lilley are Mr Bill Pirle, a director of Sir Alexander Gibb and Partners and representing the British Consultants Bureau, Mr David Cawthra managing director of Balfour Beatty, Mr Anthony Cotton, a director of Hanson Trust, representing the Build-ing Materials Council, Mr Ron-ald Gazrick, chief executive of Weir Group and Mr David Douglas-Home, chairman of the Committee for Middle Kast

Shots from embassy Police said yesterday that up to 24 shots from automatic weapons had been fired from the

### The trials, which will be conducted individually, will be Israel frees 1,000 Palestinians before Baker talks

THE Israeli authorities last night from his talks in the region over the announced the release of more than next few days, has told reporters accom-1,000 Palestinian prisoners and the easing of the tax regime in the occupied territories hours before Mr James

territories hours before Mr James Baker, the US secretary of state, arrived for talks with the government. Although officials desired it, the announcement appeared timed to impress Mr Baker, whose visit is the latest stage in Washington's efforts to promote an Arab-Israell peace settlement in the wake of the Guif war. Mr Baker, on his second trip to the region since the war ended, will also visit Egypt and Syria.

Egypt and Syria.

The US has called for both the Israeli and Arab sides to make "confidence building" gestures to help smoothen the path to a proposed regional peace con-ference. Mr Bakar, who has sought to lower expectations of what may come

next few days, has told reporters accom-panying him that there is a danger of any positive momentum resulting from the end of the Gulf war disappearing unless there is a breakthrough soon. "The reason for the trip was because we don't know how long this window of opportunity might last. We don't think things should be permitted simply to

"It's been over three weeks since we were in Israel and almost four since we were in Riyadh [on his initial post war visit to the region], and the president and I felt that it's time to try and push the envelope a little further if we can and see whether or not we can make

through a step-by-step approach with the US acting as a catalyst. In particular, he has been looking at the possibility of "confidence building" as a preliminary to more formal

Yesterday's Israeli announcement might be regarded by the US as a step in the right direction. Mr Baker is also seeking from the Arabs a less bostile attitude towards Israel.

An Israeli Defence Ministry statement said that the prisoner release was prompted by the end of the Moslem fasting month of Ramadan, which concludes this week. Similar releases have frequently

taken place in the past, though usually of smaller numbers, israel holds a total of about 15,000 Palestinians from the

some progress."

Mr Baker does not see scope for any grand Middle East peace plan and believes the only way forward is prime minister, including deportations from the occupied territories and fur-ther settlements of Soviet immigrants Term

Kurds grab armfuls of bread as they swarm over a supply lorry at the Iskveren refugee camp in south-east Turkey. It was the first food for up to six days

| Company |

# Immigrant influx raises spectre of Israeli inflation

Mr Ozawa and Mr Obuchi, his 53-year-old successor, both belong to the intra-narty fac-Hugh Carnegy reports that planeloads of Soviet newcomers are placing a huge burden on the economy tion headed by Mr Noboru Takeshita, the former prime min-ster, the largest grouping

SRAELIS who had grown used over the past year to television pictures of immigrant Soviet Jews arriving planeload by triumphant plane-load got a shock recently when instead they were shown Soviet newcomers sifting through discarded vegetables

"Olim (immigrants) are hungry and angry," read a placard at a demonstration by the unemployed outside the prime minister's office a few days

Such stark images remain the exception, not the rule. But now that the drama of the Gulf war is past, the daunting issue of how the economy will cope with huge Soviet immigration has returned to centre stage.
The scale of the task was signalled in this year's budget, passed by the Knesset last month. It contained a threefold increase in spending on immigrant absorption, which for the first time will total more than defence expenditure. In the nine months covered, more than shekels 12bn (£3.06bn) is to go on immigra-tion, out of the budget total of shekels 66.5bp.

Dr Bundn's accusation fol-lows an unexpected visit by President Joseph Momoh of Sierra Leone to Migeria on Sunday. Diplomats report that during a four-hour meeting with President lbrahim Bahan-As a result, the budget deficit, which in the years follow-ing a 1985 austerity package gida, the subject of provision of arms and armamition by Nigeria was discussed.

Both countries are members of the task force which inter-vened in Liberia last August. was virtually eliminated, is set to at least double as a percentage of gross domestic product from 4 per cent in 1990. The outgoing budget director of the Finance Ministry predicts a level above 10 per cent. A ceaselire has been in place but Mr Taylor has yet to recog-This surge back into deficit

inevitably raises the spectre of the early 1980s when inflation hit 450 per cent, deficits rose to 15 per cent of gross domestic product and foreign debt was almost 80 per cent of GDP. The Bank of Israel, which has rec-ommended the deficit should not be allowed to exceed 5.5 per cent, has already warned of these risks.

The rationale is that, with foreign currency reserves buoyant for now, the country can afford short-term deficits because the immigration they fund will eventually generate sufficient growth to pay the hills. It is a path successfully followed in past immigration waves in the 1950s and 1960s. But will it work again? immigration last year totalled 200,000 — the vast majority Soviets. The Gulf war slowed the pace, but at least as many are expected in 1991, and per-

GDP (Annual % change)

haps more than 300,000. Within three to five years, the country's present population of 4.7m is set to rise by a fifth by immigration alone. "If you look for a solution to this in the economic text books, you won't find one. I know, because I've looked," laughs Mr Shlomo Ma'oz, adviser to Mr Yitzhak Moda'i, the finance minister. The prospects of achieving

economic performance to match this growth are so far scarcely encouraging. After two stagnant years, GDP expanded by 4.6 per cent last year and the business sector grew by 5.5 per cent. But the population growth meant per capita income declined slightly. This year, when most of an estimated \$2-3bn cost of the Gulf crisis will be felt, Bank Happalim's economists project GDP growth at around 6 per cent based on 200,000

Tourism arrivals by air ('000's)

100

newcomers, a figure below gov-ernment estimates of what is

Investment in fixed assets is on a fast-rising curve, coming off declines in 1988 and 1989 to reach 16 per cent growth in 1990 and likely to expand by another 40 per cent this year. But much is pouring into short-term construction to

house the newcomers.
So far, inflation, at around 18 per cent, has not surged. But unemployment, now around 10 per cent, is set to rise and remain high for some time to come, compounded by a grow-ing indigenous labour force. Perhaps the blackest feature is a near stagnation in export growth, which is regarded as the key to long-term sustain-able growth. With foreign borrowing requirements estimated at up to \$20hn over the next

five years, the Finance Minis-

inflation (Annual % change)

100

try says annual export growth of 13 per cent is required. But exports grew just 1 per cent last year and are not expected to be much better in 1991, partly because of a disastrous collapse of tourism revenues following the Gulf crisis. Israel has relied for years on

huge levels of foreign aid principally more than \$3bn in annual civil and military grants from the US - to bridge the gaps in its financing. It is presently seeking to increase this aid — all non-loss gifts - appealing to the US Government and the Jewish diaspora for more and, most recently, receiving pledges of help from the German government. But these sources may not be enough to plug the gap for much longer.

A long-term surge in produc-tive output is needed, and most politicians and officials agree

Govt. budget deficit (New Sheqatim mn)

-1.000

-2,000

-3,000

-4,000

-5.000 -6,000

-7.000

that requires a further signifi-cant shift to the private sector away from the traditional socialist-styled economy.

This process began in 1985, and there has been some prog-ress, particularly in the capital markets. But it has been slow and the immigration issue has produced contradictory signals over how to continue.

Certainly a number of key reforms proposed over the past year have either been watered down, delayed or blocked. A package produced amidst great fantare last September by Mr Moda'i has never been imple-mented. Its plans to break down rigidities in the labour markets were blocked by the powerful Histadrut trade union federation and its political allies. Proposals to liberalise imports are not due to be

brought in until September. Privatisation, a central plank of the reform plans since 1985, has also proceeded extremely slowly, with the only significant sell-off in a large state enterprise being the flotation last September of a small stake in Bezek, the telecommunications monopoly

For the time being, an immigration-induced economic crisis remains in the future. But few doubt it is a real prospect. By 1993, we will have to raise a lot of money abroad," said Ms Nadine Baudot-Trajtenbed, a senior Bank Hapoalim economist. "It is very important to get sustainable growth underway in the next two years or else we'll be in trouble."

# Peking posts given to regional reformers

TWO of China's leading economic reformers - Zhu Rongii, the extrovert mayor of Shanghai, and Ye Xuanping, the respected governor of the southern province of Guangdong - have both been elevated to senior posts in Peking by the current session of Chi-na's National People's Con-

But while Mayor Zhu's appointment to be one of five vice-premiers almost certainly enhances his role, Governor Ye is losing an important power base in China's most prosperous and economically open province with his appointm as a vice-chairman of the relatively weak Chinese People's Consultative Political

The primary difference is

that Peking's hardliners do not trust Ye, who has been build-ing Guangdong into a free-wheeling relatively autono-

wheeling relatively autonomous province adjacent to capitalist Hong Kong.

Zhu, on the other hand, appears to have the ear of the current leadership and is said to have been promoted at the behest of Deng Kiaoping, China's vetaran leader, who spent several weeks in Shanghai earlier this year. lier this year.

The appointment of Zhu, who is 62, was announced yes-terday. It is expected to give him greater authority, both to speed up the development of Shanghai and to argue for economic reforms across the country. But his influence will be balanced by the appointment of another vice-premier, Zou Jiahua, 64, a minister of the State Planning Commission, and more conservative.

cism that Zhu, who is currently in Europe promoting Shanghai, has developed his own personality cult. For that reason he dislikes a tag of "China's Gorbaches", which he has been circular the come foreign has been given by some foreign newspapers, knowing the dam-age this can do him in Peking. In his new job, he will be less in the limelight.

He became mayor of Shang-He became mayor of Shanghal in 1988 and gained a reputation as a pragmatic leader with deft handling of Shanghal's student protests during the 1989 Tiananmen Square crisis, which brought order to the city without a shot being fired. At that time Jiang Zemin, now general secretary of China's Communist party, was the city's party chief.

1984 85 86 87 88 89 90

Zhu believes in harnessing foreign investment and private enterprise to speed up development, but has shown no interest in drastically changing China's Communist system. He has begun to shake up some of Shanghai's heavy-handed bureaucracy,

and has made the city one of the easier places in China for foreign companies to work in. He has also reopened Shanghai's stock exchange, closed since the Communist takeover. But, most important of all, he has launched plans for a \$10bn (£5.6bn) redevelopment in an area called Pudong, across the Huangpu River from the city centre.

### Sino-British talks progress By John Elilott

TALKS between British and Chinese officials in Peking on Hong Kong's proposed HK\$100bm (£7.2bm) airport are to continue today in the hope that an improvement in the atmosphere yesterday might lead to an agreement that lead to an agreement that would allow the project to go

Mr Douglas Hurd, the Brit-

ish foreign secretary, said the talks were "serious and complicated" when he arrived in Hong Kong last night at the end of a five-day trip to China.
Late on Sunday there was some easing of the tough line that China had taken earlier on issues such as Peking's ability to continue to influence decisions on financial policy ns on financial policy

### Boost state power, says Shekhar By David Housego in New Delh MR Chandra Shekhar, the

Indian prime minister, yester-day sought to strengthen his image as a non-partisan head of government with radical proposals for reinforcing the federal character of the union by giving more powers to the

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In a statement intended to focus debate during the elec-tion campaign on more long-term issues, Mr Shekhar, a veteran socialist, said: "India is not changing fast enough to keep pace with the rest of the world. Now is the time we must display courage and accept the reality of the emerg-ing trends in the world." Criticising the excessive cen-

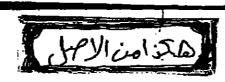
tralisation of administrative and economic power in the country, Mr Shekhar called for a programme to provide more autonomy to the states and dis-trict and local councils. His most radical suggestion was to propose that larger states might be split in consultation with them and in keeping with cultural aspirations and [criteria of] administrative effi-

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Mr Shekhar's statement is intended to capitalise on the growing resentment of the states at the power of the central government and at delays in obtaining funds or project approvals from New Delhi Reflecting this, Mr Biju Patnaik, the chief minister of the eastern state of Orissa, recently threatened to second in a gesture designed to arouse public attention. "If I do not revolt, the people of Orissa will

revolt", he said. Reflecting similar frustra-tions, regional movements have also been springing up in such unlikely states as Gujarat, Bihar and Uttar Pradesh - the latter with a population of 120m.

In issuing what he described as a personal statement, Mr Shekhar hopes to take advan-tage of the reputation he has won as prime minister to set himself at the head of a reformist movement. If no party emerged with a clear majority in the election to be held in late May, he would then seek to stake his claim as a prime minister above factional politics. In this vein, be yesterday criticised other parties for raising "obsolete ideas on religion and caste."



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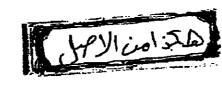
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### WORLD TRADE NEWS

## EC set for dumping duties on Japan audio cassettes

this week set to impose defini-tive anti-dumping duties on Japanese audio cassettes, in a move seen as controversial by some EC member states. At the same time, the Com-

mission may indicate whether it intends to proceed with more contentious plans to impose

anti-dumping levies on imported Japanese audio tape. This is used in the manufacture, inside the EC, of cassettes, but is being examined as a separate part of the "material injury" caused to EC producers.

rial injury" caused to EC producers.

Though the Commission has not finished preparing the andio tape dossier, it is already being seen by lawyers familiar with the case as a new "screwdriver" rule designed to kepout imported parts and components, similar to the EC regulation that the General Agreement on Tariffs and Trade (Gatt) outlawed last year.

The Commission last November imposed provisional duties

ber imposed provisional duties ranging from 14.7 to 22.3 per cent on cassettes imported from Japan. These are now expected to be set at 22-24 per

But the methodology used in the case has attracted criti-cism. The UK, Ireland, the Netherlands, Luxembourg and Denmark are unhappy with the

While it is normal in antidumping cases to go back three to four years, in this instance the reference period has been set further back in 1985-88. The injury is being calculated on the basis of EC producers mar-

THE European Commission is this week set to impose definitive anti-dumping duties on the prices they would have needed then to obtain a 12 per cent profit.

But from 1985 to 1988, Commission officials admit, market share of cassettes imported from Japan fell significantly.
That is one reason why audio tape imports are being examined, and indeed, they were originally being treated as part of the same case, opened in

January 1989. Commission strongly defend the methodol-

The dossier is already being seen as a new 'screwdriver' rule designed to keep out imported parts and components

ogy used in the cassettes case, arguing that anti-dumping practice everywhere always concentrates on what is required to remove the "total injury" to domestic producers.

Moreover, one official addis:
"I can categorically state that the amount of injury calculated between 1985 and 1988

lated between 1985 and 1988 does not correspond to the measure that will be pro-

The dumping margin is understood to have been calcu-lated at nearly 60 per cent. "We can justify what we've done," the official stresses.

The Commission maintains it can take many years to establish the effect of dumping, and that the purpose of starting in 1985 was to "use it as a theoretical reference for the future".

the future" Rather than seek to re-estab-

lish the status quo ante, officials say they are trying to create the conditions in which EC producers can go back into cas-sette models withdrawn as loss-makers in 1985-88.

"Unless they can go back into some of these models they will go under," one official

The Commission also points out that although the market share of direct imports from Japan fell during the reference period. Japanese companies period, Japanese companies also imported from South Korea, Hong Kong – also the subject of provisional antidumping levies – and the US. Sales swelled in absolute terms, "at the same injurious price".

on the separate inquiry into tapes, the Commission denies any intention to reintroduce the anti-circumvention provi-sions ruled illegal by Gatt. Officials claim, moreover, that Japcials claim, moreover, that Japanese producers have
themselves argued that the EC
should confine its investigation
to whether parts and components are being dumped as a
way of evading duties on the
finished product.
Lawvers in the case argue

Lawyers in the case argue that the Commission is trying to break new ground in antidumping practice by calculating injury on an item which not a "like product".

### Hungary at impasse on Brussels farm trade

HUNGARY has reached an impasse in its negotiations on an association agreement with the European Community, Nicholas Denton reports from Budapest. Talks are stuck on free trade in farm products and the timing of Hungary's approach to the EC. Hungarian officials said yesterday. "Without concessions on agriculture, we cannot have a

agriculture, we cannot have a true association agreement."
Mr Janes Martonyl, state see retary at the Ministry of Inter-national Economic Relations, said. It would be "one-sided". Hungary has sought cuts in Hungary has sought cure in levies on pork, poultry, fruit and vegetables without a formal EC response. A Hungarian foreign ministry official said the EC had only weeks to answer to avoid jeopardising the still-attainable target of associate membership by the start of next year.

start of next year.

Mr Martonyi said Budapest would never accept a move to free trade in two stages. The EC says Hungarian reforms should be reviewed after five years before transition to asso-

-We believe this is a kind of mistrust," Mr Istvan Kor-mendy, of the foreign minis-try, said. The third obstacle is Hungarian insistence, against EC hesitancy, on reference in the association accord to full Community membership.

Budapest has contred its for-eign policy on early accession, planning a formal application next year and full membership in the mid-1990s. The associa-tion talks come as it relies more on the EC to make up for Insolvency of the Soviet Union.

Exports to the EC rose by a quarter last year, overtaking quarter last year, overtaking exports to east Europe. Hungary needs to do this again this year as the Soviet market fails more rapidly. Hungarian exporters face their higgest test this month as the old socialist trading system dies. They used a loophole to carry on trade in transferable roubles, the unit of account of the Comecon trading bloc, until the end of March. the end of March.

In the process, Hangary can up a possibly worthless trans-ferable rouble surplus with eastern Europe in January and February equal to over \$500m (£282.4m).

# EC urges US to speed Gatt talks

THE EC's chief foreign trade negotiator yesterday urged the US Congress to give the Bush administration powers to concitide the Uruguay Round of world trade talks this year, Reuter reports from Brussels.

"As soon as the US Congress es on the extension of the administration's negotiating mandate, we shall be able to press on towards the remaining political decisions," Mr Frans Andriessen, EC external relations commissioner, said. The current round of trade liberalisation talks under the ment on Tariffs and Trade (Gatt), stalled in December when the EC refused to promise big enough farm subsidy

Talks have since resumed in Geneva, but the US administration's negotiating mandate expired on March 1. It has asked for a two-year extension, but Congress has yet to decide whether to grant the so-called fast track authority, in which it agrees to vote on the administration's legislation without

"It would be a great error if the Uruguay Round were not concluded and ratified this year," he told a seminar run in Brussels by the European Insti-tute, a Washington "think-

Mr Andriessen said the dis-cussions had broken down because agriculture had been allowed to overshadow the other 14 trade areas under negotiation.
The Community's position

on agriculture was not fully understood or appreciated, he declared.

# Caracas seeks European petroleum stake

By Joe Mann in Caracas

VENEZUELA's national oil company, Petroleos de Vene-zuela (PDVSA) is making new efforts to increase its presence as an investor in Europe's

petroleum sector. oil refining and distribution systems in Germany, Sweden, Belgium and the US, PDVSA recently signed agreements with British Petroleum, Elf Aquitaine, Ente Nazionale Idrocarburi (ENI) and Veba Oel, calling for increased co-operation in a variety of

A key element in these agreements is the determina-tion of PDVSA and the European companies to seek new

joint-venture business opportu-nities in petroleum refining and distribution systems in

This could involve purchas-ing interests in existing refi-

new ones. The Venezuelan oil company, which last year exported an average of 1.88m barrels a day (b/d) of crude oil and refined petroleum products, is investing heavily to increase its petroleum production and exports over the next decade. Clearly, the agreements with

European oil companies are part of PDVSA's global plans to ensure new markets for its future exports. But this search for such markets could tit Venezuela against fellow-OPEC members, such as Saudi Arabia, which are trying to achieve similar goals.

PDVSA has made a good holds 50 per cent interests in important oil-refining companies with Veba Oel (Ruhr Oel) and Neste Oy (Nynas Petro-leum). PDVSA and Veba were among the international oil companies looking into investment possibilities in refineries located in what was formerly

the eastern bloc.
In Venezuela, PDVSA and ENI are partners in large petro-chemical ventures. BP and Elf

are also working with PDVSA

One of Venezuela's main interests in buying or develop-ing new oil refining capacity in Europe is to make use of its huge reserves of heavy petro clients long-term oil supplies ctients long-term oil supplies from a producer outside the politically-volatile Middle East. PDVSA holds large reserves of conventional crude oil, and has the world's largest reserves of extra-heavy crude and bitutes in the conventional crude oil, and has the world's largest reserves of extra-heavy crudes and bitutes. and bitumen in an area called the Orinoco Belt. But to exploit these heavy oil deposits on a commercial scale. PDVSA

needs to find foreign investors, to help build refining plants

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# Capping Third World arms bonanza

Peter Montagnon on ways to control the growth in weapons trade

NE of the most urgent tasks facing the devel-oped world after the Gulf war is to find a way of preventing the proliferation of chemical, nuclear and other advanced weapons into unsta-

advanced weapons into unsta-ble developing countries.

"There is now a strong feel-ing abroad," says one US offi-cial, "that we cannot allow more or less unfettered trade to continue."

Yet finding a way of stopping the trade, which gave Iraq chemical and missile capability and brought it close to nuclear capability, will take a lot Ionger than it did to oust President Saddam Russein's forces from Krazait

from Knwait. Western officials say that only now as they begin to grap-ple seriously with the issue have they discovered quite how complex it is. And they are rejuctant to be panicked prematurely into any grandi-ose bureaucratic solutions that

ose bureaucratic solutions that might create more problems than they solve.

One possibility, which has been aired by strategic trade experts in the US though not so far espoused by the Bush administration, might be to strengthen the export control regime managed by the 17-nation Co-ordinating Committee on Multilateral Export Controls (CoCom). CoCom groups trols (CoCom). CoCom groups all of Nato minus Iceland but plus Japan and Australia.

It is widely seen as having been successful in delaying the development of high technology weapons by the Soviet Union and China and is looking for a new role in the post Cold War era.

The idea may be considered, at least in the corridors, at the high-level meeting planned by CoCom in Paris later this

month but officials say the whole debate remains, for the

time being, ad hoc.

In the short run, the emphasis seems likely to be on strengthening and upgrading the west's existing range of institutional arrangements including the Nuclear Non-Pro-liferation Treaty, the Missile Technology Control Regime and the Australia group which is concerned with chemical

eapon development. These specialist bodies seek to limit nuclear, missile and chemical weapons proliferation respectively on a world scale. The focus of CoCom has always been exclusively directed towards preventing weapons and sensitive technology. ogy reaching the Soviet Union and China.

One of its most sensitive tasks, at which it has been rel-atively successful, has been to limit exports of so-called dual-use equipment — high technol-ogy goods which can have both civilian or military uses. The three specialist arrangements also involve restrictions on dual-use items. For example. the Australia Group impose restrictions on the export of precursor chemicals which are needed to produce weapons but may also have civilian use. CoCom has much broader

experience in the dual-use field, but it is still directed against the Soviet Union and China. Now that the Cold War is over the list is being radi-cally scaled back and may no longer be an appropriate basis for controlling trade to developing countries.

More important still, the Soviet Union and China need to be involved in any effort to stop weapons proliferation in the developing world as they are themselves important sup-Officials say there are also a

number of other serious obsta-cles to a consensus on curbing arms proliferation in the developing world. Among them is the question of deciding which countries should be targeted by export controls. Up till now the question of how far material restricted by CoCom should be made available to countries outside its immediate target list has been a matter of national discretion. Some CoCom countries are likely to resist the creation of a new regime which limits their right to trade.

The emphasis is likely to be on strengthening the west's existing arrangements to limit nuclear, missile and chemical arms proliferation

Some "friendly" developing countries such as Brazil are themselves large arms exporters. Their involvement is also crucial, but it is not clear whether they could form part of the core group of countries. of the core group of countries applying controls. And the need for security has to be balanced with the need to avoid giving grounds to developing countries for complaining that they are being denied basic technology needed for economic development,

In a recent report the US National Academy of Sciences, warned that there were no easy answers to the problem of export controls.
It added, however, that there was insufficient co-ordination between CoCom and the other multilateral arrangements established to address nuclear, missile or chemical exports. This should be improved with a long-term goal of eventually consolidating the arrange-

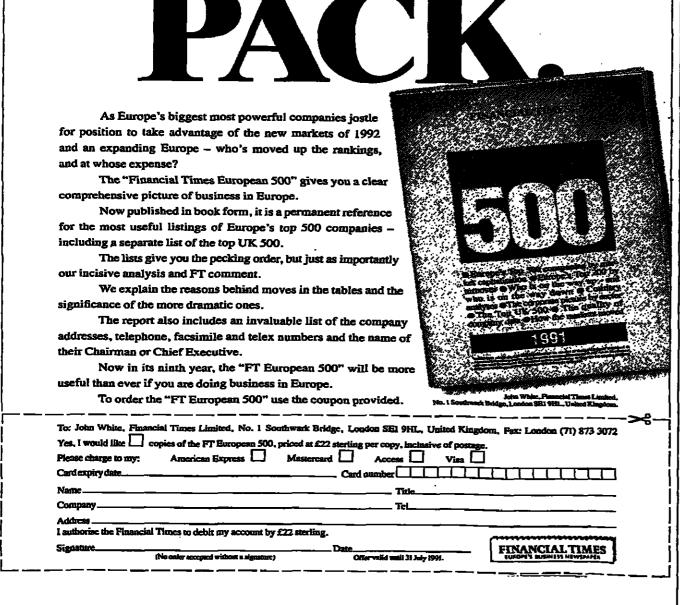
The most effective and politically realistic approach involves close co-operation among a relatively small num-ber of countries, combined with a broad mechanism to strengthen and co-ordinate international regimes to which all interested states can be parall interested states can be par-ties," it said. The major players should at least include the US, UK, Soviet Union, France, Ger-many, Japan and China. Governments should seek

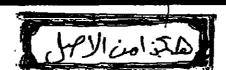
enforcement measures that can successfully focus on those few destinations that pose the greatest proliferation risks. They should develop a new regime, or expand an existing one, to cover proliferation of advanced conventional weap-ons and related systems. Export controls should focus narrowly on the proliferation risks and activities of risks and activities of greatest concern in order to minimise negative, commercial, developmental and foreign policy

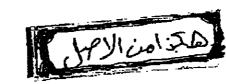
impacts, it said.

Despite the glow created by the unprecedented international co-operation in resolving the Gulf crisis, it will be a gargantuan task to fulfil even these pragmatic policy objec-

\*Finding Common Ground: US Export Controls in a Changed Environment. National Academy Press, 2101 Constitution Avenue NW, Washington DC 20418.







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FINANCIAL TIMES TUESDAY APRIL 9 1991

# Kevlar, Nomex\* and Tyvek\*: Three lifesavers from Du Pont.

When Captain Brown and his men go into action, they have to be quick but cautious. Their task is to protect people and the environment, in particular against dangerous toxic substances, contaminated dust and similar hazards. Protective clothing can be a matter of life or death, in this job as well as in many others. For example, in builet-resistant vests, or flame- or chemical-resistant overalls, KEVLAR and NOMEX III fibres and TYVEK spunbonded olefin play a vital role. Tyvek also guards against invisible

Protective clothing of TYVEK is used wherever people come into contact with toxic substances or aggressive chemicals. TYVEK is a non-woven fabric that acts as a barrier. Not even minute pollutant particles or bacteria measuring no more than half a thousandth of a millimetre can penetrate this highly dense material. Garments made from TYVEK not only keep out asbestos dust and other dangerous particles, but also provide effective protection against chemicals during crop spraying. In cleanrooms, protective clothing of TYVEK prevents particles given off by the skin from contaminating work areas, where even the smallest amount of dust would be a problem in micro-



chip production, for instance.

**Yery light and exceptionally** tearresistant

TYVEK is a spunbonded olefin material produced by a unique process from millions of ultra-fine polyethylene fibres. The result is a lightweight material that combines the finest properties of film, fabric and paper. It is waterproof, has high tensile strength, is tear-resistant and unaffected by a large number of chemicals. No other material is so impenetrable, so strong, so light, yet breathable.



Coated versions of TYVEK are available to suit requirements in terms of barrier performance for specific toxic chemicals. Contact Du Pont for details from our permeation guide data book. Nomex iii — The fibre for fire-risk

applications. Whenever fire and heat are involved, time is of the essence. A protective garment of NOMEX III can provide protection against fire for a critical period. NOMEX III is a blend of NOMEX meta-

aramid and KEVLAR para-aramid. The inclusion of KEVLAR prevents the material from breaking open when exposed to flame, and thus the skin is protected longer from the effects of heat. This invaluable feature makes NOMEX III superior to other heat- and flame-resistant materials. NOMEX III has another major advantage: its flame resistance is retained permanently, unaffected by either frequent washing or wear. And since the material made from this fibre is as much as 40% lighter than flameproof cotton for the same protective performance, garments made with NOMEX III are also more comfortable to

To check the degree of protection afforded as accurately as possible, a special test manikin was developed by Du Pont Known as the "Thermo-Man", it is 1.85 metres tall and has 122 sensors distributed over its entire surface to register temperature, quantifying pain thresholds and the critical point when burns first occur.

Public authorities and organisations are relying increasingly on clothing made from NOMEX III. In the U.K. the majority of professional firemen are equipped with NOMEX III. So are an increasing number in Germany. In Italy, all 25,000 members of the national fire service are equipped with protective garments made from NOMEX III. And many military aircraft pilots and car racing drivers wear overalls made from NOMEX III

Keviar - A milestone in fibre technology.

When KEVLAR was developed by Du Pont, it set entirely new standards in fibre technology. Never before had a fibre been so light and yet so strong, as Du Pont's registared trademark.

well as corrosion-proof, heat-resistant, self-extinguishing, non-magnetic and electrically non-conductive. And it retains its useful properties from -40°C to +180°C.



A policemen's protective vest made with KEVLAR.

Du Pont has now developed its second generation KEVLAR, the "Hx" Series,. with properties even more outstanding. KEVLAR is used, for instance, to make bullet- and fragment-resistant vests for police and armed forces, and cutresistant jackets for fencers as well as industrial workers.

innovative technology means

progress. KEVLAR, NOMEX and TYVEK are produced by the Engineering Fiber Systems division of Du Pont, which also developed TEFLON\*, TYPAR\*, CORDURA\* and high-strength Nylon. From house and home to air and space, these products have opened up new perspectives in countless areas. Du Pont is one of the world's leading research-oriented companies, with 39 production plants and laboratories in Europe alone.

Du Pont de Nemours International S.A. Engineering Fiber Systems, P.O. Box 50. CH-1218 Geneva, Switzerland Du Pont Engineering Fiber Systems. Develop with us.



THE European Court of Justice in giving its historic decision which established the principle of sex equality in company pension schemes, never intended that it would take 40 years to bring about that

equality.
This reasoning was the basis of the decision last month by Mr John Bellis, chairman of the Manchester Industrial Tribunal in the case of Barber v Guardian Royal Exchange, that a Mr Alan Roscoe had been discriminated against on grounds of sex when on retirement last May at age 60, he received a reduced pension, compared with a woman of that age, from his employer, the Bolton-based engineering

company, Hick Hargreaves.
The UK pensions industry accepts the European Court decision unreservedly that company pensions are pay within the provisions of Article 119 of the Treaty of Rome and

therefore have to be equalised. However, there are different interpretations on the retrospective application of the judgement, which stated that it only applied to pension entitle-ment after the date of the judgement – May 17, 1990.

Hick Hargreaves took the view that since the pension was based on years of service, ension entitlement related to that pensionable service.

Therefore in the case of Mr Roscoe it contended that it need only equalise benefits relating to the few days between the date of the judge-ment and Mr Roscoe's retire-

However, Mr Bellis rejected this interpretation, claiming that if this argument was right "this would mean there would not be enforceable equality in relation to pension rights for up to 40 years. We cannot believe that the European Court of Justice contemplated this for one moment."

argument that entitlement occurred when the pension became payable and ordered Hick Hargreaves to ensure pay-

This decision could be an embarrassment to the National Association of Pension Funds, which, backed by Counsel's opinion, have advised members that the interpretation of the retrospection aspects of the Barber judgement are similar to those views held by Hick Hargreaves. The decision of Mr Bellis, if applied to all cases, could cost the UK pensions industry as much as £13bn a year in extra costs

An industrial tribunal decision only applies to the particular case. But it is understood that there are a number of cases of alleged discrimination in pension payments waiting to be heard by tribunals.

Not only does an Employment Appeals Tribunal deci-sion create a precedent in law. The Tribunal could refer the matter to the European Court for a decision on the retrospective element of the Barber judgement However, Mr Bellis' decision did hold one ray of hope for employers. He said: "We believe that the European Court of Justice intended to protect pension fund trustees from claims by those who had retired before 16th May 1990."

Many retired men who retired before the Barber judgement are seeking equality in their pension payments from the date of the judgement. Such an interpretation could cost the industry an extra £30bn a year and cause admin-

UK ruling backs | Four inch setback for 30 miles of Channel tunnel Andrew Taylor looks at the implications for Eurotunnel of the Anglo-French safety commission's code

HE difference of less than four inches in the width of fire safety doors has created the latest headache for the Channel tunnel project which is already running substantially over its original budget. The group last November raised an extra £2.7bn to cover rising costs. Eurotunnel, the publicly

quoted Anglo-French group, which will operate the 30 mile rail tunnel between Britain and France, warned yesterday that changes in the design of fire doors was likely to lead to

a delay of up to six months in providing a full service for car and coach passengers.

This had been planned to start from June 1993 when the tunnel is due to open. Sir Alastair Morton, Eurotunnel's chief executive, said a limited service might be unable to start until September. A full service could be delayed until Decem-

This would substantially reduce the group's revenues during the peak summer holi-

day season.

The problem has been caused by the insistence of British and French authorities that the width of the fire doors separating the double deck car shuttles be widened from 28 inches to 32 inches. The design of the fire doors for single deck wagons for coaches and other large passenger vehicles have been similarly modified. The ruling by the Channel

tunnel intergovermental safety commission has meant that the Canadian, Belgian and French manufacturers of the shuttle wagons may not be able to deliver all of carriages by the time the tunnel is due to open. Sir Alastair said Eurotunnel was discussing with Bombar-dier of Canada, BN of Belgium and ANF of France the possibility of introducing bonus payments to encourage the shuttle wagon manufacturers

to make up any lost time caused by the design change. The three companies are



contracted to provide 126 wagons including 18 carriages for loading cars and a similar number of wagons to carry coaches and other larger pastilation systems in the rail tun-nels will be adequate to cope

The need to complete the project as quickly as possible to start earning revenue to repay bank borrowings meant that designs had to be completed and contracts placed before the safety commission had ended its deliberations.

The intergovermental commission has also warned Euro-tunnel that the design of its semi-opensided wagons to carry heavy goods vehicles would be unacceptable if it was submitted in its present form. Breda and Fiat of Italy have been contracted to build the carriages. Eurotunnel argues

BORDER CROSSING: earlier this year workmen open a gate between England and France 100 meters below sea level that smoke detection and ven-

> with a fire on one of the open could be carrying much less than its proposed throughput when it opens in 1993. sided wagons.
> The group said discussions were continuing with the com-mission. It said: "Until these international express trains

> The ruling by the Channel tunnel intergovermental safety commission means that the Canadian, Belgian and French manufacturers of the shuttle wagons may not be able to deliver all of the carriages by the time the tunnel is due to open reducing traffic forecasts for the project in 1993.

> issues are resolved there remains the risk of additional cost and delay." linking British provincial cities with Paris and Brussels have already been halted by techni-SNCF, the French state

> with Paris and Brussels have already been halted by techni-cal and financial problems. In addition, the night trains intended to run between owned railway, previously has said the construction of a high speed rail link between Paris and Calais in northern France may be delayed by up to five Britain's regions and the continent have still not been ordered and appear unlikely to

be ready in time. This leaves the so-called The various delays could mean that the Channel tunnel

Three Capitals trains - the expresses planned to run between London, Paris and Brussels - as the only pure mainline passenger trains still planned to arrive on schedule. But delivery of the prototype of these trains is also several months behind schedule, rais-

ing fears that the rest of the fleet will be delayed. Eurotumnel yesterday played down the likely impact on its opening revenues as a result of delays. It says any additional costs had already been taken account of in contingency pro-

The prospectus issued by the group to shareholders last November forecast that Eurotunnel expected to raise reve-

nue of £393m, net of sales costs, during the final six

months of 1993. Sir Alastair Morton said year terday that about £160m of this was expected to come from through trains between London and continental Europe operated run by British Rail and SNCF. These trains, despite delays in completing high speed links would still remain very competitive with airlines. Revenue forecasts for this traffic therefore were unlikely to be substantially

affected.
Of the remaining £233m about 60 per cent, or about £160m, was expected to come from car and coach pessenger traffic. Assuming that a implied service would be available from September the total revenue risk at worst is to be no more than £100m. It could be much less if delivery of abuttle researce could be brought forwagons could be brought forward. This analysis however assumes that there will be no delay in starting a full shuttle service for heavy goods vehicles.

Sir Alastair said that the delay in starting a full service would not affect the long term profitability of the project.

This was still on target to make its first profit in 1988. At worst the projected gross dividend yield over the life of the project would decline from 15.6 per cent to about 15.5 per cent.

The cost of the project has increased from £4.8bn to £7.6bn to £7.6b since 1967. The group however said yesterday that the two rail tunnels which will connect Britain to France will be com-pleted in May and June this year – six months shead of

the revised schedule.
Savings however will not offset the loss of revenue expected as a result of the delays in
providing rolling stock.
Eurotunnel's share price

which had opened at 508p before yesterday's statement had slipped to 488p by the

New Luma Closing March 27, 199

### Landeskreditbank Baden-Württemberg

DM 50,000,000 10% Bonds of 1991/1994

with the Issuer's option to repay by delivery of shares of Bayer Aktiengesellschaft, Leverkusen

10 % p.a., payable annually in arrears on June 27 of each year. The first interest payment will

on June 27, 1994 at the option of the Issuer either

- at par or - by delivery of five ordinary shares of Bayer AG, Leverkusen, per Bond of DM L000.

be due on June 27, 1992 for the period from March 27,

Listing:

Stuttgart, Düsseldorf and Frankfurt/Main

Trinkaus & Burkhardt

Deutsche Bank

stdeutsche Landesbank Girozentrale

All these Notes having been sold, this adver-

Amro Handelsbank

Baden-Württembergische Bank

Industriebank von Japan (Deutschland)

Samuel Montagu & Co.

Westdeutsche Genossenschafts-Zentralbank eG

### HAMBURGISCHE LANDESBANK

- Girozentrale -Hamburg

DM 100,000,000

Floating Rate Notes of 1991/2001

Issue Price:

Amro Handelsbank

100%

10% p.a., payable annually in arrears on April 5, 1992 and 1993, thereafter 1514% p.a. less Six-Months-DM-Libor, payable semi-annually in arrears on April 5 and October 5 of each year. The deduction shall not exceed 1514% p.a.

Listing:

New Issue Closing April 5, 1991

April 5, 2001, at par Hamburg and Düsseldori

Trinkaus & Burkhardt

Industriebank von Japan (Deutschland)

Landeskreditbank Baden-Württemberg

Südwestdeutsche Landesbank Girozentrale

Samuel Montagu & Co.

Sumitomo Bank (Deutschland) GmbH

Stadtsparkasse Köln

Westdeutsche Genossenschafts-Zentralbank eG

Clasing April 2, 1991



Bayerische Landesanstalt für Aufbaufinanzierung

DM 100,000,000 Floating Rate Notes of 1991/2001

10% p.a., payable annually in arrears on April 2, 1992 and 1993, thereafter 154% p.a. less Six-Months-DM-Libor, payable semi-annually in arrears on April 2 and October 2 of each year. The deduction shall not exceed  $15^{+}e^{+}$  p.a.

Manich

April 2, 2001, at par

Listing:

Trinkaus & Burkhardt

Baverische Landesbank

Westdeutsche Genossenschafts-Zentralbank eG

Girozentrale Amro Handelsbank DSL Bank

Industriebank von Japan (Deutschland)

Landeskreditbank Baden-Württemberg

Samuel Montagu & Co. Stadtsparkasse Köln

Südwestdeutsche Landesbank Girozentrale

Sumitomo Bank (Deutschland) GmbH

All these Notes baying been sold, this adver-tisement accepts as a matter of record only.

European Company for the Financing of Railroad Rolling Stock Basie, Switzerland

DM 100,000,000 Floating Rate Notes of 1991/2001

Issue Price:

99.95%

Interest Rate:

10% p.a., expable annually in arrears on April 5, 1992 and 1993, thereafter 15.30% p.a. less Six-Months-DM-Libor, payable semi-annually in arrears on April 5 and October 5 of each year. The deduction shall not exceed 15.30% p.a. April 5, 2001, at par

Listing:

New Joseph Charing April 5, 1981

Disseldorf and Frankfurt/Main

Trinkaus & Burkhardt

Hamburgische Landesbank DSL Bank

Industriebank von Japan (Deutschland) Samuel Montagu & Co.

Bank Brussel Lambert N.V.

Landeskreditbank Baden-Württemberg

Sumitomo Bank (Deutschland) GmbH

Westdeutsche Genossenschafts-Zentralbank eG

MOTOR INDUSTRY

### Lucas signs deal to supply components for Toyota plant By Paul Cheeseright, Midlands Correspondent

LUCAS is joining the list of big UK, allied to that of other Jap-UK motor component suppliers to Toyota, the Japanese car manufacturer which is building a new £700m assembly plant at Burnaston in central

terday ihat it bad signed brototype contracts with Toyota for rear drum brakes, batteries and wiring harnesses.
Toyota has selected more

than 80 per cent of the 150 component suppliers for the Burnaston plant and said that it would have a complete list in two months time. Half the sup-pliers are in the UK and half in phens are in the UK and half in continental Europe. Apart from Lucas, the British suppli-ers include GKN and Triplex, part of the Pilkington group. Japanese suppliers with Brit-ish plants include. Nipper ish plants include Nippon-

All suppliers are subject to prototype contracts. Their products will be subject to test-ing once trial production starts at Burnaston next year. If that testing is successful Toyota will sign purchase contracts.

anese manufacturers - Honds at Swindon in western England and Nissan at Sunderland in the north east - is an impor-tant factor in widening the The automotive subsidiary of But the technical demands of the engineering group said yes- the Japanese groups and the growing presence of Japanes component manufacturers have set off a process of restructuring among European component groups. By 1995, Toyota will be buy-

ing annually about £700m worth of components, of which 85 per cent will be of European origin. By mid-1993, the group expects 60 per cent of its com-ponents to be European-made. With the selection of component suppliers nearly complete. Toyota is now putting more emphasis on the purchase of plant equipment. One Midlands supplier to have emerged is Verson International. But the search for equipment suppliers is international. By contrast, the last phase of purchasing for Burnaston, involving goods and services used in the runvill sign purchase contracts.

Toyota's expansion in the centrated locally.

### **Rover Group to invest** £24m at Swindon site

By John Griffith

Rover Group is to invest £24m in a second advanced car body panel press at its Swindon pressings plant, bringing total investment in such equipment to £58m.

The first press, capable of producing panels more than twice as rapidly as conventwice as rapidly as conven-tional equipment, is due for delivery at Swindon in July and should be operational next year. The second will be brought into use in mid-1993. The presses are intended to produce body panels for exter-

nal customers as well as Rover's range of vehicles. The most important external customer for the plant is expected to be Honda, which is due to start production at its own car production plant near Swindon from the end of next year, building up to annual output of 100,000 cars a year. No contracts have yet been signed, although the two companies - which have 20 per

The Swindon pressings plant already numbers both Renault and Rolls-Royce among its cus-

cent cross-shareholdings - areunderstood to be in negotia-

The investment was described yesterday as a vote of confidence in the Swindon plant, at a time when it has been undergoing redundancies, mainly because of falling production at Rover's Cowley facilities, which produce the Maestro, Montego and Rover

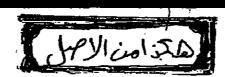
The Montego and Massiro are due to be phased out of production in the early 1990s. when the Cowley South car assembly plant is closed. Rover recently announced

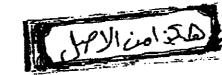
that another 120 job cuts were needed at Swindon in addition 326 redundancies announced last November. Jaguar, the Ford-owned luxury car maker, returned to full production yesterday, after two months of working one week on and two weeks off because off depressed demand

worldwide.

The move reflects the lowering of stocks to more accepting of stocks to more acceptable levels rather than any significant upturn in demand. Jaguar, like most other luxury car makers, has been hit by severe sales downturns in its mader markets notably the IS worldwide. major markets, notably the US and the UK.

The end of short-time working follows by a few days a disclosure that Jaguar is seeking further voluntary redundancies among its 8,000 assembly workers in addition to 1,000 jobs lost through just-completed early retirement and voluntary redundancy





**UK NEWS** 

### FINANCIAL TIMES TUESDAY APRIL 9 1991

### **Anglo-Irish** meeting to welcome new talks

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BRITISH and Irish ministers meet in Belfast today for what is expected to be the penulti-mate Anglo-Irish Conference meeting before talks start on the province's political future, writes our Belfast Correspon-

Some unionists, who favour retaining links with London, are reported to be irritated that a further conference meeting is plauned next month to favour like signal the transfer formally signal the suspension of Angio-Irish meetings for a set period while inter-party

talks take place.
The view among unionists is The view among unionists is that since agreement on a talks formula has been reached, Mr Peter Brooks, the Northern Ireland Secretary, and Mr Gerry Collins, the Irish Foreign Affairs Minister, should have been able to construct the state of the state o

clude business today.

Both sides are likely to express satisfaction with the talks deal.

Under Mr Brooke's plan, the province's constitutional par-ties will discuss arrangements for governing Northern Ireland before he decides when Dublin ministers are brought in to discuss North-South rela-

The third strand in the talks process, towards the end of a three-month period, will be discussions between the UK and Irish governments, possibly leading to a new deal to replace the Anglo-Irish Agreement.

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igns deal

ota plant

Dates and venues for the inter-party talks are still being finalised but Parliament Build-ings at Stormont, on the out-skirts of Belfast, appears the

most likely option.

While the impending talks
will figure highly during today's conference, the meeting has a full routine agenda. Security will be discussed and Mr Jeremy Hanley, Northern Ireland's new Health Minister, is expected to make his confer-

is expected to make his conter-ence debut during talks on health issues.

• A Fermanagh woman was forced to run half-a-mile witha bomb by the IRA yesterday. The woman was forced to place the device outside the Belleek RUC station. No-one was injured when the device exploded minutes after it was was planted.

# Interest rate cuts fail to boost consumer demand

300

By Rachel Johnson, Economics Staff

CUTS in interest rates failed to give an immediate boost to give an immediate consumer demand, according to government figures releas vesterday.

February's figures for con-sumer credit and retail sales, published by the Central Sta-tistical Office, indicated that the recession was still entrenched.

They added weight to arguments for further easing of bor-rowing costs while sterling remains high and strong within the European exchange rate mechanism.

The government started a series of interest rate cuts in mid-February to bring base rates to 12.5 per cent from 14

per cent.
The CSO announced that the amount of new credit advanced to consumers in February was £3.5bn, after £3.9bn in January. it was the smallest monthly advance for 1% years. Over the three-month period, new credit totalled £113bn, after £119bn over the previous three months.

Net credit growth - which accounts for credit repaid - is showing an even sharper drop. From a £342m peak in October 1990, the increase in the Consumer credit

recent base rate cuts had had no immediate effect,

amount outstanding on conumer credit agreements with houses and on bank credit cards fell to 59km in February. In February 1990, net credit was growing at almost three times this rate.
"These figures imply there

has been no resurgence of con-sumer confidence after the end of the Gulf war," said Mr Don Smith, economist at Greenwell Montagu, the investment house. "Consumers are now scaling back borrowing as well as repaying credit card debt."

Weak demand conditions also showed up in a survey car-ried out by infolink, the inde-pendent credit reference agency, and retail sales figures. Infolink said that finance houses were experiencing demand falls of 10 per cent for the second month running as consumer confidence showed "no sign of recovery" and that

Only in the home loans sectony in the some loans sector were figures slightly up on last year, reflecting the tentative hope that the housing market has finally bottomed out, it said. Demand for credit in the retail sector was 6 per

in the retail sector was 6 per cent down on the year.

This tallied with the latest government estimate of retail sales. After reporting last week that retail sales volumes were flat in February – after an initial estimate of 1 per cent growth – the CSO announced yesterday that volumes actually declined by 0.1 per cent between January and February.

ary.
This confirmed the initial scepticism with which the pro-visional figures - hinting at a retail recovery - were greeted

### Stoy Hayward angry as London institutions force audit switch

STOY HAYWARD, the UK's tenth largest audit firm, yesterday expressed its anger and disappointment at the conduct of unnamed City institutions which have forced one of its quoted clients to move its audit to a Big Six firm, writes

David Waller. Stoy, which has attracted criticism in recent months because a seemingly large number of its audit clients have collapsed, has been dropped as auditor by Amber Day Holdings, a quoted cloth-

ing retailer.

Mr Philip Green, chairman
of the retailing company, said yesterday that a number of large City institutions had expressed their concern about Stoy and that although he was satisfied the firm had done a good job, he had given in to

this pressure from the City. Major shareholders in Amber Day, where pre-tax profits rose from £56,000 to £3.02m between 1986 and 1990, include the Prudential, with a 7 per cent holding, and Mid-land Montagu and John Gov-ett, with just under 10 per cent each. None were prepared to

comment yesterday.
Mr Paul Hipps, Stoy's senior partner, said the firm was angered and disappointed that major institutions should use their position to undermine our role as auditors without justification and with no dis-cussion with ourselves."

He added that he would seek a meeting with any institu-tions which had reservations about his firm. We will seek reasons for their reservations and we will seek to reassure

Stoy, one of the fastest grow-

ing medium-sized firms of accountants in the eighties, has attracted bad publicity fol-lowing the failure of a spate of its audit clients. These include: Polly Peck International; Sock Shop; the Levitt Group and Homes Assured.

The firm was also auditor to Astra Holdings, the rumitions group being investigated by the Department of Trade and

Industry.
Further bad publicity came in November last year when its affiliate in the US became the first large accountancy firm to go bankrupt. The firm has asserted that it is satisfied with its audits of the above companies and believes that corporate failure is being unfairly blamed on auditors.

### BRITAIN IN



# pay dispute on N-ships

The officers last month rejected a 9 per cent pay offer from James Fisher and Sons which manages the six ships on behalf of Pacific Nuclear

decided that when ships returned to the north-west port of Barrow -- in -- Furness they would refuse to take

British Nuclear Fuels, the largest UK single earner of Japanese Yen said the deal was reached after negotiations with Numast, the officers'

### Poor report for science teaching

A quarter of first year science summer term, according to an official report.
Insufficient resources, the

lack of suitable staff and inadequate classroom space all hindered the teaching of the country's national

Stages 1 and 3 for science since the national curriculum was launched in Autumn 1989. The results are based on visits to 208 primary, 35 middle and 231 secondary schools in 87 location education

# BRIEF

# Seamen end

industrial action involving ships carrying nuclear waste between Japan, Italy and the UK has been halted after agreement has been reached on a 12.1 per cent pay increase for merchant navy officers.

Transport, in which British Nuclear Fuels has a majority shareholding. Officers, who voted by eight to one for industrial action,

teaching in British primary schools was unsatisfactory last

The findings come in the first evaluation by HM Inspectorate of Schools of Key

authorities during the school

### Cost of barrage across the Mersey rises to £1bn

The cost of a proposed electricity-generating barrage across the River Mersey (above) has risen from 2880m to just over £1bn — a 14 per cent increase — according to a report by the consortium planning to build it. The consortium — the Mersey Barrage Company — plans to dam the Mersey between Liverpool and Birkenhead in north-west England forcing the river through turbines designed to produce enough electricity for three quarters of the areas's needs. But opponents, mainly in the shipping and petrochemical industries, claim it will disrupt shipping and commerce around the Mersey river estuary.

# poverty study A European Commission study reportedly showing a high level of poverty in Britain has

been dismissed by the government. Mr Nicholas Scott, social

security minister, said the survey was based on arbitrary

figures.
The survey said a greater proportion of the population in Britain was living in poverty than in any other EC country. Of all the people in the Community defined by the study as poor, one in five was said to live in the UK.

### Labour updates policy review

The opposition Labour party is to publish a further general policy statement next week, to update the work of its policy

The document, due to be approved by the National Executive Committee, Labour's ruling body, will take account of changes over the past year, such as the party's re-launched industrial policy and Britain's entry into the European Exchange Rate Mechanism.

### Hadrian's Wall Plans to allow an oil company,

Arco British, to drill for oil near Hadrian's Wall in

northern England has been criticised by conservationists. Northumberland County Council has given permission for an oil rig to be erected about 50 yards from the 2,000-year-old Roman remains. But critics fear it could lead to other drilling operations. English Heritage, the

conservation organisation, said yesterday "This is a world heritage site and ranks in importance alongside the pyramids of Egypt."

### Abta seeks insurance cover

Insurance cover of £7m is being sought by the Association of British Travel Agents this week to give it added protection against any further collapse of UK travel companies. The cover will be in addition to a levy of Abta's 3,700 members to pay for a series of holiday companies which have gone bankrupt without adequate protection.

Minister rejects Drilling plan at Superleague for soccer clubs

The English Football Association has unveiled plans for an 18-club premier division of the country's top soccer

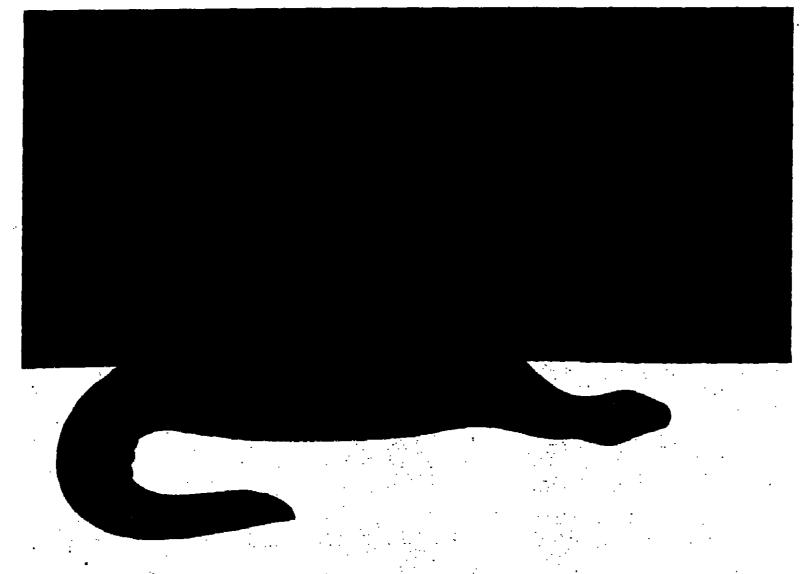
A meeting of the Football
Association (FA), the game's
governing body, has decided
it should establish a Premier League within its own administration despite strong opposition from senior members of the Football League, which administrates the four divisions of football clubs in England and Wales. It has decided that the

so-called Superleague, known officially as the "FA Premier League" should start in sease 1992-93.

The FA is convinced that a pruned-down premier division, featuring the country's richest clubs, would help to breathe new life into an increasingly unwieldy competitive programme which as hampered the development of the English national team. Arsenal, the big north London club, has backed the

Its executive Mr Ken Friar says the proposals will "ensure a successful and healthy football industry".

# On September 18th 1990, NCR turned the mainframe market upside down.



Have you ever wondered why mainframes need to run different operating systems from all the other computers in your enterprise?

The obvious answer is that it suits the mainframe manufacturer. Because it locks you into his system.

But obviously it doesn't suit customers. Imagine a world in which every computer, from the biggest to the smallest in your enterprise, could run the same programs - and under the same operating system - with total

This new world now exists. On September 18th 1990, NCR launched its System 3000: a seven-level

range of computers, all based on the same industry-standard microprocessor. Designed on standards so open, that you

can run the same program on your PC as on NCR's massively parallel computer - without re-writing one bit of the code.

NCR's new Cooperation software connects these computers together so that the network itself becomes the computer. With the more powerful machines placed strategically so that they can 'serve' the desktop machines with the data or services they need.

You now have something far more flexible, and far more responsive than a mainframe but for far less money. (The Intel\* industrystandard microprocessors we use can match the power of proprietary systems at under a tenth

And NCR offers the four major standard operating systems: DOS, OS/2, SCO UNIX; and UNIX V.4.)

Finally, NCR's Open Net-

working Environment makes it possible to link up all your computers (including even existing mainframes and minis) on an OSI base. Thus taking you into the future.

It's revolutionary, yes. But on a strictly evolutionary basis, so that all your current computer investments are protected.

Open, Cooperative Computing. The Strategy For Managing Change.

against the striking out, the Court of Appeal stated that

failure to serve a proper 10-day

notice was a procedural irregu-larity which did not render the application for a disqualifica-

tion order void or voidable. The provisions requiring service of the 10-day notice were

thus to be construed as direc-

GALLIC LEASING LTD V

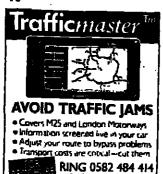
period, sustained trading losses capable of being surren-dered to another company in

dered to another company in the group for relief from corporation tax. Gallic Leasing's accounts stated that nothing was payable on its assessment, stating that "profits will be covered by group relief." No details were furnished and the accounts of other companies in the group did not show that any reliefs were to be surrendered. Rejecting the contention that a valid claim had been made, the Court of Appeal stated that section 264(1) of the Income and Corporation Taxes Act 1974, specified a two-year limit in which a claim must be made. If Gallic Taxes and the content of the content of the court of the Income and Corporation Taxes Act 1974, specified a two-year limit in which a claim must be made. If Gallic Taxes and the court of the court of the claim must be made. If Gallic Taxes are the court of the claim must be made. If Gallic Taxes are the court of the claim must be made. If Gallic Taxes are the court of the claim must be made. If Gallic Taxes are the court of the claim must be made.

a claim must be made. If Gallic Lessing's contention was

est be made. If Gal-

tory rather than mandatory.



ARAB MONETARY FUND THASHIM AND OTHERS

personality and the right to litigate. The United Arab Emirates (UAE) was an inde-

pendent sovereign state and by

its constitution, a treaty entered into by the UAE

became binding on and within the UAE, after confirmation and ratification by decree. It was alleged that the director general of the fund stole about

\$50m from the fund which he

then laundered through the respondent banks. The state-ment of claim was struck out

at first instance and in the

Court of Appeal on the ground that the fund lacked the capac-

ity to sue. Allowing its appeal by a majority judgment the

House of Lords held that although a treaty could not become part of UK law with-out intervention of parlia-ment, by comity the UK courts

recognised a corporate body created by the law of a foreign

state recognised by the Crown.

K/S NORJARL A/S V HYUN-DAI HRAVY INDUSTRIES CO

LTD

(FT, March 5) THE defendants sought to have the arbitrators dismissed as

not fit and proper persons to act when they had stated, after their appointment, that they could not make a binding con-

months and be wholly unse-cured for fees. In the circum-

(FT, February 26) BY agreement an organis

### SOUTH **AFRICA**

The FT proposes to May 2 1991. It will be of particular interest to the 89.3 % of the Professional Investment community in Europe who are regular FT readers. If you want to reach this important audience. call Louise Hunter on 071 873 3238 or fax 071 873 3079.

FT SURVEYS

### "FT LAW REPORTS

# A digest of cases in Hilary term

was set up known as the Arah Monetary Fund, which was to have independent juridical stances, the Court of Appeal held, the commitment sought by the parties subsequent to their appointment was of such an extent as justified a request to consider a payment of a commitment fee and did not of itself amount to misconduct still less did it warrant removal

However, if without the con-currence of the defendant, an agreement were now to be concluded between the plaintiff and its arbitrators or a third arbitrator, that would probably constitute misconduct and would at least be undestrable because of the imputation of possible bias.

ITALIA EXPRESS (FT, February 15)

(FI, February 15)
ON THE present appeal the question was whether legal professional privilege could be claimed for documents which were not previously in a party's possession, which had not come into existence for purposes of litigation, but which had been obtained by his solicitors for that purpose. The itors for that purpose. The courts must not encroach on a courts must not encroach on a litigant's right to seek and obtain legal advice under the seal of confidence, nor on his and his legal adviser's right to prepare for and conduct his case without revealing the effect of that advice. But it was hard to see how those rights were infringed if a party was obliged to produce

an original document which was in existence before litigation was in the air, and obtained from a third party for purposes of the litigation, but which the third party could be compelled to produce at the trial without ground for objec-tion. The fact that a solicitor had obtained a potentially important pre-existing origi-nal document from a third party should not enable the solicitor's client to exclude that document from the foren-sic arena. There would be a real threat to the interests of justice if the law were other-

RE INSTITUTE OF INDEPEN-DENT INSURANCE BROKERS (FT, Yebruary 19) FORD Motor Company and General Accident operated a

scheme under which each purscheme inner which each purchaser of a new Ford Fiesta, Escort or Orion was provided with free motor insurance for one year. The scheme aroused much hostility among insurance brokers and intermediaries. The Independent Insurance Brokers (IIB) wrote to about 12,000 insurance brokers and intermediaries recomand intermediaries recom-mending that they should cease placing business with General Accident from January I 1991, and make every effort to re-broke existing business. The boycott was to last initially for six months, and would be reviewed. Granting

an application by the director sing the exercise of the intru-general of Fair Trading for an sive power conferred by that interim order restraining the section. In the absence of any IIB from the boycott, the Restrictive Practices Court held: (1) there was no ressonable prospect of IIB persuading the court that the boycott was necessary for public protection;
(ii) it could not be shown that GA's measures had been taken in order to restrict competi-tion; (iii) GA did not control a preponderant part of the mar-ket; (iv) the boycott directly discouraged competition and (v) was likely to cause material detriment to GA pending a final court order.

R V INLAND REVENUE COMMISSIONERS, EX PARTE TC COOMBS & CO

(FT, February 20)
UNDER section 20(3) of the
Taxes Management Act 1970,
an inspector may require by
notice in writing to make
available for inspection such
documents as in his reasonable opinion may contain information relevant to a tax liability. Notices under the section require the consent of a commissioner. The House of Lords stated that the case for validity of any section 20(2) notice, was supported by the presumption of regularity which was strong in valetter which was strong in relation to the commissioner's func-tion. He was an independent person entrusted by parliament with the duty of supervi-

proof to the contrary, credit ought to be given to public officers who have acted prima facie within the limits of their authority (Earl of Derby (1886 LR 4 Exch 222). However, when seeking a commission-er's consent under section 20 (7), the Revenue was absolutely bound to make full dis-closure of all facts within its knowledge. Failure to make full disclosure would almost inevitably milify the notice.

COBURN
(FT, February 27)
GALLIC Leasing was a member of a group which included five other companies, each of which, during the accounting SECRETARY OF STATE FOR TRADE AND INDUSTRY V **LANGRIDGE** 

(FT, February 22)
UNDER section 6(1) of the
Directors Disqualification Act
1986, a court can make an
order against a director of an order against a director of an insolvent company where his conduct made him unfit to be concerned in the management of a company. Section 16 (1) provides that a person intending to apply for the making of a disqualification order shall cover the control of the give not less than 10 days' notice of his intention. In the present case, the secretary of state falled to appreciate that he had not given the length of notice required by s.16(1) which had to be calculated exclusive of the days on which notice was given and precise was given and precise. notice was given and proceed-ings issued. He applied for leave to start new proceedings

right that there was a suffiright that their cient claim within that period if it notified the Inspector, without further particulars, it would deprive the statutory time limit of real effect. out of time, but his application was struck out. In allowing the secretary of state's appeal

THE BAIONA (FT, March 21)

THE shipowners had a demurage claim against the charterers but were out time in ers but were out time in appointing their arbitrator, who, under the charterparty, was to be nominated within three months after final dis-charge. Granting their applica-tion for extension of time on the ground that otherwise undue hardship would ensue under the Arbitration Act 1850, section 27, Mr Justice Webster stated that the total delay of nearly two months was attrib-utable to the shipowners as utable to the snipowners as their fault because it was their solicitors who failed to pay due heed to the time-bar. But it was not simply a case in which they had been doing nothing at

On the contrary, they had been pursuing the charterers' solicitors in correspondence and the delay could not be categorised as grave. Moreover, although the court took into account the shipowners' potential claim against their solicitors, it did not attach any considerable weight to it because of the added difficulty of pursuing a secondary claim against them instead of the primary claim against the original

Aviva Golden

Teesside development is bucking the trend. Under the stimulus of the Development Corporation's massive effort to transform the social environment and boost the economy, private investment is flowing in at an unprecedented rate. Over £500 million already committed - much more to come.

Work is well under way on major flagship schemes. Like Teesdale where 250 acres of formerly derelict industrial land is now being transformed into a new business world for the North. Like Teesside Park's 1,000,000 square foot shopping and leisure centre where trading has already begun. Like Hartlepool Marina where people are moving into the first houses and boats are moving into the first berths.

In the past three years more than 100 companies have been helped by the Corporation to set up or expand on Teesside. That means 7,500 projected new jobs and many more indirectly. Confidence in Teesside's success is shown in new major investment by worldwide manufacturing companies - ICI, Enron, Cable & Wireless, Integral Corporation, Sanyo, MTM, Tabuchi, Samsung.

Abundant new premises, a ready-and-able workforce, Development Area incentives, excellent road, rail, sea and air links, and the energy and commitment of Teessiders - all are combining to make Teesside one of the fastest growing business centres in the country.

Teesside. Building successfully on success. Come and join us.

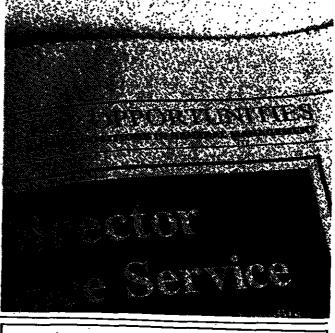
# For more information contact: Duncan Hall,

Chief Executive, Teesside Development Corporation, Tees House, Riverside Park, Middlesbrough, Cleveland TS2 1RE. Tel: (0642) 230636. Fax: (0642) 230843.



ARE TOMORROW'S APPOINTMENTS

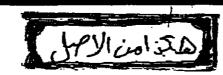
See the Top Opportunities page in Friday's FT.



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FINANCIAL TIMES TUESDAY APRIL 9 1991

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# Starts toca

British Airways is going to get the world flying again, with

the World's Biggest Offer. For the next few months we'll be launching a series of offers, the effects of which will be felt the world over.

### 50:000 FREE SEATS.

To get the whole world up and flying, on April 23rd every seat on every plane in every class, including Concorde, to all of our international destinations on that day will be absolutely free."

And that's not the half of it. If you're flying on business, we'll be introducing, month by month, a programme of exciting new ways to help you and your company make the best use of time and money.

For our holiday flyers there'll be amazing offers on our new Leisure Traveller range too. On both flights and holidays around the world. And don't forget to look out for details of irresistible bargains which will be available during our new Happy Hours.

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could be among the 50,000 people who will be flying free. Now, all you have to do to enter the draw for your two free return tickets is simply register on the coupon.

We'd like to warmly welcome you back on board with the World's Biggest Offer. What else would you expect from the World's Favourite Airline?

Go for it now

### **BRITISH AIRWAYS**

The world's favourite airline.

# is Beltast!

# The world's favourite airline picks Belfast to administer The World's Biggest Offer

No fewer than twelve and a half thousand British men and women will be winners in The World's Biggest Offer from British Airways. That's a fair amount of good news to process and communicate to holiday flyers. And because it demands the highest standards of efficiency, responsibility and courtesy, British Airways have decided that the job can best be handled by its Belfast based telephone Sales Office. And that's good news in itself for business in Northern Ireland.

### A Winning Workforce

No doubt BA's choice was influenced by the fact that Northern Ireland boasts one of the most reliable. productive and skilled work forces in

the British Isles. It's a matter of fact that 24% of young people in the Province are educated to 'A' level standard compared with the 17% UK norm. As for reliability, fewer days are lost through industrial disputes or sickness than anywhere else in Britain. Productivity winners will be handling The World's Biggest Offer!

### The Business Winners

Northern Ireland is proud to have won a major slice of what will be one of the world's biggest marketing operations; but this is by no means an isolated example of the Province's ability to beat the competition to major international contracts. Ryobi of Japan, Montupet from France and Daewoo of Korea are just three of the latest big names to opt

for a Northern Ireland base, and interest continues to grow.

Perhaps all of these international names know something about Northern Ireland you don't!

Why don't you take a closer look at the Province's working scene? Like British Airways, you could find you're looking at a winner.

Enquiries to Frank Galbraith. Northern Ireland Business Centre, 11 Berkeley Street, London W1X 6BU. Telephone: 071-493 0601 Fax: 071-499 3731.



### Philips' light bulb is a gas

aving to change a light bulb in the home is changing one that dangles over a swimming pool or illuminates a motorway tunnel can be difficult and dangerous.

One answer is to develop a light bulb which lasts for years without wearing out, a task which Philips, of the Netherlands, claims to have achieved. Aimed squarely at the comercial market, the QL induc tion lighting system uses the same gas discharge technology found in today's fluorescent

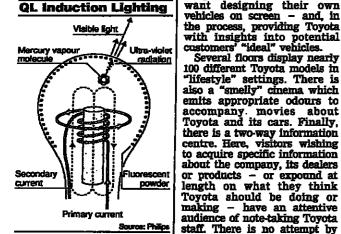
tubes. But it eliminates the need for electrodes - which are the first parts to wear out, says Iain Logan, senior project manager for QL induction lighting. Instead, the lights use induction coils. As a result the lifetime of

the light is determined by the durability of the electronic control box that accompanies the bulb. Philips estimates that each unit will last for 60,000 hours - which means each light would burn continuously

for nearly seven years.

The electronics box converts the mains voltage into a very high frequency current, operating at 2.65 megahertz. This cur-rent travels into the bulb and around a ferrite core, producing a secondary current. This excites the mercury gas molecules in the bulb, causing them to give off ultra-violet radiation which lights the bulb's fluorescent powder coating, so produ-cing visible light.

### Della Bradshaw



blue and black striped rocket a 14-storey, Y20bn (£80m) testa-ment to what Toyota, its creator, says is the start of a "new age" in the design, distribution and retailing of motor cars.

Of more modest size and cost, if not architectural style, Mazda's Y2.3bn "M2" building – perhaps most kindly dubbed to take shape across the city.

The functions of the two buildings differ in extent, but not in concept. The aim of both is to take the car makers deep into the hearts and minds of their customers, to establish precisely what these customers want or need and subsequently to find the best ways of fulfill ing their wishes.

The concept should take the Japanese industry another stage closer to tailoring products more finely to car markets which are fragmenting into niches under the pressure of consumer preference, aided by the flexible vehicle manufacturing systems that emerged in

the mid-to-late 1980s.
Since it opened in late September, Im people have visited the Amlux building, according to Yoshio Komiya, senior managing director of the Amlux Toyota Company a Toyota Toyota Company, a Toyota subsidiary set up specifically to operate the complex.

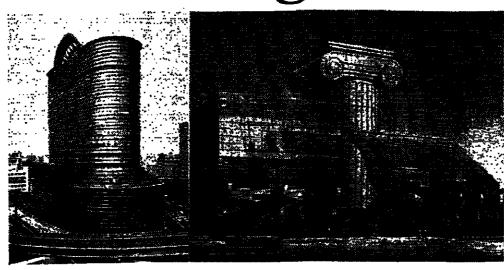
Its basement is given over to Toyota's motor sport achieve-ments. The ground floor display includes an exhibition, using hologram figures, of the ar production process

Most significantly, there is a vehicle design studio. Powerful computer systems, normally used only by research and development engineers, have been adapted to offer a "menu" of styling and other parts, thus allowing members of the public to spend as much time as they want designing their own wehicles on screen — and, in the process, providing Toyota with insights into potential customers' "ideal" vehicles.

Several floors display nearly "lifestyle" settings. There is also a "smelly" cinema which emits appropriate odours to accompany movies about Toyota and its cars. Finally, there is a two-way information centre. Here, visitors wishing to acquire specific information about the company, its dealers or products - or expound at length on what they think Toyota should be doing or making - have an attentive

The Amilux building Toyota and Mazda are involving customers in the development of niche markets, says John Griffiths

# **Buyers** move into the driving seat



A 'new age' of design, both in architecture and yehicles, is expres

The entire complex is dedicated, in a subtle way, to involving potential customers with all aspects of Toyota, and obtaining their views on how the company should respond to

their vehicle requirements. Mazda's M2 complex takes the process considerably furr. Like Amlux, M2 has been set up as a separate Mazda sub-sidiary, M2 Incorporated. It is establishing a network of consumers who will stay in close touch with product planners through M2-organised events

Helped by these opinions, M2 will plan and develop vehicles aimed at niche markets. Most remarkabiy, however, Mazda plans to take a step unprecedented in the world motor industry: to produce and testmarket two or three new model lines a year, each in volumes as low as 100. Mazda views the project as

vital "seed corn" in an increasingly competitive world car market, where companies reluctant to make heavy commitments to innovative product ideas and development will be the eventual losers. A measure of the importance

attached by Mazda to the operation is that it is being placed under the control of Michinori Yamanouchi, senior managing director responsible for Maz-

da's R&D activities worldwide. In this manner Mazda hopes will be able to repeat in other "niches" the success it has already had with one such product, the Miata sports car. Launched in 1989, the Miata sells in its tens of thousands around the world, and has proved the folly of once worldading UK manufacturers in abandoning the volume-built "affordable" sports car market.

The first project is expected to emerge from M2 this year. The centres provide striking evidence that competition between manufacturers inside Japan is as fierce as their drive into overseas markets.

Despite slow sales in recent months, seen as primarily linked to the Gulf war, Japan's vehicle market continues to grow rapidly, buoyed by an economy which has seen rises in gross national product of 4 per cent a year or more recently, with a 6 per cent rise expected for 1990. While Japan's overall mar-

ket for cars, vans and trucks

Cork Gull

sed by Toyota at last year was up 7.2 per cent on 1989, the figure disguises faster growth in car sales - of 15.85

per cent. This follows growth of 18.5 per cent in 1989 and 18.5 per cent the previous year.
Prior to 1988, Japan's car
market had been growing relatively slowly. However taxa-tion reforms that year acted as the catalyst for a sharp acceler-ation in sales, fuelled further in 1989 by another package of reforms in which a consump tion tax of 3 per cent replaced former commodity taxes imposed on vehicles of between

15.5 and 23 per cent.
Rising disposable incomes fuelled by Japan's soaring eco-nomic growth, as high land prices put home-buying out of reach of most people, are con-sidered significant factors. And with the level of car ownership low by western standards, Jap anese car makers think there is still room for further growth.

make projects such as Amlux and M2 more practical than they might otherwise appear. For Toyota, Japan's largest vehicle maker, there is the perceived need to retain its dominance of the domestic market. Last year it had a 37 per cent

All these factors combine to

share of total Japanese car sales, down from 39.98 per cent

For Mazda, the incentive is to build on the big gains it has made with niche products such as the Miata and its larger Eunos coupé. Although it is still a relatively small player in the larger market Mondo. the Japanese market, Mazda made the biggest gains of any domestic producer last year, with sales leaping by just under 35 per cent and its mar-

ket share to 7.8 per cent.

Japan has a total of 11 vehicle makers, and western observers have been questioning for a decade how much longer this number can be accom modated. Senior industry figures such as Masayuki Saito, Nissan Motor Company managing director, suggest that there is no reason why all should not survive.

The smaller companies such

as Daihatsu, he points out, are concentrating heavily on other market niches, notably mini-cars, with engines of less than 650cc. Even this market is frag-menting into niches of its own, with minicar shapes ranging from sports cars, through tiny coupes to cross-country "lei-

Even though the bigger man ufacturers are pursuing mar-ket niches of their own, says Saito, the explosion in the min-icar market — 1.5m were sold in Japan last year — should help underpin the smaller nufacture The Amlux and M2

operations are only the most striking and visible signs of far-reaching changes in the industry, encompassing not just smaller production lines but entailing reforms in retailing and distribution.
One of the most seminal

inges is the least visible. A few years ago, door-to-door car salesmen, unique to Japan, accounted for most sales. Now, says Toyota's Komiya, they are a dying phenomenon. 'Japan's motorisation is

very recent compared with the west. Twenty-five years ago very few people knew about cars and the expert salesman at their door was necessary. Now we have a second genera-tion that has travelled and that knows all about cars. They like to look at them, touch them, check them out - and that means in a showroom."

Now, he says, the door-to-door men account for perhaps 30 per cent of sales and the figure is falling. In part, this is the result of social changes. "Ten years ago," says Nissan's Saito, "there always someone at home. Now, everyone works."

### Ceasefire looms in standards battle

By Louise Kehoe

xecutives from more than one of the com-✓ puter companies taking part in today's planned announcement of a new "standard" for the next generation of microprocessor-based com-puters say it is little more than a publicity stunt. Other partici pants see it as a watershed event that will shape the future of desktop computing through the 1990s.

Competitors, in contrast, warn that this announcement is designed merely to obfuscate the fact that computer buyers have already chosen the "winbattle and that today's grandstanders are a bunch of losers. So what are we to make of it

when 20 or so computer industry executives, representing some of the largest companies in the industry, stand up in New York and Brussels today to declare their support for a common hardware and software specification that could be the basis of future high-performance desktop computers or, for that matter, mainframeciass multiprocessor systems? Leading the charge will be Compaq Computer, Digital Equipment, Microsoft, Mips Computer and the Santa Cruz Operation. They will be joined

by a dozen or so supporters including Olivetti, Bull and Certainly it is significant that Compaq Computer will endorse Mips Computer's latest Reduced Instruction Set Computing (Risc) chip as a potenial "platform" for future computer products. When

Microsoft acknowledges that the R4000 will be the first non-Intel microprocessor for its next generation "portable" version of the OS/2 operating sys-tem, that too will no doubt raise eyebrows. But neither company is ready to abandon or even

reduce its support for Intel's X86 family of microprocessors. They are both, in effect, hedging their bets. Compaq's recent equity investment in Silicon Graphics, a maker of graphics workstations built upon the current generation of Mips Computer chips, underlines its strategic direction. Some have mistakenly con-

trued Compaq's move to mean that it is about to enter the engineering workstation mar-



**TECHNICALLY** SPEAKING

in mind is a business-oriented gh-power computer that will take advantage of Silicon Graphics' high-performance graphics technology and per-haps the raw processing power of the Mins Risc chip.

Microsoft's role is more defensive. The industry group has not chosen a single operat-ing system for its "Advanced Computing Environment". Instead it is backing both Microsoft's OS/2 and a "unified" version of AT&T's Unix, to be developed by the Santa Cruz Operation.

The biggest potential winner in today's events is Mips Computer. Mips Risc chips are a distant second in the Risc workstation market to Sun Microsystems' Sparc chips. With IBM and Hewlett-Packard gaining ground in the Risc workstation market. Mips badly needs supporters.

Computer buyers viewing this latest industry drama may recall the last time a computer aker attempted to link itself with an operating system developer to establish a stan-dard for desktop computing. When AT&T and Sun Microsystems joined forces to develop a standard form of Unix it caused an industry

Today's announcement may be equally controversial within the computer industry and equally confusing to potential computer buyers. As one industry executive outside the group lamented, customer confusion has delayed purchase decisions, creating problems for all computer makers. The nger is that the formation of yet another powerful group promising industry-wide stan-dards will serve only to further confuse and delay a return to strong growth in the computer

### **BUSINESSES FOR SALE**

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SPEAKING

FINANCIAL TIMES SURVEY

# MANAGEMENT EDUCATION & TRAINING

Tuesday April 9 1991



The 1990s are likely to see a shake-out of business schools in the UK. Demands for more sophisticated

courses and teaching methods are forcing a reassessment of

programmes. Simon Holberton reports on new approaches to

management education

**MBAs** at the crossroads

AFTER a decade of growth at breakneck speed the business school, especially in Britain, is

The motive force behind the rapid expansion of management education and development services in the 1980s was labour market deregulation and rapid economic growth. The former returned to management its "right to manage"; the latter showed up the extent to which management was illequipped to meet that chal-

lenge.
But by the end of the 1980s and the early 1990s there were many signs that the users of business schools - companies and students - were requiring a more sophisticated programme of courses.

The market for management education and, especially, development is moving at a rate which is leaving many schools foundering. Once a near monopoly supplier of education and development ser-vices for business, the business school is finding that the market for these services is frag-

Some large companies, such as Motorola, are assuming a

far greater responsibility for the provision of these services as they seek to cope with the deficiencies of the education system in general and management training and develop-ment in particular. The busiconsultants moving into the field of training and employing more technologically imagina-tive solutions than are generally applied by the schools. At the same time, the masters of business administration - the core service which the school offers — is being questioned; so too, is the quality of the business research being pro-duced by business school aca-demics.

In Britain and the US business school academics have been examining the way they organise management education and considering their role in the 1990s. The search for relevance is now at the top of the agenda for every school's direc-

tor, dean or principal.
In the US there is evidence of a growing impatience, with irritation, over what Stanley Shapiro, dean of the College of Business at

"third generation idiot syndrome". This describes the phenomenon, in some north American business schools, where a 25-year-old graduate student studies under a 28year-old assistant professor who wrote his PhD dissertation with a 32-year-old associate professor - none of whom has worked in industry. Shapiro's criticism finds an

echo in a report last summer sponsored by the US Graduate
Management Admissions
Council It pointed to three
trends: accelerating rates of change and complexity in technology; globalisation of markets, communications and resources; and increased demographic diver-

These trends required, the

report argued, a reformulation of the MBA degree and a new set of faculty priorities. It also required a departure from present teaching and research prac-tices in which some see "the pedantic sterility of a second class science - one that is too refined to be applied to the problems of a society as com-

In Britain, this lesson is being learned, too. Cranfield recently published a survey of its alumni to mark the 10th anniversary year of its execu-tive MBA. While the skills which Cranfield's MBA gradu-ates had acquired were impressive, the survey highlighted the need for greater tuition in

"people management skills", ethics and political manage-ment, together with interna-tional and technology manage-Similarly, the London Business School has recently completed a survey of 650 alumni and a number of companies as part of a comprehensive reorganisation of its two-year full-time MBA. The findings

reveal the weaknesses of the LBS and of present manage-ment education in the UK. LBS's students said they enjoyed their stay at the school but their most worthwhile experience was meeting others and the enduring networks which that interaction fostered. They said there was too much emphasis on financial engineering, while there was not enough taught about marketing, organisational behav-

The companies told the LBS they did not require functional specialists. They wanted graduates who could appreciate a broad range of managerial activities and issues, and who had a taste for ambiguity. They also wanted them to have perspectives on business drawn from other companies.

According to Peter Williamson, the LBS professor charged with redesigning the school's MBA, it will take two to three years before the new course will be fully in place. But at that time it should resemble an "hour glass": its initial emphasis will be general - managing the external environment, government, ethics, environmental issues, markets, people, control and measurement - then move on to techniques and tools to put these in context, and then bring the two

together in applications.
"We used to teach the building blocks and then the context," says Professor Williamson, "we're just reversing the sequence. It's just more appropriate to start from that per-

What makes it appropriate is the evident secular trend towards seeing business probacquisition and knowledge application".

For Mr Cannon "business in lems and, by extension, man-agement education and develthe 1990s is not wanting funcopment, in holistic terms. As Professor Hugh Murray, of City University Business School in being conducted in smaller units; the functions are being integrated and brought together, the emphasis is on managing the whole. London, notes, the pedagogical model of the typical business school has been singularly

inappropriate to the develop-ment of managers. But to those who see management as something more "As practitioners in law and distinct from something that can be learned, like the rules of medicine advance in their careers they increasingly specialise; as managers progress in their careers they increasingly have to generalise," he argues. the road or the anatomy of the human body, there is still much for the business school Professor Murray says that business schools in Britain "There is not a great deal of

have failed to understand this theoretical underpinning to and have been misled by their ill-judged adoption of the curwhat [business schools] offer," says Professor Iain Mangham riculum, structure and values of Bath University's Management Centre. [Management education] "is not about how of the standard American For Tom Cannon, director of people interact in companies the Manchester Business but more about finance and strategy built around case studies. And case studies are School, the growing emphasis on the need for a more rounded approach is a welcome developfar removed from what actu-

ally happens in companies." ment: MBS has from the outset stressed the whole as distinct At last count there were from the part (or function), a pedagogy "based on the twin some 113 institutions in the UK offering an MBA. In the face of IN THIS SURVEY

the arguments over separate training for women; Simon Holberton discovers that most directors receive very little formal training for

Lisa Wood looks at quatities required for international managers; Profile: Motorola University Page 3 #Gary Mead meets an Olympic sportsman who coaches managers; Profite: Management Charter Initia-

E Profiles: Manchester Business School and Satellite

economic slowdown and greater discrimination on the part of companies and stu dents, many suspect that the 1990s will witness a shake-out. The key requirement for users will be quality and value-added from management education and development.

"We are being questioned about quality by companies and potential students," says Mr Cannon. "Companies are doing detailed work and they are knowledgeable about alter-native programmes and discriminating in what they buy. The students come also with views, and MBA students are good researchers. The market is becoming more discriminat-

The solution many business schools are opting for is to nies. The recent annual confer ence of the European Foundation for Management Development was devoted to the partnership theme, with sessions on the creation of strategic alliances, programme development, staff exchanges and research.

A move to get closer to the client holds out the prospect of a more responsive teaching institution, one which is in tune with what its marketplace needs. But such a move may also change the schools' rela-tionship to their clients. Things are not going to be quits the same as they were.

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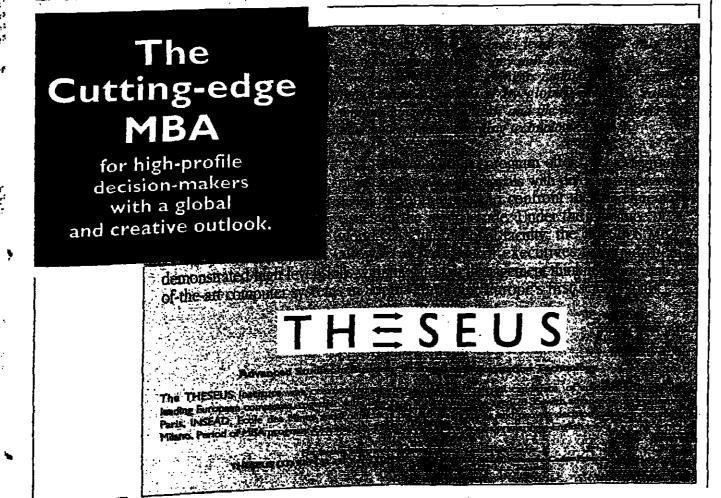
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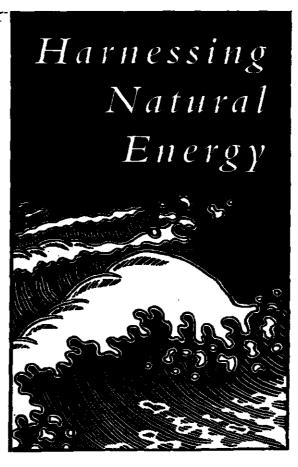
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# 'Glass ceiling' stops female managers reaching the top

MALE AND female managers have many more similarities in their personalities, goals and behaviour than they have differences. Why, then, bother with the apparent artifice of separate management training for women?

The main argument for women-only management training focuses not so much on the differences between the sexes but on the differences in their experiences: female manface obstacles at work agers face obstacles at work that their male colleagues sim-ply do not have to experience. These obstacles form what has come to be known as the "glass ceiling" - a term coined in the US to describe the way

Women are more likely to suffer from stereotyping and sex discrimination, both of which have a negative impact

in which women rise in organi-sations but then meet an invisible barrier that prevents them

reaching the top. The figures are causing concern to a number of organisa-tions. Able men and women are recruited in equal numbers in many sectors, but they are not feeding through to senior management jobs. Among junior managers, perhaps a quarter are female; of top managers, only one or two in 100 are likely to be women.

The reasons for women under-achieving at work are

complex and no organisation can hope to provide a level playing field for female employees - continuing exter-nal social and domestic pres-sures make that impossible. However, women's management training, particularly if it forms part of a wider equal opportunities programme, is one practical step an employer can take to improve the performance of female employees and to ensure their retention.

What, then, are the specific work-related problems of women that make separate management training appropri-ate? Ms Susan Vinnicombe from Cranfield School of Management, together with Ms Nina Colwill from the management faculty of the University of Manitoba in Canada, have studied the issue and conclude

■ Women are more likely than men to suffer from stereotyp-ing and sex discrimination, both of which have a negative impact on their careers; ■ Women rarely have female role models in senior positions in their organisations;

■ Many women in male-dominated fields feel they are operating in an alien world, in which the rules of power and politics are difficult to grasp. They may also work alongside men who do not share or empathise with their values. These work issues -

together with women's personal concerns about children, domestic responsibilities and partners' careers - are rarely raised in mixed-sex groups. This is partly because, as many



Specialist programme; the Pepperell Unit in session at the Industrial Society in Londor

studies have shown, men tend to dominate group discussion, to set the agenda and to interrupt more frequently than

While men are found to express their feelings more openly in mixed-sex groups, women express theirs more easily in an all-female context, Vinnicombe and Colwill point

In an ideal world, they con-clude, there would be no need for training programmes for ement: "Hope women in manag fully the day is approaching

when ... trainers have no power and influence and household responsibilities are equally distributed between women and men; when the salary gap between men and women has closed; and when sexual harassment has ceased to exist. For the time being, however, the need for special courses for female managers is a continuing reality."

There are inherent dangers

in separate provision, not least of which is the risk of marginalisation. Activities pursued by

women have traditionally been those followed by men. The argument goes that women could find themselves restricted, because of scarce management training resources, to low-status women-only training.

A vital point here, say Vinnicombe and Colwill, is to ensure

that support for women's train-ing is clearly articulated from top management so that it is not trivialised as the "girls' day out". Even more impormust be seen as an adjunct to, rather than a substitute for, more traditional organisational

and occupational training. This last point is a particular cause for concern, for women, overall, receive less training than men. A recent discussion paper from the Equal Opportu-nities Commission points out that, among younger work men are one and a half times more likely than women to have had job-related training Of male graduates, 52 per cent received training in their first job after graduation, compared

This pattern seems to continue. Henley management college, for example, has only 10 per cent women students on its masters in business administration (MBA) degree courses. Nearly 70 per cent of MBA students receive some form of company sponsorship, "which may indicate that it is employers, rather than the women themselves, who are reluctant to push their female employees up the ladder," says the col-

London Business School which claims, with 27 per cent, to have one of the highest percentages of women in any European institution on MBA courses - is concerned that the figure drops to 5 per cent for executive programmes. It has set up a working party, which includes Mr Joe Palmer, group chief executive of Legal and General, and Ms Yvette Newbold, company secretary of Hanson, to examine how more companies can be encouraged to develop and support senior

women managers. LBS, along with the other business schools, offers women's scholarships and specialised options. Manchester Business School has set up a women's enterprise unit which will run courses and will also links with similar schemes throughout Europe. A "portfolio for the woman manager" at Manchester provides five courses in two-day bursts of residential training.

Numerous independent con-

with only 42 per cent of female sultancies are now providing organisations as well as external programmes of varying duration. Among the longest-established of the specialist programmes is the Industrial Society's Pepperell Unit development course for women. This runs six times a year and costs about £1,200 per place for a week's residential course.

searc

At the slightly brasher end of the market, for a modest £99 (VAT and lunch excluded), Inform Seminars will tell women managers, according to the course blurb, how to: "put an end to gossip, insubordina-tion and personal attacks; increase your respect and

It is vital to ensure that support for women's training is clearly articulated so that it is not trivialised as the 'girls' day out'

establish credibility as the boss; and develop an image that says 'credible', 'authority' and 'professional'."

Small wonder that men can sometimes feel threatened by the idea of women-only training: such secrets of the universe ought not to be restricted to just one sex. As Vinnicombe and Colwill point out, those setting up women-only pro-grammes need to be prepared face accusations of sex discrimination and perhaps even to offer male-only training, too.

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CHAMBRE DE COMMERCE ET O'INDUSTRIE DE PARIS

### Simon Holberton discusses qualifications of directors

### Training goes by the board

"professional development" but in plain language it would be called training. Less than 10 per cent of directors receive it but as the recent spate of bank-ruptcies and insolvencies hows, it is about time boards of directors looked to their own training needs.

A recent guide to a direc-tor's responsibilities points out there are now 49 criminal sanctions in the Companies Act (1985) which affect directors. The penalties range from a £400 fine to an unlimited fine, and six months' to seven years imprisonment. The Insolvency Act (1986) adds further responsibilities and penalties. For fraudulent trading a director can be fined up to £2,000 and jailed for up to seven years.

The governance of compa nies is becoming an issue from from which they can no longer hide. Yet few, according to survey data, bother to spend any time at all in formal training. A study<sup>2</sup> by the Institute of Directors published last year

estimated that only 8 per cent of directors in Britain have had any training for their board appointment. The study showed that the way they learn about their responsibilities is informal and unstruc-tured; they appear to "pick things up" as a result of other

Furthermore, what formal training they have received appears to be concerned mainly with the management of a company rather than with the direction of a company. For John Harper, head of profes-sional development at the IOD, this reflects the way in which people become directors.

There are two main routes to the boardroom. The first is the manager who is appointed to the board of his or her family company. Such a person com-bines three roles: those of owner, manager and director.
"A lot find it difficult to differentiate between those roles,

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independent directors and selves when one person is all three," says Mr Haroer. The second route to the A more balanced and

boardroom is through promotion. A professional - an engineer, accountant, marketeer is good at what he does and is appointed to the board. Typical of the findings of the IOD's survey, he learns by copying those already on the board. Yet both of these groups find

that they have to learn a different role. While management is typically described as a triangular structure, with the managing director or thief execu-tive at its summit, a board is better thought of as a circle. According to Harper, the

main problem newly-appointed directors have is differentiating between direction and management. This leads to these poorly functioning boards not managing their time effectively. A lot get bound up in the day-to-day running of the company and turn the board meeting into just another management meeting. They do not discuss the real issues – issues of a

more long-term policy nature.
"A manager is responsible for results within the context of policies and objectives laid down by his superiors," says Mr Harper. "He works within given conditions and those giv-ens are set by the board. The board sets the company ethos, the way it treats its employees, customers and suppliers."

Yet for all this there appears to be a growing recognition for the need for the training of directors. A recent survey of the attitudes of big companies to independent directors by the PA Consulting Group and Sundridge Park Management Cen-tre<sup>3</sup>, found that nearly half of the respondents thought direc-

tors needed training.
Among the benefits of such training would be: ■ A better understanding of what each individual can contribute and how that contribution could be made;

Feb 15, 1990

July 24

Aug 18

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May 1991

focused discussion of business issues: and The opening up of the posi-tion of independent directors to a wider spectrum of high-calibre managers.

But problems still persist. One of the biggest is the consti-

executive directors:

tution of the board. There are still too few independent directors on the boards of companies. This problem may be compounded if a dominant owner is in the chair. In this case, says Mr Harper, the company may "become too owneroriented and not enough is taken into account of other

stakeholders". Too few chairmen are

approaching the issue with an open-mind. The PA/Sundridge survey showed that 70 per cent of non-executive appointees came to the board room via the "old boy" network.

you need to know, Coopers & Lybrand Deloitte, March 1991, £10. Plumtree Court, London EC4A 4HT. 2 Professional Develor

and for the Board, IOD, 116 Pall Mall, London SW1Y 5ED. 3 Non-Executives in the Board Room, available from PA Consulting Group, 123 Buckingham Palace Road, London SW1W

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The Bradford Management Centre set up its first

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Lisa Wood discovers what qualities are required for an international manager

# Search for 'worldly-wise' company executives

THE QUEST for the elusive new international manager is one which has started in virtually every industrialised econ-

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urgent by the advent of the single European market in 1992 as well as the growth in the 1980s of corporate global aspi-

It is a development which is stretching companies' existing employees, according to a report on global human resource strategies by the Ashridge Management Research Group, published by the Economic Intelligence Unit.

The report says: "Firms are already encountering shortages of the high-quality people they require. One UK firm bent on international expansion was worried that its growth is already stretching its systems and its management resources. It pointed in particular, to a

Adaptability in new situations

International negotiating skills .

Strategic Planning

Finance

Business Awareness

Relationship skills

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Ability to work in international teams

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Key characteristics of the international manager

(% respondents who ranked a characteristic as among the

five most important)

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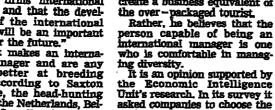
Total Quality Management

lack of sufficient competent INSEAD, the European busiinternational functional specialists." The report goes on to say

that other companies were having difficulties releasing experienced people from existing operations in order to resource and lead new interna-tional ventures. "There are indications that a dearth of internationally - skilled people may be an important constraint on firms' international ambitions and that the development of the international manager will be an important priority for the future."

So what makes an interna-tional manager and are any nations better at breeding them? According to Saxton Bampfylde, the head-hunting company, the Netherlands, Belgium and Scandinavia are the best seed beds.

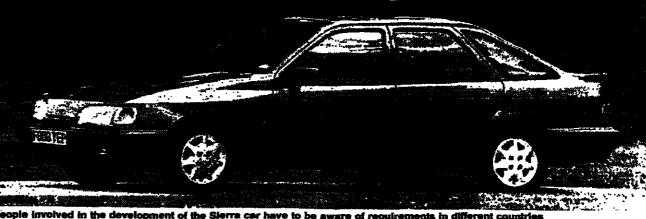
Mr Paul Evans, professor of organisational behaviour at



five most important characteristics needed by international managers in their organisations. The report says: "The significant thing about their replies is that, in contrast to the relatively lower priority assigned to hard or functional skills, four of the six top characteristics identified are 'soft' skills, emphasising the human skills involved in managing people from other countries and the manager's ability to handle unfamiliar situations."

near Paris, shies away from national genetic profiles. Net-ther does he believe that the necessary ingredient is the ability to cope with a life that involves working in Madrid one day, Paris the next and Bonn the day after. He says that jet-setting between international

operations is more likely to create a business equivalent of the over - packaged tourist. Rather, he believes that the person capable of being an international manager is one who is comfortable in manag-



Strategic awareness was in the car's development have

the report as the necessity of managers to have a global view of their own contribution. The report said this awareness must therefore be underpinned by a global outlook. Rhône-Poulenc, for example, says its employees must think world and not France. General Electric speaks of the need for managers to understand world

ers for more than 20 years, says that its managers are globally-minded before they become global operators. Mr Stuart Hamer, Ford of Europe's new director of education and training, says: "A graduate, for example, who becomes involved in any key aspect of our business will become involved quickly in matters affecting one or more countries. The Sierra car, for example, that you buy in the UK is the same car that sells in

Clearly, says Ford, a critical part of the development of an assignment to different coun-From the companies' answers to the EIU survey it appears that the only effective

to be sensitive and aware of

those different countries."

way to develop international skills and perspectives is through direct international experience, either through par-ticipation in international task

through working and living abroad. "Such experiences open peoples' minds to the fact that things are done differently elsewhere and encourages them to think in a wider con-

According to the survey, the proportion of managers with international experience ranged from 1 per cent (or less) in some UK companies to 80 per cent in one Swisscompany. The EIU says generally it appeared that in many companational experience.

Developing the international company's management resource is a demanding exercise, with many conflicting issues resolved. Should there be an elite given international experience as part of their grooming for top jobs or should it be offered to a wider group who form the backbone of a company? Does the company favour local managers over

expatriates? Can the cost be

If these questions are resolved companies then have to devote considerable resources, and effort, into preparing managers for interna-tional postings. Language training, overseas visits, in-house management courses ing at business schools are all important ingredients of this

Mr Hamer, of Ford of Europe, says that for Britons an inability with languages has the international manager. He says: "We encourage our international managers to learn the language of the country to which they are assigned. Some do well but others are not as

PROFILE: Motorola University

# Electronic manufacturer's degrees of excellence

OVER the past decade Motorola, one of the world's leading electronic and communications equipment manufacfor first-class quality products, broken into the Japanese telecommunications market, and won the prestigions US Mal-colm Baldrige National Quality Award. But it has not rested on its laurels. Motorola aims to achieve its goal of "Six Sigma", or zero defects, quality by 1992.

ing example of the struggle for ever-greater quality and suc-cess. But that was not always the story. It took a long, deter-mined, well-funded education and training programme to boost its fortunes. Today, that programme has evolved to such a degree that the title (bestowed in 1989) of "Motorola University" does not have a

Motorola now requires that every employee and manager spend a minimum of one week a year in training. The university operates the programme which cost the company \$70m last year, or 3 per cent of its payroll. It even offers courses to its suppliers and buyers. In some cases, the courses

are in conjunction with bona fide, degree-giving universities and technological institutes. At its corporate headquarters in Illinois, for example, Motorola works closely with Northwestern University's Kellogg School of Management, rated the number one business school in the US. Abroad, for training its overseas personnel, it has agreements with the Université de Technologie de Compiègne in France and the Asia Pacific International University in Macao. It is in discussions with the universities of Edinburgh and Manchester in the UK. The cost of the training and education pro-gramme is borne gladly by Motorola, which had an independent auditor of the effort report that it received a \$33



return for every \$1 spent, even when time away from the job for training was included.

enjoyed a total of \$1.5bn in cost avoidance and increased cash flow for the three years 1987 to 1990 and it attributes this gain in significant measure to the training that has brought

higher quality control.

The road to Motorola's rewards for creating a successful training and education programme is littered, however, with misconceptions, false starts and mistakes. Yet, through trial and error, the company itself learned much.

In 1979, then chief executive officer, Robert Galvin, now chairman of the executive committee, saw that Motorola's employees needed to upgrade their skills to keep pace with the rapid changes taking place in the electronic and telecommunications industries. He set out with the modest grad of out with the modest goal of instituting a five-year training

plan that would introduce workers to new technology and teamwork. He also set up a Motorola Executive Institute to give 400 managers the equiva-lent of an MBA in four weeks.

By 1984, it was clear these efforts had failed and Mr Gal-vin returned to the drawing board. He and his training managers discovered that what was missing was the essential element of recognition of the need for change - at the top as well as at the bottom.

Mr William Wiggenhorn, the president of Motorola University and the company's vice-president for training and education, is emphatic that change must start at the top. While this adage now seems unsurprising, it took Motorola the better part of the first five-year training effort to realise that managers conceptually understood the new quality systems, but their behaviour

was not changing. The management also dis-

covered to its dismay that many of its line workers could not read or do simple arithmetic, making basic remedial education necessary.

Starting over again, Moto-rola tried to get through the message about change by shifting its curriculum and its approach. It began focusing on manufacturing technology and teaching a universal language of quality within the company. It also stopped inviting managthem to do so.

By the late 1980s, people had caught on. Older employees and some retirees played a key role in persuading their junior colleagues. They had witnessed the change from transistors to change can be mastered.

Overcoming complacency seems to have been Motorola's most hard-won achievement Retooling its employees' skills was an easier task than retooling their attitudes.

Mr Wiggenhorn said that over the past decade or so the company has undergone sev eral key "mindset changes".

You cannot buy your way
out of the problem. Throwing money at training and manage-ment problems does not work. There is real value in employee loyalty. Unlike some other companies which simply sacked the old workers and brought in new, more skilled ones, Motorola believes it is cheaper to retrain employees than to hire new people.

■ You cannot have quality products without quality peo-ple. Employees must know how to recognise problems early and solve them. There must be a change of attitude. Management and all employees together must sense

that they are all responsible for the fate of the company. "It is not just a question of fixing the other guy," he said.

**Barbara Durr** 

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Gary Mead meets an Olympic sportsman who coaches managers

# Progress by leaps and bounds

BUSINESS managers enduring the recession will, by now, be thoroughly sick and tired of hearing the sagacity of the smug in old phrases and sayings such as "save the pennies and the pounds will look after themselves". But one management education course, Performance Coaching, can hardly avoid running foul of neatly-turned aphorisms to describe its aims and underlying esprit.

The basic philosophy of Performance Coaching might be described as "look before you leap", thanks largely to one of its chief teachers. David Hem ery, who at 46 must surely still be one of Britain's most famous and enduringly popular athletes. Gold medallist in the 100 metres hurdles in the 1968 Mexico City Olympics, Mr Hemery is still performanceoriented; only now his atten-tion is much more occupied

"Hurdling is an excellent analogy for business manage-ment; surmounting hurdles is what management is all about " says Mr Hemery, And Performance Coaching, to which Mr Hemery now devotes 75 per cent of his working life, is all about injecting team spirit and self-esteem into lacklustre staff achievements.

Unlike many sports personal-ities, David Hemery is also a bit of a thinker. Last year he published "Winning Without Drugs" in which he argued that techniques of visualisation, relaxation, and improving mechanical efficiency, can lead to athletic excellence as much use of illegal steroids.

Proper use of the adrenal glands, stimulating the right amount of adrenalin at the right time, can lead to competition-beating performances and also opens the door to a whole host of business world analogies, which Performance Coaching plays upon. Performance Coaching

depicts itself as a management system, "using methods that

**David Hemery is fond** of saying that 'the mind is a key' which can unlock obstacles in the way of motivation

bave produced outstanding and transferring the same techniques "in a simple and effective manner into the world of

Performance Coaching is backed by The Grass Roots Group plc, a leading motivation company, and provides two basic types of courses; a "client specific programme" tailored to defined needs at any location; and regular open courses at the National Sports Coaching Centre at the 12th Century Bisham Abbey near

Marlow, on the Thames. Originally, David Hemery's coaching courses were specifically aimed at amateur sports men and women, backed by an educational trust. The chairman and founder of The Grass Roots Group, Mr David Evans, attended one such course. He

was so taken with it that he offered to subsidise the sport coaching, in exchange for which some of the techniques and training used on those courses would be adapted and deployed for use with jaded, confused and tired business executives looking for ways to prove their own and their staff's performance.

Performance Coaching now operates an open course once a week on average, with compa-nies such as ICI, Barclays and Midland banks and even the Kent police in attendance. What they go to learn and experience for themselves is a short course — two days, usually, costing \$485 per individual or \$600 for two — in the use of mind as a tool for

improved efficiency.
David Hemery is fond of saying that "the mind is a key" which can unlock obstacles in the way of motivation and, by extension, success, whether it be in sport, business or per-

sonal relationships.

He says that the aim of his course is to "assist others by asking questions. The course is based on the notion that those who are best, in whatever field both the most aware in that area and who take responsibility". In that way enthusiasm and commitment are sparked off, to the all-round benefit of individual and company. While the courses do have a small physical element to them -such as organising races between groups fixed to the same set of skis, encouraging team thinking and co-operation - the bulk of the time is spent in posing, considering and answering questions.

David Hemery believes that management can no longer "rule by fear"; that what he calls "the old carrot-and-stick approach - threats and/or the promise of more money has been proved to no longer work as a technique of improving employee efforts. "The advance," he says, "the final step, is this one of self-respon-

He agrees that the raising of self-awareness and the genera-tion of willingness to take responsibility is, essentially, a very common-sense target. But he adds that "even I, who have been teaching this for five years, am still sometimes surprised at my own blind spots."

He mentions the cautionary tale of daily telling his small son not to drop his overcoat on the kitchen floor immediately after arriving home from school. "Suddenly I realised that I could be saying the same thing and still getting nowhere

so, can you prove it on paper? That debate lies at the core of

the Management Charter Initiative, which is now more

than three years old and beginning to point to some tangible

"Against the promises of the

past, we've now actually started delivering things," says Mike Taylor, acting chief exec-

utive who was seconded from Shell. After a long period of

deliberation, "we've moved away very dramatically from being a talk shop".

The Management Charter Initiative (MCI), formally launched in July 1988, commits

its members to a code of prac-tice designed to boost the

extent of leadership and management training across the country. More than 850 British

companies, public sector agen-cies and institutions have

signed up. However, not everyone is so

agement training," says Profes-sor Leo Murray at Cranfield

School of Management. "But I am thoroughly disappointed by

what has happened at MCI after all this time. It doesn't

seem to have had much impact

nally inspired by a series of

depressing research findings on the state of British manage-

ment, published in the mid-

1980s. Work by the National

Economic Development Office, Professor Charles Handy and

others in the academic world

pointed to an abysmal lack of management training. "They were very condemnatory," says Mr Taylor. Lord Young, then in charge

of the Department of Trade and Industry, threw down the gauntlet. John Banham, direc-

tor-general of the Confedera-

tion of British Industry, and Bob Reid, chairman then at

Shell and now at British Rail,

were among those who picked

The organisation was origi-

on British industry."

for months. I asked myself the question, 'What am I trying to do?' The next day I then asked my son, about to drop his coat on the floor, Where else could you put your coat? Since then my son has found all manner

MANAGEMENT CHARTER INITIATIVE

Standards of competence

put his coat at the end of the day, and I have found a solution to something petty but exasperating." It is precisely that kind of question-posing courses being run by Performance Coaching.

mance Coaching.

Mr Hemery argues that one reason for persisting in a course of fruitless action — as evidenced by his coat-dropping anecdote — is that "it takes time for a culture to change. We are in an analytical, telling culture—where people in culture, where people in authority lecture us. There is a successful and the step-by-step approach, with a sequenced order of questions for problem-solving, means that the individual is brought into involvement with what-ever issue it might be. That creates self-awareness and selfresponsibility."

At the end of the philoso-phising, managements are ulti-

matelyinterested in improved performance. Hemery agrees that pinning down tangible results and rewards from the courses he and his colleagues run is not easy, but he offers a concrete example which suggests that Performance Coach-

Last year the Fleet Air Arm approached Mr Hemery's course to see if it could assist it in its performance at the annual Royal Tournament, an armed forces' extravaganza where, among other entertainments are various competitive feats of team-work, discipline, skill and sheer muscle.

The Fleet Air Arm's team managers were downhearted at their team's prospects; training was poor. All the teams have nine weeks in which to prepare for the various events. At the end of the course, the Fleet Air Arm's squad had practised 30 per cent less than in previous years; but on the night of the Tournament they won every trophy, the first such total whitewash in the 104 years of the Tournament – a sporting achievement which reflected more than a touch of glory on an Olympic gold medallist

Performance Coaching has three other presenters besides David Hemery MBE, the others are Lynn Davies MBE, who won the long jump gold medal for Britain in the 1964 Tokyo Olympics; Sir John Whitmore, 1965 European Touring Car Racing Champion; and David Whitaker OBE, who coached the British men's hockey team to its Olympic gold medal at the Seoul Olympics in 1988. The course organisers can be contacted through The Grass Roots Croup plc, Training Division, 28I Glossop Road, Sheffield S10



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But they decided no existing body could do what was required, and hence founded the National Forum for Management Education and Develagement isducation and Development, the parent body of MCI. "Our aim was to improve the quality, quantity, relevance and accessibility of management education," says Mr Taylor. "Those elements are still the deliver force."

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**Mike Taylor** 

ple, one of the nine units of competence is to "seek, evaluate and organise information for action. Its elements include obtaining and evaluating information to aid decision making, and recording and storing information. In Man-agement II, a third element is added: forecasting trends and developments which affect

Mr Taylor stresses that competence goes beyond the tradi-tional evaluations offered by academic courses – measuring knowledge, understanding and ability - to assess what people are able to do with these skills. They provide a framework for management teaching in coleges as well as at work.

MCI's Mr Taylor also points to the organisation's role in the development of "APL" accreditation of prior learning - which it is formulating through a number of pilot pro-jects. The idea is to assess com-petence based on work experi-

ence and through the use of professional evaluators. The Charter's third achievement has been to establish local networks across Britain now numbering 51 - to bring local organisations committed to managerial training into contact with one another, and with other bodies such as the government's Training and

Enterprise Councils.
Safeway, the food retailer, has used the MCI competencies opment of management stan-dards linked to judgments of the competence of individuals. to help plan a new phase of in-house training programmes — including a certificated course for 300 management "It is the first ever definition of the managerial role in the trainees, and a pilot diploma recently launched which will

UK," he says proudly.
Occupational Management
Standards I and II, for junior

the driving force."

The most important achievement of the MCI, according to Mr Taylor, has been the devel-

and middle management, have now been published. An addispan. Everyone likes to have standards, and things to be tional version for supervisory staff is due out at the end of April, while a more senior strameasured against and offered feedback on," says Peter Cox. tegic-level equivalent is also under discussion. The aim is to highlight a series of "units of director of human resources. He says the guidelines pro-vide benchmarks, and have competence" at each level of management, made up in turn of a series of "elements." helped the company move quickly towards a new structure for its management training. Safeway applied them in its own way to meet internal In Management I, for exam-

> training and assessment. However, MCI has a number of critics. Some say the idea of ssing competence is of limited or no use. Even when they grant it significance, they argue the organisation never consulted widely on how it night best be mea Professor Murray argues that none of the criteria is par-

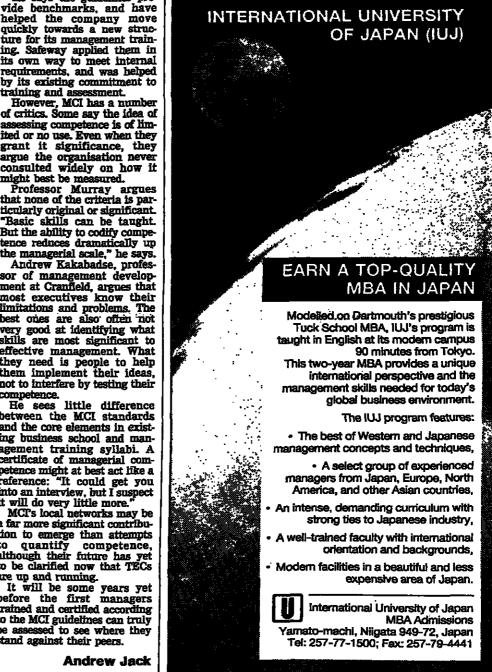
icularly original or significant.
"Basic skills can be taught.
But the ability to codify competence reduces dramatically up the managerial scale," he says. Andrew Kakabadse, professor of management develop-ment at Cranfield, argues that most executives know their limitations and problems. The best ones are also often not very good at identifying what skills are most significant to effective management. What they need is people to help them implement their ideas, not to interfere by testing their

He sees little difference and the core elements in existing business school and management training syllabi. A certificate of managerial competence might at best act like a reference: "It could get you into an interview, but I suspect it will do very little more."

MCI's local networks may be a far more significant contribution to emerge than attempts to quantify competence, although their future has yet to be clarified now that TECs are up and running.
It will be some years yet

before the first managers trained and certified according to the MCI guidelines can truly be assessed to see where they stand against their peers.

**Andrew Jack** 



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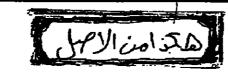




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# A finger on the pulse of industry

functional managers capable of handling the process of change has been the cornerstone of the Manchester Business School's (MBS) educational philosophy since its launch in 1965. This northern pragmatism, developed with an international perspective, has provided a counter-balance to the proliferation of management theory. The school's fundamental belief is that people learn best by doing

things.

For MBS students, this means course work dominated by projects, an approach which has been refined through collaboration with industry. Although the school is a national institution (around half its MBA students come from overseas), it is acutely aware that it is one of the few such institutions in the north. Regional responsibilities have Regional responsibilities have helped shape educational pol-icy; local companies are crucial in providing students with "real" projects.

By adopting a non-thematic approach to teaching, the school believes it has certain advantages over those who rely on case studies. The champions of the project-led method argue that it allows students to put their fingers on industry's pulse and that new management issues emerge from real situations — well before the theorist arrives on the scene.

Professor Tom Cannon, the school's director is a partitional to the school's director in the school's director.

school's director, is particularly keen on what he terms "the double cycle of learning" - the acquisition of knowledge and the application of that knowledge. Without one, the other is diminished.

"We have to recognise that managers do not stop learning when they leave business school. The MBA is two years out of a business career that could last over 40," he says.
"One of the weaknesses of

management systems every-where is that we are not trained to learn from what we do. We make the same mis-takes again and again." The project approach has other advantages, he says. It breaks down barriers between academia and industry, and also creates a team spirit. One of the most successful examples is the school's International Business Programme, under which teams of students are contracted by outside com-panies to examine a real inter-national business opportunity. The team travels abroad and tackles the problem as an inte-gral part of the MBA course; learning and application become sides of the same coin.

The debate about method is part of a wider debate about the kind of manager which business schools ought to produce. Professor Cannon believes that business is changing so fundamentally that a new breed of manager is necessor. This product the part of the pa sarv. This modern manager will be flexible and able to understand the relationship between various management

The debate about method is

Corporate Responsibility is used to support the argument. Now something of a bandwagon concept, it has been recognised at MBS for a number of years. The school has a

tions have produced a global village, but only in the run-up

to the 21st Century are corporations beginning fully to grasp the possibilities that technological invention can

lend to their management

At the forefront of satellite

technology exploitation are

such companies as Satellite

Management International

(SMI), one of Europe's leading

providers and organisers of large-scale satellite television

events and private television

SMI is a division of British

Aerospace Communications (BAeCom), the communica-tions services subsidiary of

British Aerospace. In October 1988 BAeCom was granted a licence by the Department of

Trade and Industry, permitting

it to operate a one-way point to multi-point space satellite com-

munications service, and it now operates a service throughout western Europe.

Mr Tom Phillips, SMI's sale

and marketing director, says that "since June 1990, when

BAeCom took over SMI, turn-over has doubled — it will be between £3m and £5m this

SMI's main business is the servicing of corporate clients

with private television net-

works The TIK has no more

than 10 such networks (against

more than 70 in the US), and SMI accounts for six of these, including Norwich Union, Digi-

tal, Federal Express, BMW, Texas Instruments and Bupa.

For Norwich Union, SMI provided an hour's worth of satel-

lite TV – a Budget day special, beamed into 28 of the com-

pany's branches, including a

live phone in to a studio pre-

Besides its company-dedi-

cated services, SMI provides ad

hoc single event productions.

chair of corporate responsibil-ity endowed by the locally-based Co-Operative Bank, but the debate about the necessity of the subject has been left behind. The emphasis is now on the broader perspective, treating the subject as one with obvious links to other

"We teach corporate respon-sibility from an issue perspec-tive, drawing together all its dimensions," says Professor Cannon. "We constantly Cannon. "We constantly emphasise the way things go together. You cannot over-emasise the unitary nature of

According to Professoressor Camou, managers need effective strategies, but often substitute blind faith. The best managers are those who can manage change and recognise that there is a time scale to

"It is all very easy for a company chairman to talk about his policy towards the environt, but, if the control and financial systems are not in place, right down the line, then

The need for "general managers with a wide portfolio of skills" is a consequence of events like the growth of information technology, and of business itself reassessing opera-tional methods. He argues that organisations are becoming smaller as markets fragment, and that structures within even the largest companies are beginning to reflect this. "There are those who believe

we are going through a new kind of industrial revolution; but what you come out with will not be what you went in with," he says.

"For instance, my own concern is not competition from London Business School: I know how to compete with

em.
"My problem is to compete the small with the freeiances, the small groups offering seminars, who are picking up a nice piece of

"Operating in today's mar-kets is more like guerrilla war-fare than a field campaign, and



companies need guerrilla fight-

In spite of the confidence of its director, Manchester Business School's survival in its present form is by no means certain. The paradox is that at a time when organisations are becoming smaller, there is a body of opinion which doubts that the school can meet future challenges without growing much larger. It has only 65 members of faculty.

The easiest route to expan-

sion would be to merge the school with the management and accountancy departments

of the University of Manchester and the University of Man-chester Institute of Science and Technology (Umist). This would create a full service business school double its present size.

Professor Cannon does not think it will come to a formal merger, but accepts the inevi-tability of greater collaboration between the three bodies. A part-time MBA course jointly run with Manchester University is the first fruit of this emerging partnership.

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faith in its ability to produce efficient managers. The main problem is that industry's goal posts are moving from year to year. Professor Cannon believes that the philosophy of management is undergoing a

massive shift, which education-ists are struggling to define. He says: "One of the most quoted definitions of management is 'getting things done through people'. I think in future that this will change to getting things done with peo-

Martin Regan

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Tom Phillips: TV link is the au er when you cannot travel

such as a live pan-European programme on January 23 this year, when 2,500 people from Stockholm to Valetta listened to the actor John Cleese deliver a paper on "Creativity in Management". Beamed from the Grosvenor House hotel in London, John Cleese reached 12 European cities, where guests could follow up his pre-sentation with questions. One of the main applications

where Mr Phillips hopes that SMI and other business television networking will come into their own is in their ability to do away with the grand - and grandly expensive - business junket, at which middle managers and upwards expensively entertain themselves while imagining that they are doing

Mr Phillips cites an example that SMI dealt with only last month, "a fairly typical travel-ling roadshow, where senior executives of a company were planning to visit eight of its outlets over a week or so. At each site they would address between 200 and 500 staff. The real cost of that visit is not just the hotels and so on, but the time spent away from the office by those managers, plus

many other factors."
That consideration makes one hour's worth of private satellite television, at £7,000 to £10,000, quite attractive. SMI undertakes to provide produc-tion, transmission via satellite,

today's competitive market."

the exhibition

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hardware, with everything encrypted to standards of which, according to Mr Phillips, the Ministry of Defence or the Central Intelli-

percence or the Central Intelligence Agency would be proud. SMTs first client, the motor manufacturer BMW, uses the satellite link to put itself in touch with its 165 or so franchised dealers in the UK. One hour a week, with the aid of a small dish, a BMW dealer and only a BMW dealer, aided by a de-coder - can receive information on new products, sales and profits, in fact every-thing relevant to the business

of selling a BMW car.

Mr Phillips believes that SMI

and no doubt other companies which will soon be joining a market that seems almost certain to expand - offers a service which complements the normal business meeting. "Of course, you've still got to see the whites of their eyes," he says. But at the same time, "events like the Gulf War, when there is a security crisis and businessmen and women are not travelling anything like as much as usual, see a dra-matic rise in the amount of customer interest. When you can't travel, for whatever son, having your own dedi-cated private television link is a perfect answer if you need to contact your staff."

The development of corporate TV networks in Europe so far lags behind that of the US. But with technology working towards smaller chips, dishes and satellites, its cost is bound to plummet in the next decade. By the turn of the century, managers may well be operat ing from home, armed with their very own personal mobile dish, choosing to "see the whites of their eyes" only if absolutely forced to do so.

**Gary Mead** 

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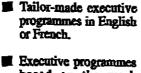
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ave you ever tried phoning your own company, especially near closing time, perhaps with an unusual request, to see how you are dealt with? How was your call handled? What impression were you left with? Would you call again? This test of how well your

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Compare this with Yeak!... Dunno (Oi Dave, is Jim in?)... The bloke who does that isn't here.. Can you call us back?. Have you ever trained your staff to take incoming calls? understand the telephone system and does your operator know enough about your business and your whereabouts to

answer simple enquiries? What happens at lunch time and But handling the telephone is not just a question of telephone manner. Small businesses need to install the right system if they are not to lose business opportunities, the

guide suggests.

Many businesses do not many businesses do not expand their telephone system to cope with increased sales. A florists with a single telephone was losing business because the owner could not answer it while serving customers in the shop while her two assistants in the workshop were too far away to respond. The florist installed a system which allowed calls could be taken in the shop, the workshop or the stockroom upstairs.

The guide contains sections on how to make use of com-puter communications, fax and electronic mail and mobile communications. \*From STC, Tel 0800 282726

and CBI, Tel 071 379 7400. £2.50 to members. £5 to non-members.

Charles Batchelor | ship houses; in Khayelitsha,

irst you learn how to turn on the calculator. The so-called "Township MBA" course taught to South Africa's aspiring black entrepreneurs, the hawkers and hairdressers of Johannesburg, the traders and dressmakers of Cape Town is nothing if not basic.

"Remember: always charge MORE than you bought your goods for. In this way, you can be sure to make money for yourself," a course workbook instructs students

Decades of apartheid - with its racial bars to business, restrictions on property owner-ship and poor non-white education - have stifled both the skills and the spirit of enter-prise in black South Africa. Some business sectors thrived in the late 1980s as various state controls were relaxed; the black taxi industry now carries over im passengers a day, and is believed to employ 300,000 people, directly or indirectly. But most black small busi-

nessmen lack even the most basic business skills. Trident Training (a small Cape Town-based educational trust), and the Small Business Development Corporation, (funded by government and private sector business) are now trying to fill the gap with the "township MBA", aimed at training grassroots entrepreneurs.

Participants learn skills like operating a calculator - Tri-dent estimates that 49 out of 50 new students have never before used one - costing, merchandising, and managing cash flow.

Tony Davenport, the Rhode-sian-born ex-missionary who pioneered the Township MBA course, calls them "survivalist entrepreneurs": people who start their businesses to escape unemployment. Some aspire to riches, but not many. Most trade a little or hawk a little,

merely to prevent starvation. Government officials believe there may be as many as 4m people involved in the so-called informal sector" of South Africa's economy - self-em-ployed people whose economic activity is largely unrecorded in the country's official statistics – nearly as many as are employed in the formal sector. No one would deny the rapid growth of employment in the informal sector. The pave-ments of Johannesburg, for-merly pristine and empty, are crowded now with nursing mothers selling guavas and green peppers, boerewors rolls and bead necklaces; in Soweto, welders capitalise on unrest by Patti Waldmeir reports on a course designed to teach business basics in South Africa's townships

# Always charge more than you paid for it

near Cape Town, traders sell pre-fab shacks to squatters. As the full horror of South Africa's unemployment problem has come into focus from 1985-89, the formal sector absorbed only 12.5 per cent of new entrants to the labour force, down from 73.6 per cent in 1965-70 - government officials, academics and businessmen alike grasp at the hope that the informal sector can

feed the unemployed.

But Davenport sees the informal sector as the only way out: "The best way to solve the unemployment prob-lem is to stimulate the self-employed, because these peoole are climbers. All they is for rungs to be put in the ladder."

Participants in the Township MBA course – MBA stands for "managing business activities" – must already be in business (that ensures basic numeracy) and must be able to read and understand very simple English. The course, which costs Trident about R300 (£60) per person to run, is free to participants. Costs are paid by a bursary trust funded by busi-ness. So far, some 1,000 people have been trained by Trident in the Cape Town area, and the same course is now being used by the Small Business Development Corporation in Johannes burg and other centres.

Trident takes a down-to-earth approach to cash flow management: first take a lock-up cash box (or cake tin, shoe box or plastic box); label four plastic bank bags for "loan repayment", "money for my business", "savings", and 'money for me"; start a savings account.

Confusing terminology is avoided: participants are taught how to decide how much money to put in each bank bag each week; they are encouraged to save at least one quarter of the amount left in "money for me" bag at month end. Those who complete the

course may be eligible for a

loan; R500 on average. But

repayment problems have been severe, says Davenport, high-

A coal merchant in Soweto: the best way to help

lighting perhaps the most serious problem affecting black small businessmen: lack of access to capital. Because blacks have until recently been barred from owning freehold property, most have no secu-rity to offer lenders; administration costs on small loans are high, and the repayment record of many black small businessmen has proved poor.
"Some people have genuine

difficulty, but others simply feel they have no obligation to repay," says Davenport. Now he is piloting a scheme with Standard Bank which is aimed at giving recipients an incentive to repay; R100 will be loaned initially, with R105 to be repaid three months later. If the R105 is paid on time, a further R200 will be loaned, with R210 to be repaid three months later, and so on.

Davenport admits that Trident's loan programme has not been a success; but the impact of the training programme is also difficult to gauge. Trident provides mentors to continue advising those who finish the course, but follows only 5 to 10 per cent of former participants for any length of time. Most say the course improved their business; but Davenport admits that many people say what the mentor wants to hear, fearing they may other-wise jeopardise their access to future loans.

Alred Bosbie, 47, owner of a "spaza" or grocery shop in the Khayelitsha squatter camp near Cape Town, insists he is making more money as a result of the course; his profit is R280 a month, after salaries, on sales of R2,000. But he seems largely to have ignored lessons on merchandising; the shelves of his cavernous wood and corrugated iron shack are sparsely furnished with a few dusty tins of tomato purée, toilet rolls, bottles of cooking oil and packets of maize meal.

A few doors down the street,

another course participant, Nokwakha Madikwa, 29, has her small spaza shack looking packed and prosperous, fes tooned with red Coke flags and offering a wider range of necessities. "I record every single thing now," says Madikwa; "that way it's easier to pick it up if my assistant is giving people things for nothing, like

Madikwa, too, says her business is more profitable now; but when asked whether her sales have increased, she grossly understates the total probably because she is applying for a loan to increase her product line to include hardware items. Unfamiliar with business and bankers. business and bankers.
Madikwa apparently thinks
that she will not get a loan if
she demonstrates past success.
Michael Magade, 48, is one of
Trident's most successful graduates: his spaza shop, hidden
down one of the aimless dirt-

tracks which criss-cross this huge squatter camp, makes a net profit of R1,400 a month, on sales of R5,600. "Before I attended the course, I just bought and sold. Now I've learned about customer relations," he explains. "The course taught me to apologise to the customer if I don't have what he wants," Magade adds noting that lessons on cash flow, price competition, and promotion were also useful. He eagerly displays ledger-books bound in green and filled with the precise hand of an accountant, and explains that he has invested the shop's profits in the purchase of a Khayelitsha petrol station, as part of a 38-member syndicate. But business in South Africa's townships is never quite that simple, Magade has prospered not only through skill, but through connections; he is an associate of the town he is an associate of the town-ship's mayor. In an area con-trolled largely by rival gangs, alliance with the mayor, who heads one of the most powerful gangs, ensures custom for Magade's shop. As Davenport observes, "business in the informal sector is 'relational', not 'transactional', and we must take that into second."

must take that into account. Critics of the programme question the wisdom of teaching relatively complicated book-keeping methods to people who are sometimes only ni-literate; indeed, they as whether it is possible to teach people to make money. But in a country where the rise of an enterprise culture among blacks has been prevented so systematically over decades, skills training is surely required. Davenport is confident that his "survivalist entrepreneurs" will take it from there. "There is a strong spirit of free enterprise in the black community," he insists. With the skills to exercise it, he hopes black small business men will soon be able to make a significant contribution to

economic growth.

# In brief...

■ A call for the creation of a Business Samaritans service to provide telephone counselling to businessmen and women in difficulties has been launched by David Grayson, managing director of operations at Business in the Community (BiC), the umbrella organisation of the

enterprise agencies in Britain.
The Business Samaritans
would provide help out of
office hours and at weekends. A survey of enterprise agencies carried out by BiC showed a 25 per cent increase in demand for counselling sessions as a result of the

This upsarge has occurred at a time when the agencies' own finances are under

Extra government funds should be made available through the Training and Enterprise Councils to help small businesses survive the recession, Grayson said.

■ A former Soviet army

barracks south of Budapest

narracks south of Budapest
in Hungary may be converted
into workspace for 75
businesses as part of a project
which is being advised by a
London enterprise agency,
Hackney Business Venture.
The barracks is central to the development of the Enterprise Organisational Foundation, formed a year ago by a consortium of local interests in the town of

Paul Chaplin, chief executive of the Hackney agency and consultant to the project, has recommended a total investment of £350,000. half to come from the Hungarian authorities and

half from UK sponsors. This would fund the workspace, credit guarantees to small businesses, training and advice.

Contact Paul Chaplin, 227 Mare Street, Hackney, London E8 1HB. Tel 081 533 4599.

■ A manual to help tutors develop entrepreneurial skills among older students has been produced by Durham University Business School (DUBS).

Enterprise in Vocational Education and Training is intended for students of 16 years and older and is designed to be compatible with the main curriculum followed by the students. For further information contact Mike McLean, DUBS,

Mill Hill Lane, Durham City. DH1 3LB. Tel 091 374 2242.

■ A training course designed to help the small but established companies in the London area to grow more quickly is to be held over five weekends between April 19 and June 22.

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development.
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■ Three out of four small businesses believe that the best way of improving their relationship with their bank manager would be for the bank to invoice for bank charges.

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Invoicing topped a list of improvements suggested in a survey carried out by the Forum of Private Business. Reduced interest charges were proposed by 66 per cent of respondents followed by improved criteria for making

loan decisions (38 per cent). Respondents were asked to suggest three

A former Edwardian depositary building in north Kensington, London, is being converted into 48 small business units of between 220 and 1,400 sq ft each with rents of £9-£16 per sq ft. A further block in the Pall Mall Deposit will provide 13 light industrial

units of 400 to 900 sq.ft. Refurbishment of the building, which has been bought jointly by London Industrial and English Estates, is due for completion in July

1991.
Contact London Industrial Tel 071 247 7614.

Buy-outs in a Recession is the subject of a two-day conference to be held in London on July 2 and 3. The conference will consider whether mezzanine finance still has a role to play in huy-outs, if large deals are still possible and the problems associated with the financing of a corporate restructuring. Contact BRI, IBC House, Canada Road, Byfleet, Surrey KT14 7JL. Fee £545 + VAT.

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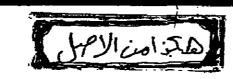
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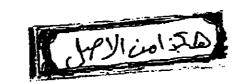
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# Sensual still-lifes

### William Packer reviews Euan Uglow

n exhibition by Euan Uglow is always an occasion for London's art world, and his latest, Ideas 1952-91, just opened at Browse & Darby (18 Cork Street Wi-until May 4), is at least as intriguing as any of its predecessors. He is, quite simply, one of the most distinguished painters of the figure that Britain has produced since the war. With Francis Bacon, Frank Auerbach and Lucian Freud, he stands in a narrow and elevated company. For his scrupulous attention to the visible fact and its realisation on the canvas he is closest, per-haps, to Freud, but yet they could hardly be more different. Each has arrived at his present position by his

In Uglows's case, it was by way of the Slade under the aegis of that proponent of exact measurement, William Coldstream. But again the two artists could hardly have been more different: where the elder painter would always struggle to sustain the self-imposed system of measurement and remeasurement to measurement and remeasurement to register each shift in the perception of the real and objective world, the younger would both accept and tran-scend such limitations. There too, visi-ble in the work, are all the marks of reference and registration, but not car-rying with them any serves of failure rying with them any sense of failure, ndecision and frustration

Rather they supply the abstract formal structure, the spatial matrix within which the visible object may be fixed and tested, and the changes that occur and tested, and the changes that occur through the long process of the painting properly monitored and registered. It is a nice irony, that in the devising and mastering of such a method, to the end of establishing the object and permanence of things, their essential mutability and the passage of time emerge as central preoccupations. The model central preoccupations. The model stoops and bends and returns to the same mark; the flower droops; the fruit slowly shrivels in the bowl.

But this is not an exhibition of Uglow's work with the live model, that now constitutes his principal and already substantial achievement. It is instead a retrospective of his work with still-life, that has been its constant undercurrent. The trouble is that while these paintings are not exactly secret, appearing as they have over the years in ones and twos, they might all too easily suggest something little more than an adjunct to the main body of the

The contrary is almost the case. On entering the gallery, what we confront is a body of work, sustained now over nearly 40 years, that to any viewer innocent of the artist's larger engagement with the nude female figure must propose that here we have perhaps the most distinguished painter of still-life we have produced since the war. But it is not really and the still still the state of the still stil is not really a case of an either/or, of the figure against the still-life. While it might be useful, this once, to be reminded of the existence of this work as a distinct corpus, it works at a more fundamental level to proclaim the

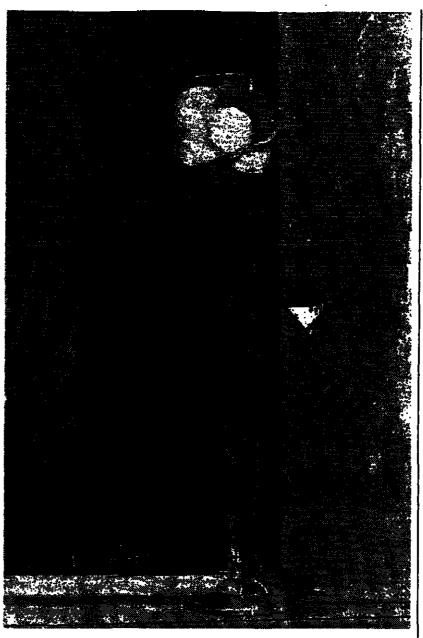
essential interdependence of the two To those of us more familiar with the major nudes - and it might have been useful to have been allowed the sight of just one of them - thoughts of the comparable status of the model as object, the figure as still-life, are inesca-peable. And as for the still-lifes themselves, their most intriguing quality is an immanence of physical richness, succulence, sensuality — a quality more usually conjured up by the image and imaginative presence of a woman, remote pictorial convention though she

may be.

As in the figure paintings, so in the still-lifes, the space is the same: simple. shallow, frontal, eminently contrived. The wall or screen behind shuts off and encloses this little world, as though it were a stage on which the creative imagination may propose anything. But that stage must be occupied to be effec-tive, that space articulated. In this respect Uglow's pictorial logic is unfailing, perspectives immaculate, relation-ships established, precise and credible. It is not by chance that he has called this show Ideas, for the formal games, contrivances and devices he finds irre

The camellia in the tall thin vase, the single pear on the table, the classical statuary head - such ideas return to him again, and again, after many years. But it is not so much the idea as the image, and the direct fascination he has with the object itself, just as with the model as she sits there before him in the common space of the studio, that is surely the truer interest. Being less cerebral, more intuitive, hardly makes it less profound.

The truth would seem to be that in Uglow we have the classical and the romantic temperaments combined at a critical equivalence, his romanticism disciplined and the more poignant for



Camellia, 1981, by Euan Uglow. Oil on canvas

its constraint, his classicism the determining quality, yet ever moderated by his sensibility. The classicist might wish to parade his cleverness from time to time, but the romantic often diverts him, even runs away with him unawares. And it is in the still-lifes that we see the grip relaxed, the touch no less exact but lighter, the paint looser,

more seductive and ambiguous, if only by a degree, the colour sharp, juicy, piquant. Just so do we think of Zur-baran perhaps, of Fantin-Latour, of Chardin above all, for the gentle, sharp physicality of their observation, though it be only of still-life, that is paradigm and metaphor of life itself. Memento

# Dawn Upshaw

### WIGMORE HALL

On Saturday we had a solo recital at last from Miss Upshaw, who has been picked up greedily everywhere else while British scouts were asleep at the switch. Describing this young American soprano as your ideal soubrette wouldn't be far wrong, if taken in the most complimentary way. The voice has a disarming, "natural" openness, a silvery ring up top, (but also a soubrette's appealing huskiness at the corners of phrases), a candid middle - and true pitch. Furtbermore, she has an open-armed address (literally: she enacted every song with unahashed gestures), palpable intelligence and the professional energy of a musical com-

She is a hands-down winner, and tickets for her performances are going to be hard to find. Part of her poignant appeal lies in seeming to have reached a miraculously early prime: one thinks, "Can this possibly last?" But probably it will; she is too clever an artist to let a fresh, pretty voice serve as her trump, as her choice of programme showed. Little of it was standard recital-fare - the only evergreen was Schubert's "Ave Maria", which came merely as the clos-ing song of his whole "Ellen" set (after Scott's Lady of the

There was obscure Schumann (the Myrthen-Lieder after Burns and Byron), Strauss's songs for the mad Ophelia, a new song-cycle by the American John Harbison, guaranteed to be rebarbative in popular terms, and a final Rakhmaninov group some way tablished range Full marks for enterprise, though against Gilbert Kalish's open-lidded piano in Rakhmaninov she found herself forcing her timbre a bit. An alert, even menacing accompanist, Kalish had very definite ideas — odd ones for Schubert and Schumann, who sounded stiff and dry under his Miss Upshaw's

whole-hearted eagerness was never daunted. In the Harbison cycle, on poems of sour maturity by Michael Fried, she compensated for her innocent tone with astringent drama. These are intricately wrought songs, as much for the piano as for the voice, or so it seemed Kalish was determinedly forward with their bright, spikey pattern-making. At any rate, we were left in no doubt that this enchanting singer has no intention of resting on her soubrette laurels. Goodness knows what she may get up to

David Murray

### Russian Spring

Festivals follow festivals on the South Bank with hardly a pause for "non-thematic" ple sures. Now we have entered a Russian Spring and been invited to celebrate the belated cracking of the deep deep ice of Stalinist ideology, and examine the cultural-historical consequences of the thaw. A Hayward Gallery exhibition, The Twitight of the Tsars, and a literature series called The Revolution of the Word comple-ment the far-reaching and well-devised musical investigations of the Russian Spring itself, which opened over the week-end with two concerts at the

Royal Festival Hall. Later concerts will focus attention on the youngest gen-eration of Soviet composers to win acclaim in the West (Sofiya Gubaydulina, Elena Firsova, Dmitry Smirnov) and on such neglected and fascinaton such neglected and inscinating figures of the post-Revolutionary decade as Alexandr Mosolov, Sergei Protopopov and, chief novelty, Nikolay Roslavets. But to begin with we heard from the Soviet Union's two senior composers, the establishment of whose Western reputations essentially pre-dates perestroika -Edison Denisov (b. 1929) and

Al'fred Shnitke (b. 1934). The latter is Shostakovich's authentic heir: a composer of limitless technical resource; audacious innovator and pas-

sionate ironist; able to generate with his own means the sort of sustained bleak intensity and wild satire that are the twin characteristics of Shostakovich's music. The satire of (K)ein Sommernachtstraum, the first item on the London Philharmonic's programme on Saturday night, is, however, less wild than weird and wry. The ambiguous title was a warning to the audience of the 1983 Salzburg premiere that this would be no Mendelssohnian reverie. As in Angela Carter's short story, Overture and Incidental Music for "A Midsummer Night's Dream" (set in a cool and sneezy English summer), Shnitke's edge precision.

wood "is, of course, nowhere near Athens; the script is a positive maze of false leads".

The unlikely first sounds are from a violin and plane due at the back of the second violins, and a hyperschool at the back. and a harpsichord at the back of the cellos. Their quasi-Schubertian minuet is passed round the orchestra and subjected to all manner of delightful, witty transformations. In close canon it becomes the basis of a Mantovani "tumbling strings" effect. The brass occasionally flatten it; and it ends life as an insouciant farewell flute solo.

Under Kurt Masur's direction the brief and brilliant

piece came off superbly. Throughout the concert the

long symphonic elegy, predominantly slow, much of it gener-

ated from a ubiquitous "mot-to"-theme. For all the sensitive

care that Simon Rattle and the CBSO lavished upon the work,

it seemed too anchored to an

expressive monotone, and too starved of symphonic energy,

in tuning to the right wave-length for this music. For all

that I could hear, Suk sus-tained his grief-stricken mode, transformed his basic material

regularly and diligently, added some small imaginative touches in the orchestration,

supplied some contrasting quicker passages that go nowhere in particular, and con-

cluded - after an interminable

time - with a routinely "ethe-real" ascent in a major key

and a plain echo of Strauss's Zarathustra close). There is some play with odd, pungent chord-sequences, but they

Perhaps I just didn't succeed

to justify its length.

LPO's playing had crisp detail and glowing freshness; ensem-ble was rarely less than spec-tacular. Shnitke's huge, bold. searching Cello Concerto No. 2 (1986) received a triumphant British premiere in which the staggeringly assured soloist was Natalia Gutman, for whom the work was written. (But the cello's amplification at the close seemed kitschy, whether specified by the composer or no.) Tchaikovsky's fourth sym-phony in the second half had passionate dark drama, recklessly fast tempi, and

Edison Denisov's first mature orchestral piece Peinture (1970) was the compelling tire (1970) was the compelling 12-minute opener of the BBC Symphony's concert, conducted by Andrew Davis, on Sunday night, which also included Tchaikovsky's Pathétique symphony and a flawlessly accomplished yet somehow tedious account of Shoetakovich's second violing. Shostakovich's second violin concerto by soloist Dmitry Sitkovetsky. Influenced in its technique by the work of Deni-sov's painter friend Boris Birger, *Peinture* was notable for Ligeti-like webs of dense polyphony, a climactic out-burst from three timpanists. one to a drum; and a pair of depths-sounding solos for con-

Paul Driver

### Towards the Millennium

### **ROYAL FESTIVAL HALL**

In each successive year from now until 2000, the South Bank's Toward the Millennium series is to celebrate a successive decade of our century -not only by re-playing estab-lished masterworks, but by delving for those that got missed out. Friday's concert by the City of Birmingham Symphony Orchestra offered Rakhmaninov's 1909 Third Concerto, doubtless for safety, and some particularly intrepid delving which brought up Josef Suk's Symphony no. 2 (1904-6), the "Asrael". In the event, the expectations I had proved to be all awry.

There are fine, serious pieces by the Czech composer (born 20 years after Janaček, among them a visionary cantata called Under the Apple-tree which made a considerable impression on records a few years back. The Second Symphony was Suk's response to personal grief he began it as a memo-rial to his father-in-law Dvo-rák, but in mid-composition his wife also died ("Asrael" is the Angel of Death). The result was this five-movement, hour-

pathetic listeners may well short of rapturous parody. Against the expected new

depths of the Suk symphony. the Rakhmaninov concerto might have been intended to illustrate the persistent 19thcentury hangover - particu-larly with Cécile Ousset at the plano, since she revels so brilliantly in the devices of late 19th-century pianism. But no: not only was this the new. romantically flexible Ousset (the ice-princess who now reveals a melting heart), but the conductor Rattle was bent upon setting Rakhmaninov's boldest flights in bold relief his genuinely daring harmonic moves, the creatively spare orchestration, the sharp struc-

Ousset was in quite wonder-ful form, and all the "pianistic" stuff was masterly. The whole performance was stretched taut between extremes: from a rigorous sotto voce start to a triumphantly reckless speed for the thudding-tune in the Finale, and for the peroration barely ruffle the surface of a an operatic rubato on the blandly tonal score More sym-grandest-scale, just a notch-

**David Murray** 

### Anowa

### THE GATE THEATRE

The new production at The Gate starts and ends with some West African tribal dancing with special reference to fertil ity rites. For a good two hours in between, however, Anowa is a thoroughly well-written conventional play that draws quite heavily on Shakespeare, notably Macbeth.

The piece is about childlessness. Anowa is the Ghana-ian girl who is said to have turned down 30 husbands. She goes off instead with a hand-some stranger called Kofi. The couple bear no children, not perhaps because Anowa is barren, but because Kofi consumes his manhood in the pur-suit of wealth and the acquisition of slaves.

As the play develops, Kofi becomes more and more like a king or emperor, even wearing

a crown and sitting on a throne. Anowa becomes more and more estranged, though there is no suggestion that Kofl has been using the slaves for anything other than work. That is where the unmistake able echoes of Macbeth come in. She wonders about like a mad woman; he has his form of estrangement as a man who cannot turn back on the venture he has begun. In the end, Kofi shoots himself and Anowa drowns herself - both offs

There are other themes. The lasting effects of slavery is one of them. So is the meeting of black and white, or perhaps domestic and foreign, cultures. Not least, Anoua raises the question of how an intelligent woman can cope with a pre-dominantly male-oriented society. "I like you and the way you are different", says Koff, "but sometimes you are too dif-

Some of the touches, like the introductory and closing music, are distinctly West African. But do not go to see Anovo looking for something exotic. What will strike you is not how different it is from developed western culture, but how similar. It is a very wellconstructed, thoughtful piece. Anowa is played with superb

self-control by Joy Elias-Ril-wan, as is Kofi by David Harewood. The play is directed by Dele Charley and was written by Ama Ata Aidoo as long ago as 1970. It is part of a season of women's theatre sponsored by NatWest.

Malcolm Rutherford



### **AMSTERDAM**

Concertgebouw 20.15 Vernon Handley conducts Netherlands Philharmonic Orchestra in music by Rachmaninov and Bliss, with Kathryn Stott soloist in Chopin's Second Piano Concerto. Repeated tomorrow, Fri and Sun (6718 345)

### BERLIN

stsoper unter den Linden 19.00 Wolfgang Rennert conducts II trovatore with cast led by Monica Pick-Hieronimi, Rosemarie Lang and Bruno Sebastian. Tomorrow: Spartacus, Sat Reiner Goldberg sings Tannhäuser (2004 762) Komische Oper 19.00 Harry Kupfer's production of Idomeneo. Fri: Die Zauberflöte (2292 555) Deutsche Oper 19.30 Stefan Soltesz conducts Der fliegende Holländer with Jose van Dam as the Dutchman and Sabine Hass as Senta. Tomorrow: concert performance of I Puritani. Fri: Otello (3410 249) Schauspiethaus 20.00 Peter Rosel and Santiago Rodriguez play music for two planos. Thurs and Fri: Aldo Ceccato conducts Berlin

Staatskapelle (2272 261)

Philharmonie Kammermusika 20.00 Peter Keuschnig conducts Berlin Philharmonic Orchestra in music by Kurt Welli and Ernst Toch. Thurs to Sun: Gidon Kremer is soloist with Berlin Philharmonic

conducts Gurzenich Orchestra in

### **■ COLOGNE** Philibarmonie 20.00 Hiroshi lwaki

Wilhelmenia Fernandez and Damon Evans in 'Carmen Jones' which opened at

the Old Vic last night and will be reviewed in tomorrow's paper

Schoenberg's orchestration of Brahms' Piano Quartet, with Mikhali Rudy soloist in Mozart's Piano Concerto No 21. Tomorrow: Itzhak Periman, Vladimir Ashkenazy and Lynn Harrell play Brahms plano trios. Thurs: Justus Frantz plays Mozart plano concertos. Fri and Sat. Celibidache conducts the Munich Philharmonic. Sun: Viktoria Mullova plays Vieuxiemps and Chausson with Orchestre National de Lille (2801) Schauspielhaus 19.30 Tanz-Forum production of Count Dracula choreographed by Jochen Ulrich, music by Samuelina Tahlja. Also Fri, Sat and Sun (221 8400) Opernhaus A complete cycle of Der Ring des Nibelungen begins on Fri with Das Rheingold, followed by Die Walkure on Sun, Slegfried on April 21 and Götterdämmerung on April 28. Hans Wallat conducts, with Robert Hale as Wotan, Nadine Secundo as Sieglinde, Deborah Polaski as Brūnnhilde, Hanna Schwarz as Fricka and Hartmut

### **FRANKFURT**

Alta Oper 20.00 Nevile Marriner conducts Academy of St Martin-in-the-Fields in Stravinsky's Firebird, Michael Tippett's Water out of Sunlight and Brahms' Violin

Welker as Alberich (221 8400)

Concerto, with Anne-Sophie Mutter. Thurs and Fri: Dmitri Kitaenko conducts Frankfurt Radio Symphony Orchestra (1340 400)

### THE HAGUE

Denstheater 20.15 Netherlands National Ballet in Romeo and Juliet, music by Prokofiev, choreography by Toer van Schayk. Runs till Sat (360 4930)

### **■ LONDON**

MUSIC Covent Garden 19.00 Gennadi Rozhdestvensky conducts revival of Andrei Tarkovsky's production of Boris Godunov, with a cast led by Paata Burchuladze, Gwynne Howell, Robert Tear and Eva Randova. Also Thurs and Sat (240

1066) Royal Festival Hall 19.30 Walter Weller conducts Philharmonia Orchestra in music by Rossini and Mendelssohn, with Maria Joac Pires soloist in Mozart's Piano Concerto No 26. Tomorrow: Orchestra of Age of Enlightenment. Thurs: Andrew Davis conducts BBCSO. Fri: Rattle conducts Pelleas et Melisande (928 8800)

This week's shows include Carmen Jones, Oscar Hammerstein's Bizet-inspired musical set in the US in the Second World War, directed by Simon Callow (Old Vic), English Shakespeare Company productions of Coriolanus and The Winter's Tale directed by Michael Bogdanov (Aldwych), Ian McKellen as Richard III (National), and the acclaimed RSC/Opera North production of Show Boat (London Palladium). Phone Theatreline: Plays 0836 430959 Musicals 0836

430960 Comedies 0836 430961 Thrillers 0836 430962

### ■ MADRID

Auditorio Nacional de Musica 19.30 City of Madrid Chamber Orchestra plays Pachelbel's Chaconne and music by Telemann, Boccherini and Vivaldi. Thurs: Mozart quartets. Fri, Sat and Sun: Dvorak's Stabat Mater (337 0100)

### ■ MUNICH

Staatsoper 19.30 Ballets by Béjart, Balanchine and Hans van Manen, also Thurs. Tomorrow and Fri: Il barbiere di Siviglia. Sat Werther with Agnes Baltsa and Francisco Araiza. Sun: Cranko production of Romeo and Juliet (221316)

### ■ NEW YORK MUSIC

Metropolitan Opera 20.00 Placido Domingo conducts Tosca with cast led by Teresa Stratas, Nell Shicoff and James Morris. Tomorrow and Sat: I Puritani, Thurs: La Clemenza di .Tito (362 6000) THEATRE

This week's shows include A Room

of One's Own, with Eileen Atkins starring as Virginia Woolf In an adaptation by Patrick Garland of her book calling on women to declare their independence, talent and freedom to control their own destinies (Lamb's Theater), The Maids, all-male production of Jean Genet's modern classic about two sisters who try to escape their lowly position in life through a deadly game of make-believe (House of Candles), the comedian Jackie Mason's one-man show (Neil Simon) and Candida, G B

London matron who must choose between her husband and an 18-year old poet (Playhouse 91). Ticketron (246 0102) answers inquiries and sells tickets

Shaw's play about a suburban

### PARIS Palais Garnier 19.30 Opera Ballet

in Nijinska/Nijinsky programme, including L'Apres-Midi d'un Fauns with decor and costumes by Leon Bakst and The Rite of Spring in Nijinsky's original choreography. Runs till Sat (4742 5371) Opéra Bastille 19,30 Philippe Auguin conducts Robert Carsen's production of Manon Lescaut, with Diana Soviero in title role and Vasile Moldoveanu as Des Grieux. The production runs till May 4, with further performances on Thurs and Sat (4001 1616) TMP-Chattelet 19.00 Plano recital by Catherine Collard. Tomorrow: Boris Berezovsky, Tchaikovsky prizewinner (4028 2840) Salle Pieyel 20.30 Jon Marin conducts Ensemble Orchestral de Paris in all-Mozart programme, with June Anderson soloi

### **■ ROME**

Teatro dell'Opera 20.30 Il trovatore with a cast led by Aprile Millo and Dolora Zajic. Also Thurs and Sat (463641)

Exsultate jubilate (4561 0630).

Tomorrow, Thurs and Fri: Stanislaw

Skrowaczewski conducts Orchestre de Paris (4563 0796)

### ■ ROTTERDAM

De Doeien 20,15 All-Mozart programme with Amsterdam Mozart Players. Tomorrow at 12.45:

AND THE STATE OF THE SECTION OF

lunch concert with Rotterdam Philharmonic conducted by James Conton. Thurs, Fri and Sun: Conton conducts Mahler's Third Symphony (413 2490)

### ■ VIENNA

Staatsoper 18.30 Horst Stein conducts Der Rosenkavalier with Gwyneth Jones as the Marschallin and Kurt Rvdi as Ochs. Tomorrow: Cav and Pag. Thurs: Jenufa. Fri: Ariadne auf Naxos. Sun: Lohengrin Musikverein 19.30 Vienna Schubert

Trio plays piano trios by Haydn. Smetana and Urbanner. Thurs: Artis Quartet. Fri, Sat and Sun: George Cleve conducts Vienna Symphony Orchestra (505 8190) Konzerthaus 19.30 Gerhard Schulz accompanied by Meira Farkas plays violin sonatas by Mozart, Schubert and Brahms. Tomorrow: piano recital by Ingrid Haebier (7124 6860)

### **■ WASHINGTON** Kennedy Center Concert Hall 19.00

Lorin Maazel conducts National Symphony Orchestra in Sibelius' Fifth Symphony, with Viktoria Mullova soloist in Vieuxtemps' Violin Concerto No 5. Thurs, Fri and Sat: Maazel conducts Wagner, Druckman and Mendelssohn (487

### **ZURICH**

Tonhalie 20.15 Marek Janowksi conducts Tonhalle Orchestra in Shostakovich's Tenth Symphony, with Frank Peter Zimmermann soloist in Prokofiev's First Violin Concerto, also tomorrow and Thurs

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Tuesday April 9 1991

# Reshaping the exchange

THERE ARE few, even in the upper reaches of the Labour party, who would nowadays argue with the proposition that there is a strong public interest in the maintenance a healthy securities market in London. Whether there is a comparable public interest in the survival of London's International Stock Exchange is a rather different question. Yesterday's decision by the exchange's council to seek shareholders' approval for radical reforms of the constitution and governance of one of the City's oldest institutions is one more acknowledgement of a fundamental truth. In today's world of high technology and compet-itive deregulation there are many others who would happily take over any or all of the exchange's functions at the drop of a hat. Small wonder the council has at last acknowledged that the mana-gerial habits of a club are no onger appropriate. The International Stock

Exchange's chief function is to provide regulated markets in securities. That, in practice, means ensuring efficient pricing, adequate liquidity and secure settlement for investors. Yet the huge upheavals in the 1980s, ranging from the aboli-tion of exchange controls to the liberalisation of the old exchange cartel, have stripped the former club of much of its power and influence.

Justifying existence

The key regulatory function of authorising those permitted to deal in the securities market has been lost to a new watchdog, The Securities Associa-tion. The globalisation of capital flows has turned other countries' exchanges and other people's settlement systems into competitors. The victory of the screen over the trading floor has done away with the exchange's role as a landlord. In short, the exchange has to justify its own existence to survive; and that means speaking not only to the member firms that now dominate the council, but to a wider group of users.
Under the plans advanced by the chairman Mr Andrew Hugh Smith and his chief executive Mr Peter Rawlins, the council will be turned into a board with up to 25 members compared with the present 32

top-heavy 53 only a short while ago). The proposed new mem-bership would incorporate up to five members of the exchange's executive manage-ment team. The intention is to recruit representatives of the big investment institutions, listed companies and one of the big banks, alongside leading figures from domestic, international and private client

Better decisions

This is scarcely a stream-lined board by modern corpo-rate standards. But it will no doubt be further slimmed down in time. The aim is also to extract better decisions from higher quality representatives of member firms and the other users of the exchange's ser-vices. In due course this will presumably call for a widening of the ownership of the exchange, whose voting shares are entirely in the hands of

The reduction in numbers and the increased representa-tion for users of the exchange's services are welcome. So, too, is the more businesslike approach to setting strategy. Yet these reforms, however radical, will not in themselves be sufficient to guarantee future survival. The success of London's SRAQ International dealing system, through which a high proportion of cross-bor-der equity trade takes place, is a tribute to the ability of the exchange to live on its wits. Moves under way to segment the market to reflect more accurately the different interests of institutional and retail investors make good sense.

But here, as with the planned changes in the composition of the council, worries will continue to be expressed about the extent to which the voice of smaller investors will be heard. And the successful introduction of the Taurus settlement system remains an overwhelmingly important test of the stock exchange's international competitiveness. The proposed changes in the coun-cil are a tribute, as much as anything, to the potent disci-pline of liberalisation. It is a eless discipline that will

Ups and downs ın Japan

the governing party has resigned and the prime minis-ter appears under renewed threat. All this happens the week after what look like inconclusive, even pointless, talks with the US president during another rocky period in trans-pacific relations and the week before what ought to be a momentous first visit to Japan by the president of the Soviet Union, from which a new bilateral relationship might emerge. But, not for the first time, it far from clear whether all this matters very much. Japa-nese politics provide constant delicious intrigue and scandal but the ship of state generally seems to sail purposefully on regardless. The latest drama may prove to be no exception. The main conclusion from Sunday's local elections is that the ruling Liberal Democratic

NOT FOR the first time,

Japanese politics seem to be in

turmoil. A senior member of

Party, internally riven as it may be, is as solidly entrenched in national power as ever. Though egg-besplat-tered as a result of its spectacular miscalculation in Tokyo, it scored significant nationwide gains. Even the incum-bent winner in Tokyo carries the LDP banner. There was nothing even to approach the desire for change fleetingly apparent in the 1989 upper house elections, when the LDP, besieged by the Recruit affair, took a deserved hammering.

Nevertheless, the LDP did sustain the largest individual casualty - Mr Ichiro Ozawa, its secretary general, who resigned in order to take responsibility for the party's backing the wrong horse in Tokyo, Mr Ozawa will probably rise again after a decent interval, but his temporary demise is instructive in the nature of internal party politics.

Younger generation

He represents, though not exclusively, the younger generation which was supposed by now to be taking over the party from the mostly insular elders who have run it since 1974. While a conventional dealmaker domestically, he has shown an interest in international initiative and accommodation - with the US, the Soviet Union and Japan's Asian neighbours. He may

have been a touch too aggres sive in the pursuit of such policies for the taste of his peers as in his advocacy of maximum Japanese aid to the Gulf effort. His replacement by another, more pliant associate of the former prime minister, Mr Noboru Takeshita, may imply a flexing of creaking muscles by the conservative old guard.

No alternative Mr Toshiki Kaifu, the prime

minister, is of small account in independent political terms. He has survived for as long as he has mostly because of the absence of clean, alternative successors. It has long been assumed that he would go in the autumn. The only risk was that he might be ditched early but this is less likely now that Mr Ozawa has taken responsibility for the Tokyo debacle. Still, it is now more likely than it was - though not necessar-ily more likely than not - that the next prime minister will be an ancient, such as Mr Takeshita, Mr Kiichi Miyazawa or Mr Michio Watanabe, for example.
Postponing the generational handover would be a pity.
However, politicians do not run Japan and matters as important as relations with the

us and the Soviet Union would never be left exclusively to them. This absence of substan-tial political input can be a weakness, as well as a strength, in the conduct of external affairs. There is a large political content to relations with the US, where Japan is unpopular, and also with the Soviet Union, where it is far from clear that Mr Gorbachev can risk the political opposi-tion of Mr Boris Yeltsin and the Soviet military to any deal that returns sovereignty of the four Kurile Islands, part of the

Russian Federation, to Japan. Mr Ozawa is among those able to offer an external political awareness to these delicate equations not necessarily possessed in the same measure by bureaucrats, businessmen and the insular old guard. It is, therefore, a pity that he has to go as a result of a domestic political mistake at a particu-larly intriguing time in Japan's external affairs. It will make it harder for Washington and Moscow to read Japan right, at least in the short term.

t is a commonly held view that road traffic congestion in Britain has reached crisis proportions. This cannot be so: for if today's traffic levels constitute a crisis, what word will remain for the congestion to

The Department of Transport fore-The Department of Transport fore-casts that total traffic (that is, vehicle miles) on UK roads will grow by between 83 per cent and 142 per cent by 2025. If enough new road space were provided, this growth could the-oretically be accommodated. But under the government's already mas-sively expanded £12bn road-building programme, only 2 per cent will be added to total road capacity by the end of the century. end of the century.

Against that background, and given the planning and environmental con-straints in a country as densely populated as Britain, it seems inconceivable that enough road space could be provided to meet the forecast traffic growth, even if the necessary funds were available.

The implication is clear. Rither Britain's roads are to become gradually more congested until they reach the point of paralysis and people vol-untarily abandon their cars, or people are going to have to be restrained

from using their cars.

Britain is not unique in suffering from traffic congestion; but as a country with one of the world's highest ratios of vehicles to available road space, and yet having one of the west-ern world's lowest ratios of cars to population, its problems loom particularly large.

main factor underlying rising traffic levels in Britain, as elsewhere, is economic growth. There is a direct correlation between economic activity and demand for transport. As more goods and services are produced and consumed, more transport is needed to carry them. With more time and money on their hands, people shop more, travel more, and go out to be entertzined more.

Exacerbating the rise in road traffic is the human race's love affair with the motor vehicle. People want to buy and own cars because of the freedom and mobility they bring. The number of cars in use in Britain rose by 33 per cent between 1980 and 1990, but saturation point remains a long way off: 35 per cent of UK households still

have no access to a vehicle.

Meanwhile, people are not only buying cars, but using them more, and for longer journeys. Rising car ownership has allowed urban development to become more dispersed, so people now live further away from where they work, shop and enjoy Recent concern over the speed of

traffic growth has focused on the environmental implications of the consequent increase in exhaust emis-sions. This is undoubtedly a serious issue: nevertheless, it is one capable of resolution.

In the short term, people can be encouraged to buy cars with smaller engines, and manufacturers can speed up the process of making cars more fuel-efficient. In the longer term, advances in technology may provide alternative fuels which emit less car-bon dioxide when burned. The problem of road capacity, how-

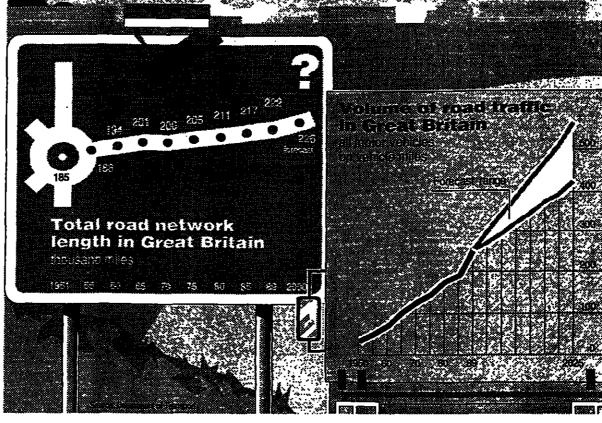
ever, is intractable. While technological innovations such as electronic car navigation systems could enable road space to be used more productively, it is just as likely that these developments will make driving simpler and safer, thus opening up car ownership to a still larger section of the popula-

There are several possible responses by the government.

One is to do nothing. Road cap ity could stay as it is and congestion could be left to ration the available snace between users. (This is what happens in London, where no significant roads have been built for more than 20 years.) To the extent that it is simple and cheap, this is an attractive option.

Unless people are eventually restrained from using their cars congestion on UK roads will become paralysis, argues Richard Tomkins

Pile-up in the great car economy



However, congestion increases accidents and also produces an unaccept-able diminution in the quality of life. The do-nothing option also fails the test of economic efficiency because it favours those with time to waste in traffic jams instead of those who need to get somewhere on time.

Congestion costs fall particularly heavily on industry by delaying deliveries and wasting employees' time. According to a much-quoted estimate from the Confederation of British Industry, congestion is already inflict-ing a cost to the economy of £15bn a

 The second option - currently favoured by the Department of Transport – is to adopt an incremental approach, eschewing grandiose strategies but rather tackling traffic congestion as it arises with selective road-building and road-widening

The virtue of this approach is that it is based on sound market principles. Congestion is a signal to build a new road, the department points out, just as a queue at a supermarket check-out is a signal to instal a new

The flaw in this policy, as today's levels of traffic congestion bear witness, is that it self-evidently does not work. A new till can be provided in days, and if it is not, shoppers can go elsewhere. But a trunk road takes 10 years to build, and in the meantime those needing to use it have no alternative but to sit in lengthening traffic jams on existing roads.

More fundamentally, the policy is outdated in that it looks back to a

time when people believed that road capacity could expand indefinitely. Few outside the Department of Transport believe that this is any longer possible. Further road-building has already been ruled out in London and many other urban areas, and the construction of inter-urban roads is becoming increasingly incompatible with environmental concerns. A similar objection applies to the third option: embarking on a vast pro-gramme of road-building aimed at

The era is ending in which traffic growth can be accommodated by conventional means. Something will have to restrain it: and road-pricing is coming to be accepted as the least of all evils

meeting all foreseeable demand. Even if the environmental objections were overcome, it would put a colossal burden on the exchequer and could be self-defeating in leading to the generation of still more traffic.

If the options for increasing the supply of road capacity are becoming exhausted, it follows that the alternative is to suppress demand. Changes in land use policies — bringing homes closer to shops and jobs — could have important effects over the long term, but it is to a market-led approach that the transport industry, economists, and some politicians are beginning to

Their argument is that road trans-

port is in a mess because the market is not working properly. A socially efficient market is one which distributes resources according to the wishes and needs of the community, and a necessary condition of such a market is that the price of a good is equal to its marginal social cost. This marginal cost must include not only the cost borne by the individual, but also the costs which the individual imposes on society by consuming it. In road transport, the market is defective because once a vehicle has been bought, taxed and insured, the marginal cost to the individual of using it amounts to little more than the cost of the fuel consumed. To society, the costs in terms of congestion, noise, pollution, and the injuries resulting from accidents are much greater. But because individual motorists are not required to incur these costs, the price they pay to drive is too low, and they drive too

To change this, it would be necessary to charge road users the full cost of their road use on a pay-as-you go this objective, shunned by the chancellor in last month's Budget, would have been the incorporation of vehicle excise duty into fuel tax. But ultimately, the process would have to go much further. User charges would have to reflect the costs to the community of pollution, con-

gestion and accidents.

One way of introducing such charges would be to add them to the cost of fuel. This, however, would fail to distinguish between the rural dweller using deserted country roads, a heavy goods vehicle on a motorway, or a commuter driving into a congested urban area. gestion and accidents.

gested urban area. The more effective method would be a system of electronic road-pricing which clocked up charges according to the type of vehicle used, the competing demands on the road space it consumed, and the amount of environmental damage it inflicted. This consumed, and the amount of environmental damage it inflicted. This would enable greater charges to be imposed on, say, heavy goods vehicles, which cause the highest levels of noise and vibration, or on private cars entering urban areas, where congestion is most severe.

The virtue of such a scheme is that it would put private cars and lorries on a fairer footing with public transport, which tends to inflict lower envi-

port, which tends to inflict lower environmental costs and already operates on a pay-as-you-go basis. The proceeds of road-pricing could then be applied to improving all forms of transport road as well as rail - in the most economically efficient way. There are severe impediments to

the introduction of road-pricing. Although the necessary technology exists, based on electronic devices in vehicles which respond to other devices at the roadside, it would be expensive to introduce; and enforce-ment would be impossible unless the system had public support.

An even bigger stumbling block would be political acceptability. Almost by definition, road-pricing Almost by definition, road-pricing would have to be unpopular to succeed. If prices were not so high as to deter people from driving to the places where they most wanted to go, congestion would not be alleviated and the system would fail.

Not surprisingly, therefore, governments throughout the world have preferred to procrastinate rather than to cross this pettle.

A simple scheme is in operation in Singapore, where drivers have to buy a special permit to enter the city ce tre; but an experimental system in Hong Kong using electronic technol-ogy was abandoned in 1985 because of public opposition, and recent plans to introduce road-pricing in the Netherlands have foundered politi-

Yet, as traffic problems worsen, support for the idea is growing. A working group on transport set up by the European Commission concluded in a recent report that transport was "Everything must be done to ensure

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that the true price is always charged and paid for transport - every-where," it said. "If not, demand will develop artificially and destroy any chance of solving the impending traf-

In Britain, too, there has been a change in attitude. The public transport lobby has hailed as a breakthrough the Transport Department's recent acknowledgement that forecast traffic growth cannot be accommodated purely by building new roads.
And transport ministers, who a year ago were expressing outright opposi-tion to the idea of road-pricing, now prefer to say it is an idea whose time s not yet come.

Meanwhile the city of Cambridge, strangled by congestion, is already planning to set up a computerised congestion-control system, charging motorists to use busy streets and applying the cash raised to the conruction of a light rail network.

If Cambridge's plans proceed, it will become the first city in Europe to adopt a fully-fledged electronic roadpricing system. It is unlikely, however, to be the last.

The era is ending in which traffic growth can be accommodated by conventional means. Something will have to restrain it: and price is coming to be accepted as the least of all evils.

### Animal appeal

■ London Zoo has been in ' trouble before, and even more dramatically so than it is today. Indeed, Zoo news – which meant the arrival of a rare creature - once ranked second only to murder as a public-interest draw. In the 1950s baby polar bear

Brumas attracted 3m visitors. National newspapers employed full-time zoo correspondents, supplemented for big events by writers such as Chapman Pincher, later of spy story

The trouble was that even then the Zoo lacked money. It was founded in 1826 first for the Fellows of the Zoologi-cal Society, and second for its inmates. The public came last, originally not being let in at all. When Lord Zuckerman became secretary of the Zoo's council in 1953, the fellows still resisted public admissions on

Sunday mornings. Zuckerman's attempts to reform the Zoo against the fel-lows' wishes went all the way to the Appeal Court. Meanwhile, his search for a chief executive interested top-ranked military staff. Even the unions were co-operative; a senior union leader said of a pay dispute among keepers that he "fully appreciated that labour unrest could not be tolerated in an organisation concerned with the care of animals". Israel Sieff and Simon

Marks, then joint heads of Marks and Spencer, helped to mount the rescue, though it was the property magnate Jack Cotton who put up the bulk of the money - perhaps £3m in today's coinage. It did not last, alas, and times have changed.

German tank ■ When Walter Seipp became chief executive of Commerz-bank 10 years ago it had just become the first of the leading German banks - it is the small-

*Observer* est of the big three - to miss a dividend since the second world war. This year, as he steps down, it will be the only

one to raise its payment. Unusually if not uniquely among German bankers, 65year-old Seipp has a nickname: Walter the tank, a product of his gravelly-voiced outspokenness and tough business

He has not been afraid to criticise the Bundesbank for raising interest rates, or rival Deutsche Bank for its costly acquisition of Morgan Grenfell, the UK merchant bank, and its decision to put the Soviet Union on its risk list.

Walter the tank will be a tough act to follow. Taking on the job in May is Martin Kohlhaussen, 55, who is very much of an unknown quantity outside the bank. No less forceful than Seipp

in private, the tall, slim Kohlhanssen, a parson's son, has kept a low public profile, apart from the time he defended the banks' third world debt role at a church debate in Frankfurt.

Consolation ■ The authors of the ill-fated

Shatalin plan — a 500-day crash course in market economics – have just been given the Soviet Union's first ever prize for economic reform. In a touching ceremony at of National Economic Achievements, the 13 radical economists led by 56-year-old Professor Stanislav Shatalin. Grigory Yavlinsky and Nikolai Petrakov, each received a cordless telephone for their abours on the radical eco-

nomic reform programme. "The country cannot live without the 500-Day Plan. I'm sure we'll return to it," said Shatalin. Along with Petrakov, he resigned as an adviser to President Gorbachev after the



"Don't you remember? You adopted me in 1986."

Soviet leader withdrew his support for radical economic reform last year under pressure from conservatives.

The professor and his

The professor and his colleagues, spanning three generations of economists, are now setting up a club to tackle reform issues. "We will never again be beaten on our own the major has unus." terrain," he vows. The prize was founded by one of the country's new private companies: ASKO.

Men at arms

■ Vickers, a grand old name of British engineering, is a shadow of its former self. But that may be no bad thing in some ways, since Sir Colin Chandler, the next chief execu-tive, is the nearest thing to Undershaft, Bernard Shaw's idea of a typical Vickers'

arms dealer. To a traditional engineer, Chandler's past as a head of export sales at the ministry of defence, may seem less impressive than the fact that he started work on the shopfloor as an apprentice at de

Havilland in 1956. It is a humble beginning he shares with current chief Sir David Plastow who served his time with Vauxhall Motors.

Nevertheless, Chandler's years at the MoD made him a prize attraction for Vickers - and many other suitors -1989 that there was little room for him to return to British

Aerospace.
The big surprise of the Plastow, who masterminded Vickers' recovery from the traumatic nationalisation of half of its business in the 1970s, is severing his links with the group entirely. He will hand over the chairmanship to Sir Richard Lloyd, a merchant banker a good four years older, and with no real industrial track record.

Plastow was the man responsible for seeing off Sir Ron Brierley, the antipodean corporate predator, and it will be interesting to see whether his departure triggers fresh takeover interest. One never knows, British Aerospace may be interested if only to enable Professor

Roland Smith's team to upgrade their company cars from Rovers to Rolls Royces.

Same old tune ■ Those who shudder at the

thought of hand-clapping and evangelical songs at next veek's enthronement of Dr George Carey, as the 103rd Archbishop of Canterbury, may be wondering whether Aldous Huxley has got it right yet again.
In the novelist's 1932 vision

of a Brave New World.

England's spiritual leader bore the title: Arch-Community-Songster of Canterbury. For the record

■ Overheard in a City club: "Tm a man who stands by his convictions." "Really - how many have you had?"

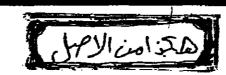
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Cyprus urges

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the murdered chief of the east German Treuhand privatisation agency, could hear the flood of tributes that will accompany his state funeral in Berlin tomorrow, he would no doubt respond with one of his indulgent smiles. For many of those who will be honouring his work at the Treuhand were only days ago

f Mr Detley Rohwedder.

accusing the organisation of being at the root of east Germany's economic collapse.

"The Treuband has been a synchronia for the residual accordance." onym for the pain associated with change in the east," says Mr Eckart John von Freyend, head of the Bonn Finance Ministry section which oversees the Treuhand. Others say it has been the scapegoat for Bonn's sluggishness in removing obstacles to privatisation and new investment. Take a recent case involving

the BDI. Germany's main employers body, which is said to have been prevented from buying an office in east Berlin's famous thoroughfare Unter den Linden by disagreement between two Treuhand

ment between two Treuhand departments, one responsible for land, the other for property. Such stories have been routine in the German wress. Yet, according to the BDI itself, the deal has been held up because of uncertainties about the ownership of the land and because the building was part of a larger east German concern. It was only this month that Bonn passed a law allowing the passed a law allowing the Treuhand to pick out parts of companies and sell them separately.

It is worth considering what the Treuhand has achieved in the past year, what mistakes it has made and what direction it might take after Rohwedder.
The Treuhand, formed in
February 1990 under the provisional but still communist govhas lived with three changes of government and three disruptive changes of structure. This explains some of the overlap-ping responsibilities, lack of personnel continuity and lack of organisational transparency with which the Treuband has been charged by frustrated

It began to be westernised, and was was told to focus on privatisation, under east Germany's short-lived democratic government led by Mr Lothar de Maizière. Mr Rohwedder took over as part-time chair-man at the time of economic union in July but soon fell out with the first chief executive, Mr Reiner Gohlke, and decided to take the full-time chief executive's job himself in August. It was then assumed (and still is) that one-third of east

Germany's 8,000 larger compa-nies could be privatised rela-

# So much to do. so little time

The Treuhand has worked hard to privatise east German industry – but it will need more people and money to finish the job, says David Goodhart

TREUHAND: Balance sheet to date



tively quickly, one-third only after considerable restructuring and one-third could not survive at all. Yet through most of last year neither Mr Rohwedder nor Bonn seemed to be paying enough attention to the bottom two-thirds.

Mr Rohwedder stressed the

Treuhand's free-market rigour and his determination to pre-vent the creation of pan-German monopolies. But for reasons largely beyond the Treuhand's control, privatisation got off to slow start, even after full unification in October. So the luxury of a competitive market structure had sometimes to take second place in electricity supply, banking and retailing, for example.

Mr Rohwedder did, however,

prove his commitment to competition by insisting that Luft-hansa could not take over interflug, the east German airline. When nobody else wanted Interflug it collapsed, earning the Treuhand its reputation as a ruthless "job-killer". The Treuhand's own rhetoric

did little to challenge this view but in practice it was spending billions of D-Marks guarantee ing bank credits to uncompetitive companies. Between July and October it gave short-term loan guarantees totalling DM28bn (£9.4bn) almost to any company that wanted them. To

**PRIVATISATION** Number of large companies Already privatised 100 Number of smaller service outlets (bars, shops) 40,000 Already privatised 20,000 STAFFING August 1990 400 December 1990 1.000 2,000 April 1991 FINANCES 1991 (current estimate)

Servicing east German corporate debt Restructuring Income from privatisation Credit requirement

DM 12bn DM 14bn DM 9bn DM 23bn

DM 37bn

date it has ordered 400 compamies to be closed. At least by the end of last year it had established a proper structure and attracted several dozen top west German businessmen to fill the senior positions. The number of staff rose to 1,000 from only 400 in August. These are spread over eight departments in the Ber-lin centre and 15 beefed-up

regional offices responsible for all companies with less than 1,500 workers.

Five of the Berlin departments have responsibility for a group of industries plus a more general function — for exam-ple Department One, headed by Mr Karl Schirner, a former Daimler executive, controls the larger heavy industrial and service companies, and has overall responsibility for privatisation.

About half of the Treuband's

staff are west Germans but the organisation has had trouble attracting well qualified staff, especially for the middle-ranking jobs. Many of the bitterest complaints against the Treuhand have concerned the so-called "brotherhoods" of former communist functionaries who are said to have established themselves in the regional offices. Since the end of last year

German heads and six of the eight Berlin departments are headed by westerners with impressive backgrounds at McKinsey, the business consul-tants, and Grundig, the elec-

tants, and Grundig, the elec-tronics group, among others.
But considering the size and variety of its tasks (it has also been responsible for tens of thousands of state-owned ser-vice companies and cultural organisations, and for distributing public property between the different levels of white authority the Transland. public authority) the Trenhand has been understaffed, espe-cially in the regions. Mr Rohwedder's fear that he might end up running a giant state holding company caused him to make too much of a virtue of Finance Ministry limits on finance and staffing.

Something had to give. It turned out to be the task of managing, and investing in, the middle-ranking companies that could not quickly be privatised. The Treuhand has managed to find 40,000 west German businessmen to sit on the newly established supervisory boards of the 8,000 companies, but new executive man-agement has only trickled east; indeed, about 80 per cent of east German bosses predate the revolution.

According to Mr Jürgen Poeche, a BDI official posted

with the Treuhand, it has also taken too long to gather corpo-rate information. Nearly half the companies have now published balance sheets but the final publication deadline was postponed from October 1990 to the end of June 1991, a full year after economic union.
Mr John von Freyend of the

Finance Ministry asks for patience and lists some recent progress:

One thousand larger compa nies have been sold, 500 in the first two months of 1991, plus 20,000 service outlets;

Treuhand offices now have

computerised information about the companies that remain and a sales brochure (soon in English) with a few paragraphs on each company;

Three hundred out of 1,000 plots of prime development land, singled out for speedy sale, have already gone;

• A special team of 100 consultants is sifting through the few hundred corporate survival

plans already presented.

Mr Rohwedder made it a condition of staying on in the job last November that the Treuhand should enjoy a high degree of independence. But he probably overestimated the extent to which a clear distinction could be reade between tion could be made between the Treuhand's market role and the state's regional sup-port role. He realised this him-self after the outrage that greeted the sudden closure of the Warthurg car factory and in March accepted closer co-operation with the five east

The Trenhand will become "more political", accepts Mr John von Freyend, probably (barring a surprise decision from Chancelor Helmut Kohl) under the leadership of Mr Rohwedder's deputy, Mrs Birgit Breuel, a former politician. But the shift in emphasis will have substance, too. Offi-cials say that if the Wartburg decision could be taken again the closure would be more gradual and there now seems universal agreement that the four industries with especially high regional concentration chemicals, textiles, ship-building and micro-electronics - cannot be left to collapse.

This will require a takeover of old corporate debt and cash for new investment, together estimated at DM400bn over the next decade, and an expansion of Treuhand staff to more than 3,000. It will also, according to a Treuhand official, require the creation of a new type of manager – the company doctor – that scarcely exists in Ger-many. For, as Mr Rohwedder warned at his last news conference, handing the cash to east Germany's current managers could be equivalent to flushing

Joe Rogaly

# The law of the jungle



admission fees, or pri-vate and corporate dona-tions, or, as a last resort, the citizens of London. The latter may be difficult to arrange, as there is no Lon-don-wide elected authority that could do the job. Tough. The demand for a central govern-ment grant of £13m should be turned down. There is no case for taxing the Scots, or the peo-ple of Belfast or Birmingham or anywhere else in order to rescue the Zoological Society of

London. It should find its own salvation. The zoo could reply, with justice, that it is managed by a venerable institution. The society was founded in 1826; the ety was founded in 1826; the collection of animals was opened two years later. That probably makes it the oldest extant zoo, but not the world's first, which may be the House of Deer that served the pleasure of the Chinese empress

Tanki in 1150 BC, give or take a century or so. The London society undoubtedly commands immense prestige in the 200 world, for which reason its sciworld, for which reason its scientific and conservationist work ought to be supported. This it is, by the Department of Education, which channels £1.5m a year to the society's Institute of Zoology. Maybe it should be more should be more. Also in the zoo's favour is the fact that it studies, pre-

serves and breeds endangered species. What about the partula snail? What about the okapi? These do not have to be preserved on a 35-acre site at Regents Park in the centre of London; many or most of them could surely be moved to the society's far more spacious Whipsnade Wild Animal Park. with its 600 acres. The chap at Whipsnade says no, there are not the facilities. He has 3,000 animals; London has 8,000. Heaven preserve me from cynicism, but is it not instructive that the Zoological Society is losing a fortune at Regents Park, while it is close to break-even at Whipsnade? The truth seems to be that all but 80 or so of the large animals - say from antelopes upwards -have been moved to Whipsnade anyway, in anticipation of a fresh deal whereby Regent's Park becomes a repre-

sentational 200, a city front for the country acres. Well, it may be said, you don't want our zoos to become theme parks or amusement palaces like, say, Chessington? Answer, certainly not – either spite of or because of the fact that Chessington is the property of Pearson, owner of this newspaper. That flashy establishment is in the enter-tainment industry; the Zoological Society of London is in a more venerable sphere.

The evidence from other representation is needed.

countries is mixed. Tokyo's Ueno zoo is owned by the city council; about half its costs are covered by admission fees.
Amsterdam's Artis zoo gets a
grant from the city equalling
about a quarter of its expendisubsidies its zoos. So do New York, East and West Berlin and Frankfurt. The St Louis Zoo, in Missouri, gets the yield of a tax of 8 cents on every \$100 worth of property in the

There is no case for taxing the people of Belfast or anywhere else in order to rescue the **Zoological Society** of London

city. The National Zoological Park in Washington DC relies solely on federal funds. My col-league Tim Burt is to be thanked for helping to collect this information.

London says that most of the world's cities subsidise their zoos. Yes and no. Commercial and semi-commercial zoos apart, there is Philadelphia, whose Zoological Society is modelled on London's, and whose zoo, founded in 1874, claims to be the oldest in the US. It is on a 46-acre city site, with 1,700 animals against Regent Park's 8,000. Apart from free water, it takes not a cent from city, state or federal authorities. It finances itself at the gate, and through an active fund-raising department. It is breeding endangered gorillas, and it has a decent research undertaking.

To its credit, London has tried that route. Its well-liked Moonlight World exhibit, full of bats and other nocturnal beasts, is in the Charles Clore Pavilion. Sir Michael Sobell housed the great ages, a Mappin the terraces built in 1913 for bears and goats and called after the contributing family's name. Under pressure from the government it set up Zoo Operations Ltd., whose profits are covenanted to the Zoologi-cal Society, and negotiated a licence to collect car park fees All that is on the upside. But this is a quality outfit, and quality has its downside. Over the years, Regents Park has used architects of distinction: Lubetkin and Tectin for the penguin pool Sir Hugh Casson for this and Sir Peter Shepheard for that. One result is that of its 65 structures 13 are now listed buildings, sitting on a royal park under a charter that says the Zoological Soci-ety alone shall have use of the said acres. That puts the Department of the Environment on the spot. If the acres are vacated, down to the last aardvark, it may be stymied Royal charters are awkward to nndo. Perhaps the Zoological Society is banking on this threat as a means of shaking further millions out of the government, following the last "final" payment of £10m in 1988. Really, it should look elsewhere.

It is a pity about the absence of a central London authority. The Conservatives keep estab-lishing and abolishing them. usually because Londoners will insist on electing Labour coun-cillors. I would not like to see the return of the preposterous Greater London Council, but a small strategic authority, headed by a proper mayor, should be able to channel tax money raised locally into great institutions in the capital. Such an authority, or a stat

utory tourist board, should also be the source of subsidies if subsidies there must be, for institutions like Regents Park. The London Zoo has half the box-office appeal it managed in 1950, when it attracted a record 3.03m attendances, but it remains a magnet. It gets fewer schoolchildren than in its best years, because the teachers find it easier to show them a video and the Educa tion Department declines to finance out-visits. Perhaps it does need help, from the right sources. But the government is already subsidising a home for aged and befurred creatures in the House of Lords; that is quite enough.

# LETTERS

# courting crisis

From Mr J.W. Seabright.
Sir, Are the clearing banks frustrating the good intentions of the government and encouraging the very corporate disasters they want to avoid?

I own a small business and

over the years I have borrowed money occasionally. The last occasion was three years ago when I was quoted an interest rate of 3 per cent over base rate (the highest I have ever been charged).

Recently I approached my high street bank and was told

that their loans are now "deinked from base rate; the best they could offer me for a secured loan of £20,000 for one year was at a rate of 15 per cent per month (annual per-centage rate 195 per cent) plus

cent per month (annual per-centage rate 19.5 per cent) plus a 1.5 per cent arrangement fee. This equates to 8.5 per cent over the present base rate. My bank manager was apolo-getic but said he had no discre-tion to go lower for businesses with a turnover of less than the portunately I have an fim. Fortunately I have an alternative source of finance. but many small businesses do not. The interest rate reduc-tions seem not to apply to this clearing bank; do other readers have similar experiences?

J W Seabright, chairman, Teamband, "Wannood", Park Corner,

### Poor deprived of a good read

From Mr John Gillard Watson.
Sir, Jackie Wullschlager's condemnation ("Twilight of the enchanters", March 30/31) of the poor stuff listed by the Department of Education for Department of Education for seven-year-old readers appears to be justified by the selections and exclusions I have seen. But there is a further point:

only in school do the children of less-well-educated workof less-well-educated work-ing-class parents have any opportunity to read books worth reading. They are now to be deprived of that opportu-nity, but the children of the educated upper-class parents will still read good children's books. As ever it is the poor books. As ever, it is the poor and uneducated who suffer by the dogmas of the educationalists. Gradgrind and M'Choak-umchild live on ... John Gillard Watson, 11 Beaumant Buildings, Oxford

# Clearing banks Capitalism not the cause of Third World woes

From Lord Bauer FBA.

Sir, The article "The challenge to capitalism" by the Bishop of Oxford, the Rt Rev Richard Harries (March 30/31) calls for comment. The prelate attributes misery in less developed countries (LDCs), notably Brazil, largely to external factors, especially the burden of debt service, which he says for some countries amounts up to some countries amounts up to 40 per cent of their annual

This is fantasy. In 1986 debt service as proportion of the national income of the 17 countries listed as problem debtors by the World Bank was less than 5 per cent of the national than 5 per cent of the national income; for Brazil it was about 3 per cent. This could not have affected living standards appreciably. Most of these problem debtors are middle-income countries with recorded (and much understated) per capita incomes of well over \$1,000.

The article tends to suggest that western capitalism has somehow caused the poverty

somehow caused the poverty and misery in LDCs. Yet in Asia, Africa and Latin America, the most prosperous are those areas and societies with the most commercial contacts with the west, and the poorest and most backward those with the fewest contacts.

The bishop's article, like so

but reinforces another.

organisations', which most for-

ward-thinking companies aspire to become". Why does Mr Lorenz link

learning organisations with unofficial networks? What is

the link between learning organisations and the values of

many similar writings, is cal-culated to promote feelings of guilt. Unlike the compassionate, guilt-ridden people are pre-occupied with their own emo-tional state rather than with the results of conduct and polictes inspired by this sentiment.
The notion that the incomes
of the well-off have been

extracted from others is the most insidious of all economic misconceptions. It has served the purposes of despots from medieval rulers to Lenin and Hitler. It spuriously justifies restrictions on economic con-tacts between the west and LDCs - restrictions which are particularly damaging to the economic prospects of the poor. Within LDCs such ideas also facilitate brutal, barbarous pol-

icies towards productive but politically vulnerable groups, especially ethnic minorities, especially ethnic minorities, whose maltreatment not only causes acute suffering to those directly affected but also retards emergence from poverty in the country at large.

Pascal wrote in the 17th century: "Travaillens donc a penser bien, volla le principe de la morale." Let us labour at thinking clearly: herein lies the source of moral conduct.

Peter Baues, Peter Bauer, House of Lords, Westminster, W1

Unofficial networks not central force of learning organisations

From Mr Andrew Compbell.
Sir, Christopher Lorenz's article on networking ("The learning culture is to follow the quality principles and methods of W Edwards Demreal meaning of the networked organisation", April 3) clears ing. He does not describe his up one management confusion - the difference between offi-

methods as depending on unof-ficial networks. Moreover the values that are associated with cial and unofficial networks openness and flexibility are of Mr Lorenz concludes that lower priority to Deming than those of discipline and meaunofficial networks are the really valuable networks.
They, rather than the official kind, "really help create the open and flexible 'learning

Few would disagree with the proposition that unofficial networks are a useful adjunct or oil to the process of creating synergy or a learning organisation. But, as our research has demonstrated, they are not the driving engine. Andrew Campbell, director. Ashridge Strategic openness and flexibility?

One of the most effective routes to take in the process of Assuringe Strategic Management Centre, 17, Portland Place, London, W1

pensions pains

Surpluses are

no answer to

Sir, Like Mr Charles Evers, I heartily welcomed your leading article, "Sex and the over 80s", (March 28), but how I wish Mr Evers had qualified the last sentence of his letter (Letters, April 3) which (Letters, April 3) which touched on a point you men-tioned without elaboration. The awfulness of the situa-

tion is that, to the extent that there is retrospection in the Barber judgment, the problem of past service liabilities (and so a capital cost within the terms of SSAP 24) is present. If one tries to terminate a finalsalary scheme, or switch to some other kind of scheme, not only do such capital costs remain, but the uncertainties of the Barber judgment imme-

diately surface.
This becomes clear when one considers the entitlements of individual members in the existing fund - unless, of course, someone chooses to crash through a change with-out regard to the Barber judg-ment and hopes that no one will raise any objection. Further, I find there are far

too many observers who see the presence of substantial surthe presence of sinctantal sur-pluses as the panacea to solve the problems. As you say, there are thousands of smaller schemes which do not enjoy such surpluses. Indeed, as the passing of the Finance Act 1886 recedes into bistory and se recedes into history, and as dividend growth slows down, the proportion of schemes with no substantial surplus is ris-

For such schemes, one of the points in favour of going to a common pension age of 65 is that it will help to finance tak-ing on board the pension increase provisions Social Security Act 1990. Such is the irony of compulsory improvements in pension pro-

A A Jenkinson, Noble Loundes, Norfolk House, Wellesley Road,

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29 & 30 April, 1991 - London

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# **FINANCIAL TIMES**

Tuesday April 9 1991



# Soviet 'dilers' reform economy from below

By Leyla Boulton in Moscow

WHILE the Soviet government flounders in its attempts to reform the economy, the country's new entrepreneurs are ushering in a market system from below.

So-called commodity exchanges which trade everything from cars to computers and metal to timber, have mushroomed from Siberia to the Baltics as the centrally planned distribution system has collapsed.
An estimated 180 exchanges

- which have little to do with their western counter-parts - match supply and demand.

In Moscow's former Central Post Office, a remaining bust of Lenin presides over a trading session at the Russian Commodities and Raw Materials Exchange. An electronic panel on the wall displays a succession of consignments for sale, priced in roubles. Brokers, often referred to as

"dilers", huddle around a wooden counter, trading by open outcry for lots which range from 1,000 tonnes of cement to a batch of 200 West German refrigerators.

The exchange now has 800

brokers who automatically obtained places when they ecame shareholders. Brokers and the exchange earn com-missions from each transac-

Europeans

fund for

By Stephen Fidler

Latin America.

ment Bank.

enterprise

wary of US

EUROPEAN governments

expressed reservations yester-day about a US plan which

calls on them to provide finance for a new \$1.50n fund to help the private sector in

The fund was proposed as part of the Enterprise for

Americas initiative, launched last year by President George Bush.

It envisaged \$500m each pro-

vided over five years by the US, Japan and Europe for the Multilateral Investment Fund.

This would provide grants to

support private sector develop-ment in the region and be run

by the Inter-American Develop-

Japan has indicated its sup-

port in principle for the pro-

amount it will commit, pro-

vided the US Congress

However, some European

countries, including France

and Britain, are cool to the

Mr Denis Samuel-Lajeunes

France's representative at the IADB annual meeting in

Nagoya, said yesterday that

France was aware of the

importance of helping to

develop the private sector. However, it did not consider desirable a multiplication "at

will of the entitities charged

with providing this type of

Mr John Faint of the UK

Overseas Development Administration told the meeting that

Britain also had reservations

about the fund. "Public sector

intervention in the private sec-

tor needs to be used sparingly and with care," he said.

IADB was well placed to run the fund and to provide assis-

tance, for example, on reform-ing the investment climate and

advising on privatisation.

**Delay for** 

Continued from Page 1

**Eurotunnel** 

More than 95 per cent of three tunnels which will connect Britain and France had now been bored and lined. The two

remaining rail tunnels were

due to be completed in May and June - six months ahead

He questioned whether the

If you're tired of "mitingy" in the new Soviet Union and you want to get down to "biznez", you can now become a "broker", a "diler", or even a "menedger", writes Leyla

The first steps to a market economy after seven decades of socialism have been accompanied by an invasion of foreign words.
While the "miting" (literally rally) concept
existed even in the old days – when organised crowds came out on to the streets to
express support for the Communist Party – President Mikhail Gorbachev's perestroika has spawned the unfortunate tendency to "mitingovat" (going to anti-government ral-lies instead of working).

As radicals agitate for western-style eco-

As radicals agree for western-style eco-nomic reforms, the country's new "biznez-meny" (businessmen) are bringing in a mar-ket economy through the back door. Embryonic commodity and stock exchanges

tion. Foreigners are allowed to trial complex, want help to buy shares, but direct trading for foreign currency is banned

by Soviet law.

Mr Konstantin Borovoy, 43,
the mathematician who is the exchange's chief executive offi-cer, points to a group of visi-tors from state-owned defence plants in Kaliningrad. "People come here with all kinds of suspicions but within half an hour they can see that our activities are not only honest but profitable."

He says the latest batch of visitors, from the traditionally conservative military-indus-

have re-introduced a pre-revolutionary vocabulary mainly inspired by the French – birzh (bourse), kotirovka (quotation), aksiya (share) and aksionemoye (joint stock) com-

But the process has also ushered in a whole wave of English words, with "broker" replacing the German word "makler" used at pre-revolutionary exchanges. While "optsiony" (options) and "futurey" (futures) in the western sense have not quite taken off, simple mechanisms for "hedzhirovanie" (hedging) are already available to those who want to protect themselves against future

Language enthusiasts will be delighted to hear that there is room for more innovation as the market develops. Insider trading, for instance, has no Russian equivalent. For lack of any suggestions, this may well become known as "insaider treding".

> The volume of trade via the exchange system is still a frac-tion of that handled by the state system, but it is increasingly encroaching on the morl-bund official network.

> Recently, five republics announced they were setting up an inter-republican com-modity exchange to trade in goods left over after enterprises satisfied state orders.

The development of the exchanges has been so rapid that legislators are only just catching up with them. The Russian government last month adopted temporary legislation on exchanges and announced it would set up a licensing system. And although speculation is still officially a crime. Soviet authorities have done nothing to stop the boom.

Meanwhile, the exchanges are turning their sights to the future and abroad. Mr Borovoy leaves for London today for consultations with British commodities exchanges which want to help in developing western-style futures con-

There is also a trend towards greater domestic co-operation.
Mr Borovoy says, for example, that he is going to unite his exchange with the Moscow Central Exchange, which handles a primary market for secu-

Before the 1917 revolution, Moscow combined its commodity and stock exchanges under a single roof and the idea is to return to that system.

The obstacles to a market economy remain phenomenal. But while doom prevails over the nation's economic ills and the government's failure to embrace radical reform, the exchanges represent a grass-roots movement which could make the transition to a market economy happen sooner rather than later.

# Japan's LDP leader quits after poll defeat

By Stefan Wagstyl in Tokyo

JAPAN'S ruling Liberal Democratic party was dealt a blow yesterday when its sec-retary-general resigned after the crushing defeat of an elec-tion candidate he backed to unseat the governor of Tokyo.
The resignation of Mr Ichiro
Ozawa came hours after the results were declared of local

elections held on Sunday.

Mr Ozawa, said he was resigning to take responsibility for the result and for causing "confusion in the party".

The winner of the Tokyo

governership, one of the country's most powerful political posts, was the 80-year-old incumbent. Mr Shunichi Suzuki, who defeated the attempt by Mr Ozawa and other national party officials to remove him.
Mr Ozawa's candidate, Mr

Hisanori Isomura, a television presenter, trailed second, with 1.4m votes against 2.3m for Mr Suzuki.

While Mr Suzuki had been expected to win, the margin of victory came as a shock for Mr a toe Lur ters. Other party leaders are expected to try to fill the vac-

uum left by Mr Ozawa, among them Mr Keizo Obuchi, who yesterday replaced Mr Ozawa as secretary general.

organise an exchange for defence materials and equip-ment, a sign of the widespread breakdown of traditional eco-

nomic links. It is precisely these links which the Kremlin is now trying to reimpose from

above in the name of restoring above in the name of restoring "order" to the economy.

The new exchanges have attracted shareholders from all strata of society. The Russian exchange's shareholders include not only much-maligned co-operatives and new millionaires, but also state-

millionaires, but also state-owned enterprises.

The speed of Mr Obuchi's appointment indicates that senior party officials will continue to support the gov-ernment of Mr Toshiki Kaifu, the prime minister.

Despite the defeat of its candidate in Tokyo, the LDP made overall gains in 12 other gubernatorial elections and 44 prefectural assembly poils. In the assembly elections,

the LDP's support increased from 44.7 per cent in the pre-vious poll in 1987 to 46.6 per cent. Support for the Social Democratic party, the main opposition party which recently changed its name from the Japan Socialist party, fell to its lowest level in prefectural assembly polls since 1955. In the Tokyo gubernatorial election, the party lost its deposit. Mr Tsuruo Yamaguchi, the socialists' secretary-general, cted to resign Analysis, page 4; Editorial Comment, page 22



Ichiro Ozawa yesterday

# Hachette freezes shares linked with Iraq

By George Graham in Paris

HACHETTE, the French publishing and broadcasting group, yesterday froze a FFr380m (\$68m) block of its shares owned by a company

with Iraqi links. The move was an attempt to "cut short certain excessive, unjust, unproven and often unfounded commentaries which might mislead public opinion and hurt our international image", the company

The group added that it had discovered nothing precise about the ultimate shareholders of Montana Management, the Panamanian investment company which owns the 8.4 per cent stake. However, it had gathered enough information to justify freezing the shares under the terms of the United Nations

Detectives working for the government of Kuwait claimed two weeks ago that Montana had been set up by Mr Barzan al-Tikriti, President Saddam Hussein's half-brother and now Iraq's ambassador to the United Nations in Geneva, in order to channel secret Iraqi funds abroad.

Hachette said it had since then carried out an investiga-tion into Montana in close co-operation with the French and US Treasuries, but that Mr Jules Boccard, Montana's legal representative in Switzerland, had stuck with the same statement he had made in 1989, when the stake was first declared: that Montana was a holding company grouping several non-European investors coming from different countries in the Guif. Montana was not included by the US Treasury in the list it published last week of com-

panies serving as fronts for According to Le Point, the French weekly news magazine, this was because French and US officials believe that Montana's owners may not only be Iraqis but also Saudis and pos-sibly Kuwaitis – as Mr Boc-

card implied.

The Panamanian government, however, announced a week ago that Montana, which has been registered in the country since 1984, was managed by three Iraqis resident in Baghdad: Mr Ali Alabbulah, Mr Mauwafak Abdul Karim

and Mr Alladin Alwan. Hachette, controlled by Mr Jean-Luc Lagardère, said it was "astonished, not to say stupefied" at being virtually the only company named by the Kroll detective agency of New York as a repository for Iraqi investments, when the agency claimed to have identi-fied billions of dollars of funds

kroll is carrying out investi-gations for the Kuwaiti govern-ment into Iraq's hidden funds. The freeze means that Hach-ette will impede any dealing in the shares held by Montana the shares held by Montana and will not pay out dividends.

The company said it was undertaking to buy in the frozen shares as soon as a proce-dure allowing this had been

### Baker calls for international effort

Continued from Page 1 border. We have suffered tor-rential rains, bad weather. Our children are suffering from chingen are surrering from hunger and starvation. You must do something to help us."

UN agencies with the World Food Programme and the Turkish Red Crescent are currently making a fact-finding tour of the region to assess the refugees' needs.

refugees' needs.
"There is a lot of hand of the revised schedule. Almost three-quarters of the French rail terminal has been wringing and finger pointing about who is to blame. We mpleted at Sangatte near have our last chance. If we blow this, thousands will die," said Mr Lionel Rosenblatt, a US expert on the problems of Calais in northern France. Almost 70 per cent of the British terminal at Cheriton near Folkestone in Kent had also been completed, said Eurotun-

There was still no UN pres-Since construction started at the end of 1988 the group has spent a total £3.4bn. The foreence yesterday in the camps on the border with Turkey. The first convoy of 12 UN trucks carrying tents and blankets for 1,000 refugees arrived on Suncast cost of the project since 1987, however, has risen from day and US aircraft, supported by warplanes, made drops close to the border. The US and British aircraft are set to make further drops. Aid officials con-

nurther drops. Aid officials concede they were caught unprepared by the massive flow of refugees. The UN last week approved \$3.5m for the refugees affected by the Gulf crisis which will help an estimated 100,000 people in Turkey.

Turkish officials are warning local temple not to give refuge local people not to give refuge to people from the camps. In spite of earlier plans for setting up two camps inside Turkey. Ankara's policy is now to confine the refugees near the bor-der. Cukurca is, in fact, inside

Iraq.
The UN trucks, which took four days to drive from Ankara, represent the only help to have reached these people. UN and local officials were yesterday still discussing how to distribute the aid. So far, all assistance is being organised by thousands of local Turkish One UN relief worker said

there was a "log jam to get supplies into the region." Cukurca is a seven-hour drive from Van, the nearest airport. The Turkish national carrier is still on strike. The narrow singie track roads are also subject to flooding as the snows melt.

Mr Adrien Cros, logistics expert with the UN high com-

missioner for refugees, said the UN was considering moving stockpiles from Syria across the border at Nusaybin, which is still a day's drive from Cukurca. "We're down to a matter of days," said Mr Rosen-blatt who beads the Washington-based Refugees International. "We have to have a UN presence and we need some some combination of agen-

Continued from Page 1 because the government did not expect the bulk of those Kuwaitis who fled the Iraqi invasion to have returned before December. He said that electoral law then obliged the government to compile elec-toral lists in February – a pro-cess which, he said, would take

at least two months. Although this would technically permit a poll in April or May 1992, Dr al Awadi said that because most Kuwaitis tended to take long holidays during the hot summer, "we are looking at some time like September". The minister said that political parties would not be permitted to contest the poll because there was no legisla-tion to allow the formation of

### More voters for Kuwait

### £4.8bn to £7.6bn. WORLDWIDE WEATHER



# THE LEX COLUMN

# The London train will be delayed

Eurotunnel has a genius for upsetting even its supporters. Now that the tunnelling is apparently sorted out, the new problem is the trains. The delay means the summer tourist season in the opening year of 1993 could be missed altogether, with the full train system running just in time for Christmas. How much of a service will be available before then in append's guest. Tourist then is anyone's guess. Tourist traffic on the delayed shuttles in the first six months is proj-ected at around £140m. If £100m of that goes missing, the paper loss on the period dou-bles to £206m. Funding the lost turnover could add a further Elûm to the long-term project total, pushing the profitability

of the venture back another year to 1998. year to 1988.

This reckons without the project contingency fund. But those investors who still believed in Eurotunnel's capacity to pay a dividend that year might now be admitting a little scepticism. On the company's own assumptions at the time of the rights issue, a six month delay in total rail traffic would postpone a dividend until at least the turn of the century.

least the turn of the century.

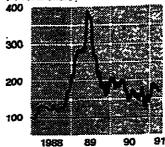
It gets worse. Unless there is a sudden burst of co-operation from the intergovernmental safety commission on the design of the freight shuttle trains, a further chunk of revenue could be held up. Throw in a confirmed delay to the French high-speed line and it may be that the operational phase will prove more difficult than the tunnelling, in which case the newly formed execucase the newly formed executive board will have its work cut out. The shares have been curiously quiet of late, but the risks appear to be on the down-

### Currencies

Despite the Bundesbank's refusal to raise interest rates last week, the continued weakness of the D-Mark may leave it no choice. Yesterday the D-Mark sank below the mid-point of the ERM, leaving it little more than 2 per cent above the level where interven-tion would be called for. The sight of sterling only a touch below DM 3.00 produced a fresh burst of optimism about base rate cuts in the UK money markets. Three-month money is now virtually at 12 per cent, while the June future is discounting very nearly a point

There seems no reason for the UK authorities to oblige immediately, at least before the March inflation figure on Friday. Nor is there reason to Eurotunnel

Share price relative to the



hope for more than the customnope for more than the custom-ary half point cut, given the likelihood of a rise in German rates. The trouble is not only the D-Mark's weakness within the ERM but the renewed strength of the dollar. Per-versely the awarded cut in US versely, the expected cut in US interest rates could send the dollar higher again on the assumption that the US interest rate cycle had bottomed at last. All this, it should be recalled, makes for further mone-tary laxity in a German econ-omy which has just seen annual growth in money supply of 20 per cent.

Yesterday's 21 per cent jump in ADT's share price, on the basis of a weekend's inconclusive haggling between the chairman and his chief share-holder, leaves investors none the wiser as to ADT's real value. As always, the market is torn between the belief that there are sound businesses within the group and the knowledge that Mr Ashcroft is in charge of them. A rough value can perhaps be derived on the basis of some heroic assumptions. The results are

not encouraging.
Suppose that ADT were stripped down to its operating subsidiaries and then run as a normal company. This would involve selling off the investments at market value and paying down the debt, includ-ing the convertible. The result would be net debt of substantially over \$500m. Take last year's operating income of \$197m, knock off interest at 10 per cent and apply a normal tax charge. The result is 1990 earnings per share before extraordinaries of around 8.5 cents, or 40 per cent of the pub-lished figure. Apply a UK mar-ket multiple and the resulting share price is 62p, against yesterday's close of 85p.

The flaws in this method are obvious. The stated profits

from car auctions and security might turn out lower on the application of more conserva-tive accounting policies. It is not obvious that ADT would deserve a market multiple, since Mr Ashcroft's habit of secrecy seems to justify a risk premium. The future leader-ship and direction of the group are matters for pure conjec-ture. Those who bid the shares up yesterday in heavy volume are are to be commended more on their gambling nerve than on their judgment.

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MB-Caradon

The fact that MB-Caradon The fact that MB-Caradon managed to increase profits and margins in building products last year is evidence of the strength of the Caradon management which elbowed its way to the top of the marged company. Having said that, the current configuration of MB-Caradon looks ever more curious in particular, the 25 per ous. In particular, the 25 per cent stake in CMB Packaging makes less sense than ever.

It is much more logical for MB-Caradon to talk of a sizeable European acquisition in building products. With gearing at its present level, some £300m from the CMB stake would come in handy. Given the recent poor profits performance of CMB, this would not be the best time to sell. But at least the interest saved would more than offset the loss of CMB's profit contribution last year. A sale would also doubt-less help MB-Caradon's share price, which last year was held back by CMB's performance rather than by the managed

Failing that, the recent revival in the MB-Caradon share price suggests that a rights issue would be an acceptable alternative. Another solution might be the sale of the US cheque printing business, now nicely packaged as the number three in its industry. Meanwhile, a prospective try. Meanwhile, a prospective ple for the group of 13 on a forecast of £110m pre-tax in 1991 and the chances of a geared recovery in profits as interest rates fall is enough to be going on with.

Rolls-Royce

Further backsliding on the wage front: last year r Rolls-Royce's earnings per share fell 12 per cent, making for a reduction of a quarter in real terms since 1986. The chairman's salary went up by 51 per cent, the highest paid ; director's by 27 per cent.

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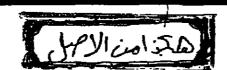


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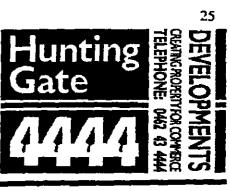
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\*Source: Micropal offerto bid, net income reinvested i.i1,88-11.3.91.

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Tuesday April 9 1991



Elsevier

sells its

stake in

Pearson

By Ronald van de Krol

investors.

INSIDE

### Westpac warns of cut in interim dividend

Westpac, the Australian bank, has warned investors it will cut its interim dividend and that its earnings in the six months to March 31 will fall short of expectations. The despending recession in Australia and depressed property markets in Britain resulted in a provision against property loans, particularly those held by its wholly-owned subsidiaries, AGC, and Bill Acceptance Corporation. Page 28

### Plastow to retire from Vickers



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Sir David Plastow, chairman and chief executive of Vickers, the British tanks, cars and medical equipment group, will retire at the end of May 1992. He will be succeeded as chief execu-tive by Sir Colin Chandler (left), manag-ing director, while the new chairman will be Sir

the non-executive dep-uty chairman. Sir David will be chiefly remembered for his role in masterminding the merger of Vickers with Rolls-Royce Motor Cars in 1980.

### SEC probes conflicts of interest

An alleged breach of US securities law by Morgan Stanley in 1987 has provoked accusations of schizophrenia at the Securities and Exchange Commission and has raised an important question about conflicts of interest between firms and their clients. Patrick Harverson in New York looks at how, during times of market crisis, brokerage houses reconcile their own interests with those of wealthy clients who have borrowed from the firm using stock as collateral. Page 30

### **Tough action for Rand Mines**



management have dampened enthusiasm at Rand Mines, the South African mining group. Just a RAND MINES year before its centenary celebrations,

the group is faced with the indignity of a largescale restructuring - the sort of firm manage-rial action that critics have long been demanding. Philip Gawith looks at the rationalisation which many view as a watershed in the group's fortunes, Page 27

### Hot tempers and a spice cartel



The nutmeg cartel, which controlled the world market the past five years. has collapsed amid charges that the break-up had been engineered by US importers. The cartel, formed by Indonesia and Grenada, has been shaky for the past two years, following Grenadian alle-

gations that the indonesians had been selling below agreed minimum prices. Hopes of reviv-ing the cartel, despite Grenadian government efforts, seem likely to fail. Canute James

### Market Statistics

Base lending rates Benchmark Govt bonds FT-A indices Ff ad to currencies FT int bond suces
FT int bond suces
Firancial futures
Foreign exchanges
London recent issues
London share service

London traded options
London tradit options
Managed fund service
Money markets
New int bond issues
World commodity prices
World stock mixt indices
LIK dividends announced

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Companies in this section

BSkyB Barclays Bank Brent Walker F&C Eurotrust Ferruzzi Fortnum & Mason

26 Monsanto 30 Morgan Sta 33 Nippon Soda 28 Pearl Group 26 Pearson Provigo Rand Mines Sapporo Brewerie Severfield-Reeve Severfield-Reeve
31 Unigestion
26 United Friendly Ins
33 VNU
33 Vickers France Telecom Générale des Eaux **Highland Dists** Hoesch Home Counties Yves Saint Laurent

Chief price changes yesterday Missin-Garin Silic Valeo Palis Air Liquide Ecco United + 36 + 8 + 20 905 896 625 725 396 721 - 8 - 6.7 - 12 TOKYO (Yen) 32 3 + 1 3 Kagementent 62 4 + 3 Kagementent 11 5 + 3 Nichel Fin Fello 23 - 2 2 056 Tada

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RMC
Severfield
Sylvas-Pickan
TVS

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ulcer the parents on Zaniac, its ulcer treatment which is the world's best-selling drug.

The company has started legal action in the US against Genpharm Pharmaceuticals, a Canadian manufacturer of generic drugs, alleging infringement on one of the two main patents covering Zantac. ering Zantac.

Genpharm, which is based in Toronto, has filed an abbreviated

Food and Drugs Administration seeking to manufacture a generic form of Zantac.

£2 8bn (\$4.9bn). About 56 per cent of Zantac sales are in the US. The total sales of Zantac are equiva-lent to the entire pharmaceutical turnover of Pfizer, the US group

which is one of the world's top 10 drug manufacturers.
A successful challenge from a

generic drug producer could have a dramatic effect on Glaxo's reve-nues and profits in the latter half of the decade. It has been relying on profits from the ulcer treat-ment to fund a heavy research and development programme into new drugs. Generic drugs quickly est into markets for brand-named

the market. Genpharm's chalage to the Zantac patent comes far earlier than many analysts had expected. The complex legal dispute will centre on two patents which cover ranitidine, the substance from which Zantac

is manufactured. The initial so-called Form 1 patent expires in the US in 1995. However, Glaxo argues that this patent covers forms of ranitidine which it has never manufactured or marketed. Glazo says the relevant Zantac patent is the Form 2

crystalline form of ranitidine. Glaxo, which has been preparing for a challenge to Zantac for years, is expected to unveil one of the most sophisticated patent protection programmes yet seen from a drug company.

Genpharm would not comment on the dispute. However, London analysts regard it as a serious generic drug producer. It is used to fighting patent battles, and analysts believe it may be backed by larger generic producers such as American Cyanamid or Ciba-Geigy.

space, which will frustrate their ability to move to new premises. The stalemate is not absolute. Developers with financial muscle may find it worthwhile to take on

a tenant's existing lease, if that

a tenant's existing lease, it that allows the company to move. This practice was pioneered in the UK by Olympia & York, the Canadian developers of Canary Wharf. Nonetheless, the scope for this practice is limited to good quality premises with relatively short leases.

Inevitably, the pressure on rents has serious implications for

property values. Last year, these tumbled due to the movement in

yields - the ratio of rents to capital values, which is a yardstick of the likely investment pros-

pects for property. While it seems unlikely that yields will move much further, the damage to

property values is now being done by falling rents.

For a landlord with an estab-

lished portfolio, the impact of the fall is cushioned by the lease structure. But for a developer let-

ting a property for the first time,

the decline in capital value will mirror the full decline in rental values. This explains why devel-

opers are trying to mask the impact by offering perks such as rent-free periods to get as high a

in the cyclical UK property

market, tenants do not usually

hold the whip hand for long.

However, few landlords will be able to reassert their power until

well after the economy recovers.

.UBS Phillips & Drew expects office rents to fall by 7% per cent

this year and a further 2 per cent in 1992. Retail rents, it says, will fall by 4.3 per cent this year and

will rise by 4.2 per cent in 1992. Industrial rents, which have been less affected by over-supply than

The 24m shares were bought for £7.54 each by Cazenove, Smith New Court and Swiss Bank Corp and placed with investors for £7.62. Elsevier received F1 608m for its Pearson shares, Fl 26m less

ELSEVIER, the Dutch publisher

yesterday sold its 8.8 per cent stake in Pearson, the UK publish-ing and banking group, for £180m (\$320m) to a banking consortium

for placement with institutional

than it paid.

Pearson, by contrast, made a substantial profit on the disposal of its 22.4 per cent stake in Elsevier because of a rise in Elsevier's share price and in the guilder during the past three years. The companies exchanged cross-shareholdings in 1988 but were

unable to agree on a merger.
The proceeds will partly finance Elsevier's £440m acquisition of Pergamon Press from Maxwell Communication Corp.

Elsevier, an acquisitive company and the world's biggest scientific publisher, held talks on a possible merger several months ago with VNU, the Netherlands' largest publishing company.

Mr Joep Brentjens, chairman of the VNU, confirmed that talks had taken place but said the two companies were unable to agree on the range of businesses which the merged publishing group should pursue. They concluded the talks and parted "amiably",

A merger between VNU and Elsevier, the Netherlands' two leading publishers, would have transformed the Dutch publishing sector and created a major international publishing group with sales of Fl 4.75bn (\$2.5bn) and extensive operations in Europe and the US. The international movements entailed by these widespread holdings were partly to blame for the failure of Elsevier and Pearson to agree a

merger. Elsevier published definitive 60 per cent jump in net profit to FI 506.9m from FI 317.1m in 1989. The company intends to raise its dividend to Fl 2.10 from Fl 1.80

The profit increase was due partly to extraordinary gains from Elsevier's sale last November of its 33 per cent stake in Wolters Kluwer, a fellow Dutch

other sectors, should see a fall of 3 per cent this year and 2.2 per cent in the next. Looking further ahead, the position of tenants will largely depend on the timing and vigour After-tax operating profit, which the company regards as the best measure of its perforof the next wave of development. A fundamental change in the balmance, rose 16.8 per cent to F1343.1m. Sales were up 5 per cent at F12bn. ance of power between landlord and tenant may be unlikely, but if much development continues, it is certainly possible. VNU talks, Page 26 Pearson writes down, Page 26

# Glaxo fights for Zantac patent

GLAXO, Britain's biggest pharmaceutical company, yester-day fired the first shot in a battle over the patents on Zantac, its

O THE FINANCIAL TIMES LIMITED 1991

new drug application with the US

s cranes are replaced by letting boards in the UK's over-built property mar-ket, there have rarely been better

opportunities for footloose ten-ants. Cheap rents, generous con-cessions and abundant choice are the positive side to the recession that is hammering the property

industry.

"Ask for the earth" is the

advice to prospective tenants of one company which rents prop-erty in London. "We came up with a deal that surprised us greatly. We had no idea of the concessions that would be avail-

able," says its finance director.
"It is amazing," says a stock-broker who halved his rental

costs after he threatened to give up his short-term lease on a

building in the City of London. Just four weeks before the business was due to move out, the

landlord persuaded it to stay by

reducing the rent from \$40 (\$71) a sq ft to £20 a sq ft under a renego-

Privately, however, developers say that few potential occupiers have realised their true power.

Whereas traditionally landlords

have had the upper hand, they are now in a vulnerable position

if they need to find an occupier.

on record last year, according to Richard Ellis, chartered survey-

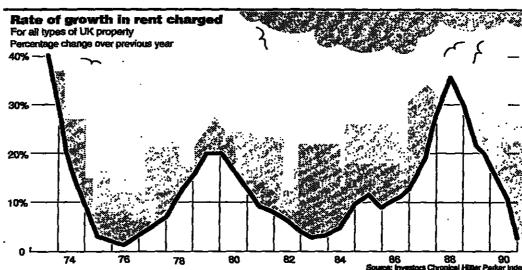
tiated short-term lease.

The applications set the scene for a protracted legal battle over one of the most lucrative drugs

one of the most increative drigs in the world. The outcome of the dispute will have a crucial bear-ing on Glaxo's future. Zantac last year accounted for about half Glaxo's turnover of

drugs once patent protection breaks down or expires. In the past, it has taken only two years for generic drugs to capture half UK landlords are in a vulnerable position, reports Vanessa Houlder

# Tenants hold the key to office bargains



As well as cheaper rents, land-lords are giving cash induce-ments, rent-free periods and lands, an area on the fringe of London's financial district. South allowances for fitting out costs.

Not all developers are desperate – some top-quality shopping centres and office schemes are Quay 3, the largest building outside Canary Wharf in the Docklands, is being marketed for just £10 a sq ft — cheaper than new, still reporting reasonable interest from tenants. In general, greater air-conditioned property in virtually any city centre in Europe. concessions are needed in the south of Britain than the north, Any pressure on rents should come as a relief for tenants. Who and for office property. Office have been subjected to some of the highest rents in the world. Nonetheless, most tenants will find the effect of falling rents muted by the UK's rigid lease rents fell 6.6 per cent last year, compared to retail and industrial property, where rents grew by 1.3 per cent and 7.3 per cent, respec-tively. On average, annual prop-erty rents fell for the first time

structure. Tenants are typically locked into 25-year leases, with rent reviews every five years. The only benefit of falling rents to most occupiers is the likelihood of a less onerous increase at the next rent review.

In the City of London, where vacancy rates are heading towards 20 per cent, rents have Many tenants resent this. "The fallen an average 20 per cent from their peak in 1989. Even the City's predicament is lease structure which prohibits an open-market rent is an anomaly," says one. "When we moved outstripped by that of the Dockin, in early 1987, £15 a sq ft was regarded as a reasonable rent in Smithfield (beside the City of London). Now it is worth £10 a sq ft if we are lucky."

The lease structure is unlikely to be swept away as long as the main buyers of property are insurance companies and pension funds, which value the security of income supplied by a UK lease. However, there have been some innovations. Rents are partially linked to turnover in some retail centres, and break clauses, which give tenants some choice about when they give up the lease, are becoming more common.

Leases could be further eroded where institutions are not the most important buyers of property. "The institutional lease has been imposed on a lot of property that is not of institutional quality," says Mr Geoff Marsh of APR, a research company. The log-jam in the existing syssays Mr Geoff Marsh of

tem has resulted in the paradox that tenants are stuck with old-fashioned offices while modern, air-conditioned ones stand empty. Even in the current economic

climate, there remains pent-up demand from the supply shortage of 1986-89 which prevented many companies relocating to more up-to-date buildings. A recent survey by the independent valuers, Jones Lang Wootton, suggested that a quarter of office users in south-east England wanted to move in the foreseeable future.

The survey also found that 95 per cent of future demand was for modern office buildings which, it said, had "severe implications" for the second-hand office market. It will also slow the take up of new space. If there is limited demand for meand is limited demand for second-hand offices, companies will find it hard to assign their existing

### All these securities having been sold, this announcement appears as a matter of record only.

Who do you think placed over US \$1,000,000,000 of **Euro Medium Term Notes** in the first three months of 1991?

**UBS Phillips & Drew** 



Money Markets: 071-901 1196

DBS Phillips & Drew Securities Limited is a member of the SFA and of the ISE.

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# Banesto escapes Pta50bn provisions on share losses

MR MARIO CONDE, chairman of Spain's third-largest bank, Banesto, yesterday said that the bank would escape making provi-sions when it announces its first fully-consolidated results tomor-

row.
The results will show a dramatic increase in profits despite earlier fears that it would have to make provisions of up to Pta50bn (\$484m) to cover heavy losses on the value of investments held by Corporacion Industrial, its recently-formed industrial division, following the invasion of

Kuwait.

Mr Conde hopes the move will end seven months of uncertainty in the markets and relieve tension with the Bank of Spain. The Bank feared Banesto might have to make provisions of up to Pta50bn for 1990 after shares in many of the communics owned or many of the companies owned or controlled by Corporacion Indus-trial fell to well below book value

when Iraq invaded Kuwait in components. "This is the key," he

August.
Yesterday Mr Conde said that
by strictly applying Bank of
Spain accounting norms, Banesto would not have to make any pro-visions. It ended 1990 with consolidated group pre-tax profits of Pta74.5bn, 45 per cent up on 1989. Mr Conde said Banesto's inter-pretation of Bank of Spain norms greatly understated true profits. A more thorough consolida-tion, taking into account the accumulated profits of all 3,000 companies in the industrial group, would raise the final bank-ing and industry pre-tax profits

Mr Conde said Banesto was permitted under the Bank of Spain norms to disregard the share values of individual companies linked to Corporacion.
What counted was stock in Corporacion itself, which had not suffered as badly as some of its

said. The government allowed a tax break worth almost Pta20bn when Corporacion was formed last year. It regarded the group as an active industrial manager, rather than a mere portfolio com nany.
It is not clear that the Bank of

Spain agrees with this interpreta-tion. A portfolio company would have to consolidate directly into Banesto's financial group. Mr Conde is consolidating the finan-cial and industrial groups separately and adding the two

rately and adding the two
together. He said he was "simply
following the rules".

Banesto, which cancelled the
flotation of 26 per cent of Corporacion following the invasion,
said it no longer planned such a
move. However, analysis close to the bank expect further private placements after the sale of a 5 per cent stake to Germany's Dresdner Bank earlier this year.

# New chief at Commerzbank

By Andrew Fisher in Frankfurt

COMMERZBANK, Germany's third largest commercial bank, yesterday announced the appointment of Mr Martin Kohlhaussen as its new top executive to succeed Mr Walter Seipp, who is stepping down after a year of higher profits and an increased

Mr Kohlhaussen, 55, will take over after the bank's annual meeting in May. He will not be called chairman of the management board (equivalent to chief executive) like Mr Seipp, but board spokesman.
This is in line with the other large German banks, Deutsche Bank and Dresduer Bank, where, the senior executive is regarded

as first among equals.

Commerzbank had nothing more to say on the talks, expec-

ted to lead to cross-shareholdings between itself and Crédit Lyonnais, the state-owned French bank. Both banks are keen to take small stakes in each other after the Paris government's relaxation of controls on state-held concerns, although it is

believed the final details have still to be worked out. The link with Credit Lyonnais, with which the German bank already co-operates as part of the Europartners grouping, is expected to be a main topic at Commercianic's annual press conference terror Full results for ence tomorrow. Full results for 1990 will also be given.

Yesterday, it announced its parent bank net profit, up by 19 per cent to DM437m (\$251.7m), and a DM1 rise in the dividend to DM10. This makes it the only one

of Germany's big three banks to raise.its 1990 payment.

Deutsche Bank has announced an unchanged payment and Dresdner Bank is expected to do the same. Both raised their 1989 dividends, however, while Commerzbank stayed put.

Commerzhank gave no indication of its policy on eastern Euro-pean – including Soviet – debt risk, following Deutsche Bank's extensive provisions.

However, analysts expect it to set aside funds for loans out-standing to eastern Europe without going to the same lengths as Deutsche, whose move on the Soviet Union was criticised by Mr

# Pearson writes down £71m cash investment in BSkyB

By Raymond Snoddy in London

PEARSON, the UK publishing, banking and industrial group, has written down its full £71m (\$126m) cash investment in British Sky Broadcasting, more than a third of its £202m total commitment to the satellite venture so far.

The provision led to an extraordinary loss of £38.9m, partly offset by Pearson's £40m share of the gain made by Elsevier, when it sold its stake in fellow Dutch publisher Wolters Kluwer.

Pearson, publisher of the Financial Times, had pre-tax profits of £226.3m in the year to December, compared with £250.5m in 1989 – a drop of 10 per cent. Elsevier profits

VNU, the largest Dutch

publishing group, is holding "serious" talks with several

companies in the Netherlands

and abroad about selling all or part of its printing division.

The divestment, which would raise several hundred

million guilders, could be com-

pleted within the next 12

months, Mr Joep Brentiens,

per cent from 67p to 58.5p with the 12.5p final dividend taking the total to 23.25p, an increase of the company's conservative accounting polices. Pearson remained "an enthuof 8 per cent. As Pearson announced its

annual results, Elsevier's 24m shares in Pearson, representing 8.8 per cent, were sold to a range of institutions. In March, Pearson sold its 22.2 per cent stake in Elsevier for £314m after admitting that a hoped-for merger was now

impractical. Lord Blakenham, Pearson chairman and chief executive, said that, against a back-ground of recession and war in the Gulf, "we are very pleased with the performance of the business. He said the decision

wanted to pull out of printing to concentrate on publishing. Printing accounted for F1 900m (\$478.7m) of VNU's

annual turnover of Fl 2.72bn last year. Among the division's

customers are magazines such as The Economist, Time and

Business Week, which print

part of their weekly editions at

a VNU offset plant in the

Mr Brentiens also said VNU

Pearson remained "an enthu-siastic shareholder" in BSkyB, convinced that it had "greater profit potential than all the ter-

restrial ITV companies put

together".
Information and entertainment produced profits of £156.6m compared with £157.1m last year, oil services saw a 12 per cent profit rise to £30.2m; investment banking fell 14 per cent to £38.3m; and fine china fell 2 per cent to

£22.8m per cent. Newspaper trading profits dropped 19 per cent from £58.9m to £48m, reflecting the depth of the advertising reces-

11 per cent stake in VTM, the

Flemish-language Belgian com-mercial television station, and

its 19 per cent holding in RTL 4, a Luxembourg-based, Dutch-

language commercial TV sta-tion that beams programmes to

VNU posted a 7.3 per cent decline in 1990 net profit to

the Netherlands.

would join Hoesch as soon as a date could be agreed with KHD. Mr Neukirchen has led KHD out of a loss-making three year patch. The shareholder representa-VNU in talks on printing unit tives on the board had origi-nally wanted Mr Hero Brahms, Hoesch finance director, who was interested in increasing its

also had the support of Mr Rohwedder, but he was blocked by trade union representatives who believed he had taken too hawkish a position in the metal industry employ-ers organisation. Mr Brahms may now leave the company.

Hoesch picks

to succeed

Rohwedder

new chairman

By David Goodhart in Bonn

THE DISPUTE on the supervisory board of Hoesch, the

German steel and technology group, over choosing a new

chairman to succeed Mr Detlev Rohwedder, the assassinated head of the east German Treu-

hand agency, has been resolved in favour of Mr Kajo Neukirchen, currently chair-

man of investment goods

group Klockner Humbolt Deutz (KHD).

The supervisory board announced last night that it had reached a unanimous deci-

sion and that Mr Neukirchen

The supervisory board also announced yesterday that Hoesch sales had risen in 1990 from DM12bn (\$7.1bn) to DM12.6bn but warned that earnings were lower, without giving any details.

Despite many years of diver-sification about half of Hoesch's profit still comes from steel and the weaker earnings reflect the weaker steel market.

### Générale des Eaux sees rise

GENERALE des Eaux,

Turnover rose from FFr98.5bn (\$17.4bn) in 1989 to about FFr117bn last year, of Consolidated net profits increased from FFr1.83bn to

# New top executive at Commerzbank

COMMERZBANK, Germany's other large German banks, third largest commercial bank, Deutsche Bank and Dresdner third largest commercial bank, yesterday announced the appointment of Mr Martin Kohlhaussen as its new top executive to succeed Mr Walter Seipp, who is stepping down after a year of higher profits and an increased dividend.

Mr Kohlhaussen, 55, will

take over after the bank's annual meeting in May. He will not, however, be called win not, however, be canted chairman of the management board (equivalent to chief executive) like Mr Seipp, but board spokesman. This brings Commerzbank into line with the

Bank, where the senior executive is regarded as first among econals.

Commerzbank had nothing more to say on the talks, which are expected to lead to crossshareholdings between itself and Credit Lyonnais, the stateowned French bank. Both banks are keen to take small stakes in each other after the Paris government's relaxation of controls on state-held con-cerns, although details have still to be worked out. The link with Crédit Lyon-

nais, with which the German bank already co-operates as part of the Europartners group-ing, is expected to be a main topic at Commerzbank's annual press conference tomorrow. Full results for 1990 will

also be given. Yesterday, it announced its parent bank net profit, up by 19 per cent to DM437m (\$261.7m), and a DM1 rise in the dividend to DM10. This makes it the only one of Germany's big three banks to raise

its 1990 payment. Deutsche Bank has announced an unchanged pay-

ment and Dresdner Bank is expected to do the same. Both raised their 1989 dividends, however, while Commerzbank stayed put. Commerzbank gave no indi-

cation of its policy on eastern European – including Soviet - debt risk, following Deutsche Bank's extensive provisions. However, analysts expect it to set aside funds for loans outstanding to eastern Europe without going to the same lengths as Deutsche, whose move on the Soviet Union was criticised by Mr

Eridania in

rights issue

By Haig Simonian in Milan

ERIDANIA, the agro-industrial

subsidiary of Italy's Ferruzzi group, has announced a L252bu

(\$202m) to L281bn rights issue

to help finance expansion at Beghin-Say, the French sugar group it controls, and further growth in its own right.

**L252bn** 

### Laidlaw 'willing to negotiate'

By Bernard Simon in Toronto LAIDLAW, the Canadian waste management group and largest shareholder of ADT which last week alleged that Bermudabased security and car auction group had manipulated its profits, is still prepared to negotiate a settlement, Laid-law's chief executive, Mr Donald Jackson, said yesterday.

Mr Jackson said in an interview that although discussions with ADT's chief executive, Mr Michael Ashcroft, broke down over the weekend, "I'm hopeful that as a result of these negoti-ations Mr Ashcroft and I will redefine a relationship that's

By Maggle Urry in London

MB-CARADON, the UK

building products, cheque

printing and packaging con-glomerate, produced better-than-expected results yester-

day, pushing the shares up 11p to 216p.

Pre-tax profits were £101.7m

(\$180.87m) for 1990 compared with £80.1m in the previous

take place shortly.

Mr Jackson said the case filed last week in New York district court was not tactical litigation. The suit, filed by ADT's largest shareholder which owns a 28.4 per cent stake, aimed to gain Laidiaw direct representation on the ADT board and lead to greater disclosure of the company's

financial affairs. Laidlaw is understood to be satisfied with ADT's offer of three seats on an expanded 12-member board. However, it is

Group sales were slightly down on the pro forma figure

The surprise in yesterday's

figures was the performance of

the building products side,

which includes bathrooms, radiators and double glazing.

Yves Saint Laurent remains cautious

MB-Caradon up at £101.7m

pro forma basis for 1989.

at £695.5m.

productive to both of us in the future." He hoped talks would until tighter corporate goveruntil tighter corporate gover-nance rules are formally writnance rules are formally written into ADT's by-laws. Laid-law's relationship with ADT has hitherto been largely gov-erned by a two-page standstill agreement drawn up in April 1990 by Mr Ashcroft and Laid-law's founder Mr Michael de Groote. Mr Ashcroft, who is a direc-

for of Laidlaw, is expected to attend its board meeting in Burlington, outside Toronto, tomorrow. Laidlaw will issue its quarterly earnings after the meeting.

### The company said its results for last year, to be released later this month, were up on those of 1989, when consoli-dated net earnings amounted to L298bn on sales of L8,910bn.

The issue will help pay Eri-dania's share of Beghin-Say's FFr3bn (\$529m) growth plans in eastern Europe and to finance its own gradual push The complex rights issue,

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TOTAL TRANSPORT

£62.4m (against the pro forma subject to approval next month, gives shareholders the figure) on sales only1.7 per cent higher at £531.7m. Mr Jansen said that CMB Packaging had a disappointing year. MB-Caradon has a 25 per choice between either one new savings share alone, or with a warrant, for every five savings cent stake in CMB following the merger of Metalbox Packor ordinary shares held. The new savings shares will

aging and Carnaud of France be priced between L4,500 and L5,200 next month, while the warrant has already been set at L1,500. The warrant will be valid to convert either existing or new savings shares into ordinary shares at any time up to July I 1994.

Montedison, Eridania's controlling company, has said it will take up or place its full rights, along with the associated warrants. Closing before the issue the same takes a procured Friends the issue was announced, Eri-dania ordinary shares fell L180 to L7,250 while savings shares fell by L60 to L5,240 yesterday.

# Linde forecasts slower growth

By Andrew Fisher in Wiesbaden

LINDE, the German engineering group, expects slower growth in turnover and profits this year after a solid increase in 1990, but will lift capital spending by 40 per cent to around DM700m (\$412m), Mr Hans Meinhardt, the chief executive, said.

Turnover in 1991 should increase by between 5 and 10 per cent with profits also slightly higher, he added. Last year, group turnover rose 11 per cent to DM6.1bn, with pretax profits up by 9.5 per cent to DM479m, and net profits 14 per cent higher at DM212m. Net cash flow increased by 13 per cent to DM600m.

Linde has already proposed raising its dividend by DM1 to

payable on or after April 29, 1991.

Woolgate House

Coleman Street London EC2P 2HD

Chase Plaza

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Republic of Korea

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Payments of Coupon No 1 of the International Depositary Receipts.

will be made on April 29, 1991 against presentation of the Coupons to one of the Depositary Agents listed below, (in the case of Holders of bearer IDRs), or (in the case of Holders of registered IDRs) to Holders that the Depositary is satisfied were on the Register on the Record Date -- March 31, 1991:

DEPOSITARY Chase Manhattan Bank Luxembourg S.A.

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**DEPOSITARY AGENTS** 

The Chase Manhattan Bank, N.A.

Chase Manhattan Bank (Switzerland)

63 Rue du Rhône CH-1204 Geneva

The amount of dollars payable in respect of Coupons presented to an Agent of the Depositary by the Close of Business on April 25, 1991 and Holders on the Register on the Record Date shall be the net proceeds of the sale of the amount of Won for US dollars at the prevailing telegraphic transfer selling rate of US dollars for Won as quoted by a foreign exchange bank in Korea on the day on which the relevant transfer is made.

The dividend proceeds will be distributed to IDR holders in

proportion to their respective entitlement and after the deduction of all taxes and fees, charges, duties and expenses of the Depositary.

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1 New York Plaza New York NY 10081

DM15. Earnings per share were DM42.50 against DM42; without the dilution caused by a capital increase, the figure was just over DM46, a 10 per cent rise. Mr Meinhardt said domestic profits had gone up, but those from abroad had eased. In the first two months of

1991, turnover rose 14 per cent to DM874m. The order backlog was DM5.5bn, 30 per cent up on end-February 1990. Linde booked a 16 per cent increase in new orders last year at DM7.4bn, helped by a 60 per cent jump in the industrial plant sector to DM2.3bn. This included a DM1bn contract, its biggest ever, from the BASF chemical group for an ethylene plant in Antwerp, Belgium.

Despite the rise in turnover and orders, Mr Meinhardt said it had become harder to assess the outlook for the rest of the year. As well as the US and the UK, France and Spain were now among the industrialised countries showing economic

Mr Meinhardt expressed uncertainty about the trend later this year in industrial bandling equipment, which accounts for half of Linde's

Linde plans to invest about DM200m in a new gas plant at Leuna, east Germany, and DM150m in Czechoslovakia, where it has taken a majority stake in Technoplyn, the country's biggest gas company.

MANUFACTURERS HANOVER

S.A. de C.V.

\$250,000,000

Revolving Credit Facility

This announcement appears as a matter of record only

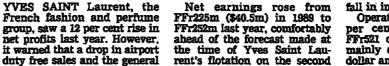
Industrial Minera Mexico.

March 4, 1981 to March 4, 1991

Manufacturers Hanover Trust Company

France's largest water distri-bution and public services group, estimates that net profits rose by slightly more than 20 per cent last year, writes William Dawkins.

which FFr30bn - more than 25 per cent - was abroad. more than FFr2.2bn. last



recession were making condi-tions difficult this year, writes William Dawkins in Paris.

with £80.1m in the previous operating nine months, or £97.7m on a profits up 11.4 per cent to

fall in interest expense Operating income fell by 5.6 per cent from FFr552m to

FFr521 over the same period, mainly due to the fall of the dollar and the yen. At constant exchange rates, operating profits would have risen by 8 per cent, said the group.

### rent's flotation on the second market in July 1989. Almost all of the gain came thanks to an 11.8 per cent - or FFr25m -

FINANCIAL TIMES CONFERENCES

### **AEROSPACE** AND COMMERCIAL AVIATION IN A **RAPIDLY CHANGING WORLD**

11 & 12 June 1991, PARIS

An international conference to be arranged immediately prior to the Paris International Air Show

Assumptions about the future for the industry are being reappraised in the light of events over recent months, including the economic difficulties in many countries and the effects of the war in the Gulf. The intention in holding this conference, which has the support of GIFAS and Air & Cosmos, is to bring together industry leaders to share their views on the future prospects for the industry.

Speakers will include:

M. Henri Martre Aerospatiale

Mr Stuart Iddles Airbus Industrie

Mr Brian Rowe

**GE Aircraft Engines** Mr Olof Lundberg INMARSAT

Mr Louis J Williams

Mr Joseph W N Nyagah

Mr Richard R Albrecht Boeing Commercial Airplane Group

M. Louis Gallois

Dr Johann Schäffler

Mr John Weston British Aerospace Military Aircraft Limited Mr Karel van Miert

Commission of the European Communities Mr Boris E Panyukov

Minister of Civil Aviation, USSR

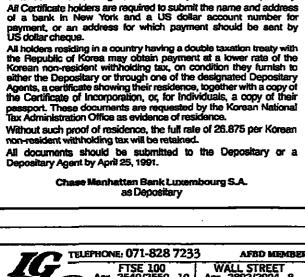
The language of the conference will be English/French and simultaneous translation will be provided.

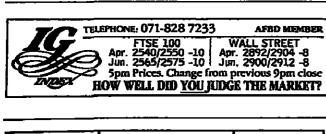
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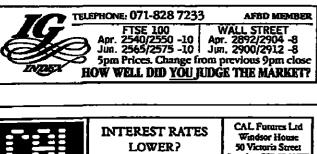
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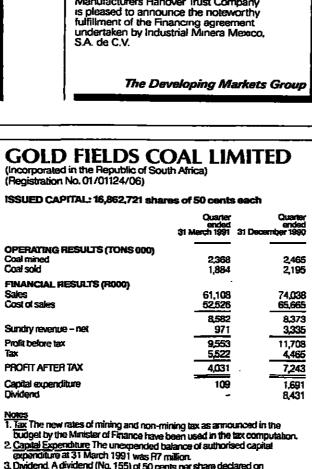


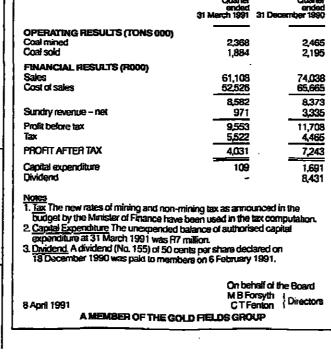


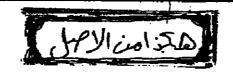


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ASSETSON APRILATION

By Mark Westfield in Sydney

AUSTRALIA'S Westpac Banking Corporation has warned investors it will cut its interim dividend and that its earnings in the six months to March 31 will fall short of

In a statement to the Australian Stock Exchange (ASX) yesterday, Westpac said its operating profit after tax for the first half of the financial year was being adversely affected by the deepening recession in Australia.

Last year, Westpac more than doubled net interim earn-

AUSTRALIAN Mutual Prov-

ident Society's managing direc-tor, Mr Ian Saimon, said yester-day the yield from its A\$2.3bn

ings of only A\$156m by adding A\$199m of surpluses from the staff superannuation fund. Yesterday's statement said

Yesterday's statement said the depressed property mar-kets in Australia and Britain had led to substantial provi-sion against property loans, particularly those held by its wholly-owned subsidiaries, AGC and Bill Acceptance Cor-

Westpac shares closed Scents lower in response to the statement at A\$3.96.

AMP shrugs off Pearl setback

"Almost throughout the

The bank said its debt provi-sion for the six months would

approach the A\$586m (US\$458m) of the second half of is heavily dividend-driven, particularly by the superannuation funds looking for fully franked tax-free dividends. Any drop or anticipated fall in dividends is immediately pun-Mr Derek Haywood, the bank's financial controller, said that full-year earnings would be closer to the lower end of analysts' expectations of about A\$550m, provided there was no further significant decline in conditions.

ished in the market.
One of Australia's most respected bank analysts, Wil-son Lee, of stockbroker Bain Securities, said he had revised his interim dividend forecast to were not paying interest had risen from A\$2.50n at Septembetween 13 cents and 15 cents a share, compared with 25 cents for the same period last year. He expected net earnings of about A\$250m for the half.

### Apparel posts NZ\$5.5m loss

APPAREL Holdings, the Brierley Investments' (BIL) subsidiary which operates a New Zealand chain of fashion stores, yesterday posted a loss of NZ\$5.55m (US\$3.3m) for the six months to January 31 on sales 15.5 per cent down at NZ\$18.68m, writes Terry Hall in Wellington. Last December the wellington.

### "Almost throughout the operation it is working as it may have done 20 years ago. It will be relatively straightforward to make quite important changes quickly," Mr Salmon said. "The changes we made last year were relatively minor but, despite that, we made a substantial increase in new husiness. cay the yield from its A\$2.3bn (\$1.8bn) acquisition of the Pearl Group had been 4 per caut negative in 1990. Mr Saimon said Pearl "would work out to be an excellent investment" despite the negative return last year. under management by 10.4 per cent to A\$63.6bn in the year to December 31 and policyholders' the group forecast a "signifi-cant improvement in profits". funds by 5.5 per cent to Cuts as Rand Mines heads for 100

Philip Gawith on a shake-up before the mining group's centenary year

HE business world is an unsentimental place, as the Rand Mines group is discovering to its cost. Just a year before its centenary, the mining house that was once South Africa's largest is faced with the indignity of a largescale restructuring, brought about by difficult conditions, particularly in the gold indus-try, bad luck and poor manage-

Two recent initiatives suggest the group is at last receiving the sort of hard-headed managerial attention which has for so long seemed absent. Barlow Rand, Rand Mines' parent, says it is "considering a reorganisation of certain interests" within its mining and mineral processing division.
Meanwhile, Barplats Mines,
Rand Mines' platinum arm, has
held unsuccessful talks about rationalisation with Rustenburg Platinum, the world's

largest producer. Within Rand Mines, the rationalisation has already begun, as a spate of announcements at the end of last year

 Harmony, its flagship gold mine, would have to cut production by 20 per cent, involving considerable job-losses, in order to remain profitable.

Barbrook, its new gold mine, suspended operations in December, pending reassess-ment of its prospects.

● Vansa, the group's Vana-dium mine was closed and plat-inum prospect Kennedy's Vale was shelved.

From one perspective, these announcements are reassuring. They testify to the sort of firm managerial action that critics have long been demanding.

But what went so badly back to pre-war years, Rand Mines was "late to the party" when it came to securing prime exploration prospects. This was largely due to the tardy attitude of its UK parent,

Central Mining. As a result, Harmony (in 1954) was the last important gold mine opened by the group which now only has five mar-ginal gold operations that it manages. The smaller Bar-brook mins closed last year

Rand Mines took steps at the end of last year to begin rationalising its activities. While from one perspective, this was reassuring, the group has recently made some big miscalculations and poor investment decisions. Most analysts are united in their condemnation of the current management

after only a year's production.

Another mine, ERPM, has achieved notoriety through the large losses it has run up. Analysts say these are in large part due to unrealistically optimistic assumptions made by Rand Mines about the gold price and prostible recovery grades.

On the platinum side, Rand Mines failed during the 1960s to develop its rich and extensive prospects, and was forced to take what it could get dur-ing the 1980s. This has left it

with a second rate portfolio.

More recently, there have been big miscalculations, such as the group's exchange rate calculations which were optimistic to the point of eccentric-

ity.

Mr Dammy Watt, chairman, says the group had budgeted for an exchange rate of R2.90 to

tect the value of the currency. The actual rate stayed at about R2.55/\$1 for most of the year. Mr Watt believes this alone cost the group about R90m (\$33.3m) in profit.

Loans on which borrowers

ber 30 last year to A\$3bn at

"Pearl was relatively imma-ture in its business-producing

capacity. It will turn out to be an excellent investment."

Mr Salmon also said that AMP had increased assets

After a certain point, a series of miscalculations and poor investment decisions becomes mismanagement. Analysts are near unanimous in their condemnation of current manage-ment. One commented: "Not only have they not achieved

success, but they have failed so absolutely in putting packages together. They have failed to get every facet of the business right." There is surprise that heads have not yet rolled heads have not yet rolled among the executive manag-

MI Watt has prono financial year to September a watershed in which important decisions affecting the future profitability of the group must

Whether 1991 will provide the sort of watershed he is looking for is open to doubt. Mr John Clemmow, mining analyst at stockbrokers George Huysamer, believes equity accounted earnings will drop from R15.92 per share last year to R13.84 this, below the level of four years ago. He is also predicting Rand

R53 to R70, on the news of pos-sible restructuring, it is still a long way off the 1990 high of

- it is the unevenness of its performance that gives cause for concern. The vast bulk of profits — 73 per cent or R163.2m — came from interests in coal. Gold only produced R5.5m, or 2.4 per cent, of profits — 2.7 per cent, or profits — 2.7 per cent. its, compared to 27 per cent five years ago.
Aside from the coal inter-

ests, widely considered to be a good investment, the group's future appears gloomy, hence

the cautionaries.
The key lies with platinum, in particular how the group proceeds with the further development of the Crocodile River platinum mine now that talks with Rustenburg Platinum have fallen through. How to finance the further R350m to ea to deve mine's underground operations will be a challenge, especially as the market will not be hurrying to give its money to a project which is a complicated

wrong in the first place? Part the US dollar in 1990, not of the answer lies in history.

Analysis agree that, stretching Bank's determination to prois clear. Although the price has recovered from a recent low of

While the group is not exactly on its uppers - attributable profits in the year to September 1990 were R226.4m

geological proposition and a high-cost producer. Decisions – most likely disposals - must also be made concerning Barbrook, Vansa and Kennedy's Vale. With the group already diluting its holdings in the gold mines it manages, Rand Mines will be much streamlined by the time of its

# International Offering

2,394,191 Shares

Roney & Co.

**Tucker Anthony** 

United States Offering

9.576,763 Shares

Alex. Brown & Sons

Morgan Stanley & Co.

Prudential Securities Incorporated Robertson, Stephens & Company Salomon Brothers Inc

Allen & Company Inverned Associates, Inc. Oppenheimer & Co., Inc. S.G. Warburg Securities

The Buckingham Research Group

Gabelli & Company, Inc. Gruntal & Co., Incorporated Howard, Weil, Labouisse, Friedrichs

Kemper Securities Group, Inc.

Morgan Keegan & Company, Inc.

C.J. Lawrence Inc.

Sanford C. Bernstein & Co., Inc.

First Albany Corporation

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FT SURVEYS

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The PT proposes to publish this survey on 4th May 1991.

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**FT SURVEYS** 

### NORTHAMPTONSHIRE

The FT proposes to publish this survey on ist May 1991. It will be of particular interest to the 130,000 directors and managers who are regular FT readers. If you want to reach this important audience, call Anthony Hayes on 021 454 0922 or fex 021 455 0869.

# parmalat finanziaria

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NOTICE OF EXTRAORDINARY AND ORDINARY **GENERAL MEETING** 

Shareholders are invited to meet in MBan, 9, Via Pantano, at the Head Office of Assolombarda on April 30th, 1991 at 11.00 a.m. in first call and, if necessary, in second call on May 6th, 1991, at the same time and in the same place to discuss and resolve on the following agenda:

- 1) Procise statement on the present amount of paid up share capital following the exercise of the warrants issued with the band loan 1988/1993 6%; consequent modification of the By-Laws' art.
- 2) Proposal to modify the By-Laws' art. 17, concerning the Board of Directors and the Executive Committee's members fees. Resolutions.

- 1) Financial Statements as of December 31st, 1990, Board of Directors' Report, Board of S'atutory tuditors' Report, independent Auditors' Report. Resolutions.
- 2) One Director's appointment.
- 3) Determination of the fees due to the Board of Directors and the Executive Committee's members. According to the Law and the By-Laws, Shareholders will be admitted to the meeting upon deposit of shares with Head Offices in Milan - 15, Corso Italia or with the following entrusted Counters, five days

Banca Commerciale Italiana, Banco di Roma, Cassa di Risparmio di Parma, Cassa di Risparmio di Torino, Credite Commerciale, Credite Italiano, Credite Romagnelo, Istitute Bancario San Paolo di Torino, Monte dei Paschi di Siona; Monte Titoli S.p.A. (only for the stocks administered by this

At the meeting, the Group's consolidated financial statements as of December 31st, 1990, will be submitted to the shareholders.

Shareholders are required to produce an identity document for admission to the meeting.

. Chairmen

of March 23rd, 1991, inser. "C" - 6193

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Information requests to: Mr. D. Whittall, Deputy General Manager Tel: 90 (1) 143 24 11 Fax: 90 (1) 144 64 71

TODAY'S **OPPORTUNITIES** ARE TOMORROW'S APPOINTMENTS.

See the Top Opportunities page in Friday's FT.

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### ACCOR - NET INCOME UP 31 % in 1990

The Board of Directors of Accor, the Paris-based International hotel and food service group, at its March 28, 1991 meeting presided by co-chairmen Paul Dubrule and Gérard Pélisson, approved the Group's financial statements for 1990.

In millions of	1990 FF	1989 FF	90/89 % change
Sales volume managed	22,836.7	19,919.1	+ 14.6 %
Net income from current operations	794.8	606.1	+ 31.1 %
Net income after minority interests including exceptional items	1,004.7	736.5	+ 36.4 %
Cash flow	2,051.0	1.683.4	+ 21.8 %
Net earnings per share *	FF 40.31	FF 34.94	+ 15.4 %

\* Based on the average number of shares outstanding during the year.

Accor had another excellent year, meeting its budgeted targets despite the deterioration of the political and economic environment in the second half of the year.

The Group's performance was satisfactory in France, and outstanding in the rest of Europe, the growth of hotel activities in Germany, Austria and Belgium, particularly for the Novotel

- the performance of French restaurant activities, especially l'Arche roadside restaurants and

 successful development of institutional catering operations in France, Italy and Germany; and growing contribution from meal and service vouchers in Italy, France and Belgium. In Brazil, hotel and voucher activities were negatively affected by the implementation of the

Collor government's economic recovery plan after March 1990. For the Accor Group, 1990 was a year of strong external development, primarily with the acquisition, through its 40 %-held IBL subsidiary, of the Motel 6 budget hotel chain in the US. In addition, jointly with one of the Group's core shareholders, Société Générale de Belgique, Accor purchased a minority interest in Belgium's Compagnie Internationale des Wagons-Lits tourism and

During the year, Accor opened 100 hotels - representing 9,835 rooms - of which 47 were Formule 1 budget hotels. Over 400 new restaurants and company-operated institutional cafeterias started operations last year, while the volume of meal and service vouchers issued rose by 26.5 %. over the 1989 level. Finally, the Group established a tourism division, which acquired two cruise ships in association with France's Chargeurs group.

These acquisitions were funded in part by a FF 2 billion capital increase in January 1990, as well as by the issue of FF 3.8 billion in perpetual subordinated floating-rate notes (Titres subordonnés à durée indéterminée, or TSDIs) in the latter part of the year.

As of 1990 year end, Accor owned and operated 1,520 hotels, for a total of 173,600 rooms, and 3,100 restaurants and cafeterias. In addition, its service vouchers were used by 4.8 million consumers dally. Accor has thus become the world's leading hotel and hospitality group and, for the first time,

At the Annual General Meeting of Shareholders to be held on May 14, 1991, the Board of Directors will propose a dividend of FF 15.00 per share, net of "Avoir Fiscal" tax credit of FF 7.50, up from FF 12.50 in dividend and FF 6.25 in tax credit in 1989, an increase of 20 %. The dividend will be payable in cash or share form, following the same procedures as in the prior year.

Despite difficult conditions for the tourism industry in the early months of the year because of the Persian Gulf events, Accor's profitability should once again improve in 1991.

These securities have not been registered under the Securities Act of 1933 and may not be offered or sold in the United States except in accordance with the resale restrictions applicable thereto. The having been previously sold, this announcement appears as a matter of record only.

New Issue



April 2, 1991

INTERNACIONAL DE CERAMICA, S.A. DE C.V. (a company organized under the laws of The United Mexican States)

> 1,520,000 American Depositary Shares Representing 7,600,000 Shares of Series C Common Stock

> > Price U.S. \$8.38 Per ADS

These securities have been sold in a private placement and may be resold pursuant to Rule 144A under the Securities Act of 1933.

**NOMURA** 

Nomura Securities International, Inc.



Banque Indosuez and J.P. Morgan & Cie S.A. acted as co-financial advisors in this transaction

J.P. Morgan

Banque Indosuez

### INTERNATIONAL COMPANIES AND FINANCE

# to Japanese

By Robert Thomson in Tokyo

MONSANTO, the US chemical company, has agreed to sell most of its animal feed ingredients business and related assets to Mitsui & Co, the Japanese trading house, and Nippon Soda, a leading Japanese chamical company for around chemical company, for around

both of which are keen to expand their agricultural inter-ests, intend to form a new company in the US to run the business, which Monsauto announced in October would be sold as part of a restructur-

Japanese companies have rapidly expanded foreign investment in farm-related businesses as their government has gradually liberalised agricultural trade.

Until now, most of the investment has been directly linked to food exports to Japan, but the purchase of the Monsanto feed business signals that the two companies are keen to expand their interna-tional livestock operations. Mr Kyoichi Suzuki, Mitsui's

executive managing director, said that "we look forward to the new company continuing a strong commitment to Monsanto's customers". Mitsui already has livestock feed interests in the US, but the new operations will make the company a significant interna-tional producer.

The sale, to be completed at the end of May, follows Mon-santo's announcement of a 66.3 per cent drop in fourth-quarter net income, and a 19.6 per cent fall over the year. The com-pany blamed the decline on poor weather, higher oil prices, and a slowing US economy.

Mr Robert Shapiro, executive vice-president of Monsanto, said the feed supplements business to be acquired by the Japanese companies reported sales during 1990 of about \$140m. Under the agreement, Monsanto will continue to operate two of its feed facilities for the

This is a strong and suc-cessful business that is not central to our long-term objectives. With this sale we can more tightly focus on our core

strengths and better position our core strengths and better position our company for future growth," Mr Shapiro said.

Officials at the two Japanese companies said they are yet to decide how they will divide the new business between them, but it is programed Miteri will but it is presumed Mitsui will take about a 60 per cent stake and Nippon Soda will hold the remainder.

Nippon Soda is strong in caustic soda and agrochemicals, although profits have suffared because of high raw materials costs and rising labour charges in Japan. In response, the company expanded its consumer prod-

ucts division, and the purchase of substantial US interests will also broaden its business. Abbott Laboratories, the US pharmaceuticals and laboratory products group, yesterday unveiled an increase in first quarter profits, Reuter reports.

The group reported 1991 first-quarter earnings of 54.2m, or 59 cents a share, up from \$225m, or 51 cents, in the year-ago quarter. Sales advanced to \$1.65bn from

It said R&D expenses in its 1991 first quarter rose 15 per cent over last year to \$153m.

## Elkem plans to lift voting restrictions

By Karen Fossil in Oslo

the troubled Norwegian light metals pro-ducer, said its board has proposed lifting existing voting right restrictions which bar any shareholder from voting for more than 10 per cent of the share capital.

The restriction was origi-

nally implemented to prevent hostile takeovers and Elkem is one of the last Norwegian companies to have such a voting

Elkem's general assembly will finally decide on May 2 whether to scrap the 10 per cent voting restriction. Orkia Borregaard, the Nor-weglan industrial company which has a majority 30.1 per cent stake in Elkem, would be the main beneficiary if the restriction is abolished.

Other leading shareholders include Saga Petroleum, Norway's higgest private oil company, which has a 12.4 per cent stake, and French Mining Company with 10 per cent pany with 10 per cent.

Separately, Elkem said its board had reiterated a recom-mendation to extend until 1992 its mandate to issue up to 1.42m new shares, equivalent to 9.9 per cent of the existing The mandate was first granted in March 1990 but

never used. Up to a third of the new shares under the mandate would be non-voting free shares while the remainder The mandate is to be implemented by the board in connec-

tion with the full or partial takeover of other companies or on a general increase in the In February, Elkem announced a 1990 pre-tax loss of NKr650m (\$99.76m), before

year-end allocations, compared with a NKr1.05bn profit in

It also revealed plans to pass its dividend, close two plants, and cut 800 jobs.

# Monsanto to sell | American Barrick finds animal feed arm | profit behind the hedge

Kenneth Gooding reports on the Canadian gold producer's moves to protect itself against low prices

ITH more than US\$300m cash in hand, some of it raised via a carefully-timed share issue, the American Barrick Resources gold mining group expects to pick up some bargains from rival companies struggling to survive the pres-ent period of low gold prices. Gold is trading below \$360 a troy ounce, and analysts suggest that at this level about one-fifth of Canadian output is uneconomic. "We are entering a decade when only the big (gold mining groups) will sur-vive," suggested Mr Bob Smith, Toronto-based Barrick's presi-

lent, on a visit to London. So far there have not been many bargains available among the North American gold companies. But a prolonged period of low gold prices might change the minds of some managers about what constitutes a fair price, he

"It is becoming more difficult for other companies to compete and perform in cur-rent conditions. Opportunities will come along in the future which will make more eco-nomic sense for us," he said.

Some analysts suggest Bar-rick needs more acquisitions if it is to maintain its spectacular output growth. The company was set up only in 1983. Last year it produced 596,220 ounces of gold from its six mines. This year the total will rise to 525,000 ounces and then surge to 1.1m ounces in 1992, placing Barrick among the top halfdozen North American produc-

The strong rise in gold production, which jumped from 467,837 ounces in 1989, helped Barrick to a 73 per cent rease in net earnings for 1990 of \$58.2m. Most of Barrick's metal

comes from the group's Gold-strike mine on the gold-rich Carlin Trend in Nevada. It is spending \$150m a year on development work at Gold-strike, destined to become the single biggest gold mine in North America, in output terms in 1992 Barrick has identified nearly

18m ounces of proven and probable gold reserves at Goldstrike. Mr Smith suggested



Bob Smith: searching for economic opportunities

from the exploration around existing operations which should ensure Goldstrike contimus to play a vital role in Barrick's future growth. "The final chapter on reserves at Goldstrike has still to be written. We still don't know its full

The size of Barrick's gold reserves has enabled the company to enter into the most comprehensive price hedging programme in the industry and thus guarantee at least a mini-mum level of profits and effectively insulate itself against falling gold prices.

Mr Greg Wilkins, chief finan-

cial officer, said Barrick has about 4m ounces of gold hedged through gold loans, for-ward sales, options and spot deferred contracts. He insisted the company's

earnings would continue to increase whether the gold price went up or down. In fact, Barrick's earnings would be higher with a gold price of \$300 an ounce than with a price of \$400 because of the protection given by the hedging programme and because the company would pay lower royal-ties.

ted the gold price to recover during the 1990s. Mr Wilkins suggested that rising gold mining costs worldwide, slowing production, together with "American factors" such as a weak US dollar, recession, large trade deficits, eased monetary policy and crisis in finan-cial institutions, would push the price back up. Addition-

Nevertheless, Barrick expec-



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Peter Munk: acquisition policy will not change

ally, inflation should return and "inflation usually foreshadows a higher price for

Barrick's founder and chairman, Mr Peter Munk, set up the Toronto-based company because he believed investors were looking for gold companies with operations entirely in North America. He said this policy would not change as poney would not change as Barrick sought further acquisi-tions. "I still believe that the market today will pay a pre-mium for gold reserves in the

Mr Munk, who controls Barrick through his Horsham com-pany, also set the tone of Bar-rick's financial conservatism, including the hedging programme.

Many other gold companies in the 1980s did not hedge because they believed inves-tors preferred share prices to reflect the volatility of the gold price. But more than three years of falling gold prices has made hedging much more com-

Equity has played an impor-tant part in Barrick's growth. The company taps the market when conditions are favourable then keeps the proceeds until it has use for them. Barrick moved swiftly last August when the gold price showed a momentary improvement to raise \$107m before costs via a public issue of 5m shares. Asked how Barrick was able

to react so quickly to the brief rise in the gold price, Mr Munk said: "Like Boy Scouts, we are

# Provigo doubles earnings

By Robert Gibbens in Montreal

PROVIGO, Canada's second largest food distributor, almost doubled operating net profit to C\$60.7m (US\$52.57m) in the year ended January 26 on sales ahead 6 per cent at C\$6.5 bn.

Final net profit was C\$0.7m or 1 cent a share, against a loss of C\$51.4m, or 60 cents, a year earlier. Fourth-quarter profit was 18 cents a share, against 9 cents, on a sales gain of 7 per

Provigo said the turnround in the food distribution busimmed from rationalisation and gains in market share.

The Canadian catalogue Net income for the period store division has been sold to a joint venture including Ack-ermans & Van Haaren of Belgium for the equivalent of

ing group, saw first-half earn-ings hit by higher financial charges for modernisation of the Canadian cable network and expansion of its cable sys-

tem in southern England.

Analysts expect Provigo to continue its recovery in the current year.

Videotron, the Montrealprofit of 18 cents a year earlier. d cable TV and broadcast-

declined to C\$3.6m, against C\$9.2m a year earlier, on reve-mes of C\$236m, compared with C\$201m. However, after preferred dividends, Videotron had a final loss equal to 4 cents per common share against a

Second-quarter net income was C\$12m, against C\$3m, on revenues ahead to C\$113m from C\$102m. After preferred dividends the loss equalled 3 cents a common share, against a profit of 3 cents a year ear-lier.



FF 3,700,000,000 Senior debt financing for Phase IB, Euro Disney



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PHASE IB, EURO DISNEY

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BANQUE INDOSUEZ

### NORTHAM PLATINUM LIMITED (Incorporated in the Republic of South Africa) (Registration No. 77/03282/06)

ISSUED CAPITAL: 57,600,000 shares of 1 cent ear

Pre-production Mine velopment Expenditure (R000) Capital expenditure

Net income after tax

244,221 \_34,905 92,985 12,591 71,415 82,600 209,316

All income and expenditure has been capitalised as pre-production mine

(1) Tax The new rate of non-mining tax as announced in the budget by the Minister of Finance has been used in the tax computation. (2) Capital Expenditure The unexpended balance of authorised capital expenditure at 31 March 1991 was R372.6 million.

No. 1 Shaft-Z The shaft was sunk 47 metres to a depth of 2,039 metres below collar. The cutting of the 12 Level station and the associated development was completed. Excavation of the Belt Level and pumping station is currently in progress.

No. 2 Shaft-Z Reef was intercepted on 6 Level and the development of a raise to 5 Level has been started. Development on the other levels continues.

(4) Surface Infrastructure Progress on surface works is proceeding in accordance with the schedule.

8 April 1991

On behalf of the Board A MEMBER OF THE GOLD FIELDS GROUP

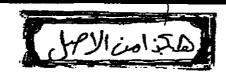
ALGEMENE BANK NEDERLAND N.V. established in Amsterdam **WARRANTS 1986/1996** 

The undersigned refers to the amendment to the Trust Agreement dated 15 May 1986 that was adopted at the meeting of warrant holders held on 4 February 1991 and became operative on 21 February 1981, and announces that all rights and obligations by virtue of the Trust Agreement of 15 May 1996 have been transferred to ABN AMRO Holding N.V. as a consequence of the merger between Algemene Bank Nederland N.V. and Amsterdam-Rotterdam Bank N.V.

As a result, as from 15 April 1991 all warrants have to be surrendered to:

Algemene Bank Nederland N.V., Amsterdam, Kredietbank S.A. Luxembourgeoise, Luxembourg. Swiss Bank Corporation, Basie.

The warrants will be provided with a stamp indicating the holders new entitlement to shares ABN AMRO Holding N.V. The trustee: HUBRECHT TRUST COMPANY Amsterdam, 8 April 1991



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5.7122 104.014 60.1514 2.6861 9728.72 1.7824 1.2758 11.8952 147.711

USS D-MARK YEN (X 100)

0.5921 0.2206 61.5899 20.4184 1.1859 20.5523 1.1792 169.121 0.5921 11.615 2.0646 1.1046 1.3456 169.121 3.835 103.598

4.1627 75.7981 43.8343 1.9567 7089.64 1.2089 0.9297

0.7287

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A press report that some members of the Federal Open

### GOVERNMENT BONDS

Market Committee - the Fed's Market Committee — the Fed's chief decision-making body — are unhappy at the way Mr Alan Greenspan, the Fed chairman, unilaterally decided to ease monetary policy after the January and February employment data, added to the market's uncertainty yesterday.

The report alleged the FOMC has now curtailed Mr Greenspan's authority to cut rates on

span's authority to cut rates on his own initiative, and that divisions over the direction of monetary policy run deep in the committee.

**WUK** government bond prices rose yesterday, helped by the strength of sterling on the foreign exchange market, which has rekindled hopes of a cut in

The 11% per cent benchmark treasury stock maturing in

# INTERNATIONAL CAPITAL MARKETS

# Treasuries trade quietly,

By Patrick Harverson in New York and Sara Webb in London

US GOVERNMENT bond prices moved in a narrow range amid quiet trading yes-terday morning as the Treasury market waited to see if the Federal Reserve cuts interest rates in the wake of last week's had employment fig-

By midday, the benchmark 30-year bond was up % at 96H, to yield 8.154 per cent. The twoyear note, which was notably former last week, eased a to 100% to carry a yield of 6.900

per cent.
Most analysts believe the Fed will not move until sets of key economic data are released on Thursday and Friday. If the March producer and consumer prices indices show inflation easing from its recent high lev-els, then the Fed may feel it has the room for another cut in

little effect on the gilt market.

per cent in Tokyo and closed at 6.64 per cent, trading at this level in London yesterday. Trading volumes were thin

with an underlying volume of figures for February Y3,100bn compared with the March wholesale price average volume of Y6,000bn to are expected this week.

# and await possible rate cut

BENCH	HAM	K G	OVER	MEN	IT B	OND	 S
	Coupen	Red	Price	Change	Yield	Week ago	Month
UK GILTS	13,500 9,000 9,000	09/92 03/00 10/08	103-29 94-15 93-30	+02/32 +07/32	10.50 9.85	10,54 10,00	10.64 10.03
US TREASURY	7.760 7.875	02/01	98-17 96-28	+11/32 +05/32 +05/32	9.72 7.97 8.15	9.79 8.05 8.25	9,79 8,10 8,27
JAPAN No 119 No 129	4.800 6.400	6/99 03/00	88,4417 98,5970	-0.136 -0.138	7.02 6.65	7.00 6.63	7.02 6.85
GERMANY	8.000	01/01	104,7000	+0.330	8.27	8.49	8.29
FRANCE BTAN OAT	9.000 9.500	02/96 01/01	99,7358 103,9200	+0,302 +0.390	9.05 8.67	9.18 9.06	9,12 8.94
CANADA *	9.750	06/01	101,9500	-	9.44	9.51	9.55
METHERLANDS	8.500	03/01	99.9600	+0,410	6.50	8.72	8.56
AUSTRALIA	13.000	07/00	109,2074	-0.122	11.38	11,38	11.42
BELGIUM	10.000	00/80	105,1500	+0.300	9.14	9.14	8.92

Tactmical Date/ATLAS Price Sources

2003/07 opened at 111%, up it of a point on Friday, and closed at 111g. The market is waiting to hear the March retail prices index, due out on Friday. Fig. ures from the Central Statisti-cal Office yesterday, showing that new borrowing by consumers was down to £3.6bn in February, the lowest monthly total since September 1989, had

ondon closing, "New York morning so lieids: Local market standard

■ YIELDS on Japanese Government bonds edged up in Tokyo as hopes of an imminent cut in interest rates in the US and Japan faded. The market was disappointed that the US Federal Reserve did not cut interest rates after last week's job market figures showed a sharp rise in unemployment. The yield on the benchmark bond issue No 129 opened at 6.625

and the volume in futures contracts was light in Tokyo. Only 31,115 contracts were traded

Y7,000 bn.

THE German government bond market opened weaker, but prices picked up during the day helped by buy orders in otherwise thin trading.

Prices were strongest at the shorter maturities, where they rose by around half a percentage point. Traders said investors were trying to target the cheaper parts of the yield curve, particularly the bunds maturing between 1997 and maturing between 1997 and early 1999.

Investors are watching the yield spread between D-Mark bunds and Dutch guilder bonds of similar maturity.

The spread is about 18 basis

points at the 1995 maturity and is approaching the level where investors may consider switching out of D-Marks into guilders, although traders said there was no evidence of actual switching yet.

Attention in the bond mar-ket is focused on economic data expected later this week. German retail sales, trade balance and current account figures for February and March wholesale prices data

### Barclays Bank in move to issue warrants

with the Securities and Exchange Commission to issue warrants on European stock indices in the US market, writes Tracy Corrigan. Barciays de Zoete Wedd, the investment banking arm of

Barclays Bank which will the UK's FT-SE index, Ger-

EC FRANCE Y
ROFINA 9 1/4 98
PORT DEV CORP 9 1/2 98
MILAND 77/8 97
BRISH ECPORT 9 3/8 95
PRESH ECPORT 9 3/12 93

France's CAC index. But there are questions of disclosure regarding the German stock market which the SEC and the German authorities have yet to resolve.

The warrants will offer longer maturities than are avail-able on exchange-listed options. BZW believes there is room to "extend the principle

FT/AIBD INTERNATIONAL BOND SERVICE

many's DAX index and of cash-settlement stock index warrants on European indices into the US market".

 Barclays de Zoete Wedd was the leading bookrumer in equity covered and index-linked warrants during the first quarter, launching warrants worth \$550m, nearly a the International Financing Review said.

This announcement appears as a matter of record only



Only one airline flies daily non-stop

from London, Paris and Frankfurt to Tokyo.

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, April 8, 1991. In some cases the rate is nominal. Market rates are the average of buying and seiling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

US 5 D-MARK

43.3161 14.2945 1403.53 49.7219 0.2256 0.4601 1.6477 912.564

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697.032 937.479 2.7158

2.7158 1.2758 30,9666 1.9022 1.7824 1.6896 5.1779 285,613 9.4516 6.5672

Special Drawing Rights April 5,1991 United Kingdom £0.764206 United States \$1.36449 Germany D Mark 2.27501 Japan Yen165.844 European Currency Unit Rates April 8,1991 United Kingdom £0.690686 United States \$1.22079 Germany D Mark 2,06191 Japan Yen166.821

reviations: (a) Free rate; (b) Bankmote rate; (c) Commercial rate; (d) Controlled rate; (e) Essential imports; (g) Financial rate; (h) Exports; (f) Mon commercial rate; (l) Baying rate; (f) Luxury goods; (m) Market rate; (h) Public transaction rate; (b) Official rate; (p) preferential rate; (p) convertible rate; (r) parallel rate; 4Kowalt unavailable.

10 Selling rate; (f) Tourist rate (u) Currentees fixed against the US Dollar;
Some data supplied by Bank of America, Economists Department, London Trading Centre, Enquiries: 071 634 4360/5.

Monday, April 8, 1991

Chisraell Shekel Devalued 6.25% March 11.02Angola Kwalton devalued to 60 to the US Dollar, March 18.(3) Turkey revalued by 1,4% March 26

(4)Rossanian Late Devalued 42% April 8.

E STG

14,1825 242,75 1,1375

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### RMC CAPITAL LIMITED

£78,000,000

8<sup>3</sup>/<sub>4</sub> per cent. Convertible Capital Bonds 2006

guaranteed on a subordinated basis by

### RMC GROUP p.l.c.

Issue price 100 per cent.

J. Henry Schroder Wagg & Co. Limited

Cazenove & Co.

**Hoare Govett Corporate Finance Limited** 

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**Deutsche Bank Capital Markets Limited** 

Banque Indosuez Dresdner Bank Aktiengesellschaft

Goldman Sachs International Limited

Morgan Stanley International

**NatWest Capital Markets Limited** 

The Nikko Securities Co., (Europe) Limited

Nomura International

Salomon Brothers International Limited

Société Générale

Swiss Bank Corporation

**UBS Phillips & Drew Securities Limited** 

April 1991

**SWITZERLAND** 700 Years

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PAN-HOLDING

SOCIETE ANONYME\_ LUXEMBOURG

As of March 31, 1991, the unconsolidated net asset value was USD 316,322,767.57 i.e. USD 514.35 per share of USD The consolidated net asset value per share amounted as of March 31, 1991 to USD 544.28.

REPUBLIC OF COLOMBIA

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112: A CIMITED

By Simon London in London NEW issue activity in the international bond market was subdued yesterday although conditions remain favourable, with both the Eurodollar and the Ecu sectors finding strong support from investors.
The biggest issue of the day came from Province of Quebec,

### INTERNATIONAL **BONDS**

offering \$300m of 10-year paper in a deal lead managed by War-burg Securities. The paper was re-offered to investors at a fixed price of 99.81, for a yield spread of 85 basis points over 10-year US Treasury paper. In February, Warburg launched a similar 10-year \$300m deal for Hydro-Quebec, the statebacked power company, at a spread of 105 basis points over

The spread on the Hydro-Quebec paper has narrowed considerably and the bonds were last week quoted at 72 basis points over Treasuries. But many of the bonds are in

Bortower US DOLLARS

ECUs IBM Int.Finance NV(b)†

Bankers Tst.(Frankfurt)(a) + +1

pean retail buyers and the issue trades expensively in the secondary market due to lack of liquid paper.

The decision to price the bonds at a wider spread than the Hydro-Quebec paper appeared to be vindicated by the performance of the issue yesterday. Once the bonds were freed to trade, the spread remained at around 85 basis points. Demand was reported from from the far east and mid-

Syndicate managers expect supply of paper from Canadian provinces to continue this month, fuelled by the need to refinance redemptions of exist-ing bond issues and higher budgetary requirements. Que-bec currently carries a AAcredit rating from Moody's Investors Service and AA3 from Standard & Poor's, the US

credit rating agencies. Supply of Canadian dollar paper continued yesterday, with Prudential Funding Corporation offering C\$100m of five-year paper in a deal lead-managed by Hambros. The paper carries a 10 per cent cou-pon and was priced at 101 ½, to

### in issue of asset-backed securities

de Créance", a form of mutual

fund structure introduced into

French law in 1988 to provide a framework for securitisa-

The new fund, which will

include around 70,000 personal

loans, will comprise FFr1.75bn of preference shares, rated

AAA by the US rating agency Moody's, and FFr250m of sub-ordinated shares to provide a

reserve guaranteeing against the risk of default on the loans

which make up the portfolio. The preference shares will

By George Graham

paper traded at 100.80 bid, well inside full fees of 1% per cent. The lead manager said retail CREDIT Lyonnais, the French state-owned bank, is to launch France's largest issue of assetbuyers retained a healthy appetite for Canadian dollar backed securities by securitising FFr2bn of personal loans.

The French bank, which works in partnership with bonds despite the flood of new paper in the first quarter of the year. In the three months to end-March, nearly \$4bn equiva-lent of paper was issued in the Bear Stearns, the US investment bank, for its securitisa-tion deals, had already securitsector, against \$680,000 last ised FFr1bn of personal loans a year ago in the first public offering of a "Fonds Commun The Ecu sector of the market

continued last week's rally, prompting speculation regarding new issues. Spain is expec-ted to raise up to Ecu1.5bn this month in a domestic issue with international syndication. The European Community may raise a smaller amount, per-baps by adding fungible paper to an existing issue. • BP America, the US arm of the UK oil giant, yesterday

yield 57 basis points over the 9% per cent Canadian govern-ment bond maturing 1996. The

raised \$200m in the US bond market. The 10-year bond issue was managed by Lehman Brothers. The paper pays a coupon of 8% per cent and was priced to yield 65 basis points over US Treasury paper. **NEW INTERNATIONAL BOND ISSUES** 

3/ SG Warburg Secs.

17/14 Hambros Bank

ts	The preference shares will
120	be publicly placed, but the
	subordinated shares will ini-
_	tially be taken up by Crédit
	Lyonnais, possibly for a later
_	private placing.
	Securitisation has had a
	slow start in France since the
_	
	introduction of the new law.
	The most obvious loans to
_	securitise are mortgages, but
	the interest rates paid on these
<b>-</b> - ]	in France are for the most part
	below market rates; the law
	probibits the securitisation of
- 1	loans with less than two years
- 1	
— I	to run, which rules out other
le l	candidates such as credit card

# Eurodollar and Ecu sectors French bank A question of conflicts of interest

An SEC inquiry has attracted attention, reports Patrick Harverson

N alleged breach of US A securities law in 1987 by Morgan Stanley has provoked a commissioner at the Securities and Exchange Commission, the US watchdog, into accusing the SEC of schizophrenia and raised an important question about conflicts of interest between

securities firms and clients. The Morgan Stanley case has attracted attention because of the bank's reputation as one of Wall Street's most blue-blooded investment houses and because it has opened a rift at the SEC over interpretation of commission advice by the securities industry.

The case has also shed light on the issue of how, during times of market crisis, brokerage firms reconcile their own interests with those of wealthy clients who have borrowed from the firm using stock as collateral.

These issues have surfaced tion into Morgan Stanley's handling of 2.4m shares in Kaisertech, a west coast alu-minium and chemical company, which were sold shortly after the stock market crash in

October 1987. The investigation led to charges being filed last month against the firm, alleging it violated securities law by selling stock owned by a client with a controlling interest in Kaisertech. Securities firms are not allowed to sell such stock
- known as "control" or "restricted" stock - without SEC approval, and then only in

small amounts. Morgan Stanley is preparing to contest rigorously the charges and its defence will pose two key questions: Can a ment lambasting the SEC for securities firm act upon its its schizophrenic treatment of

interpretation of a position taken by SEC staff in one of the commission's "no-action" letters; and can a firm quickly liquidate the margin account of a client who has defaulted by selling the client's control

stock into the market? Morgan Stanley will argue that the answer to both questions is yes, primarily because it sold the control stock partly on the basis of positions taken by SEC staff in no-action letters concerning control stock transactions.

No-action letters are widely used by lawyers keen to know how the SEC might rule on a matter of securities law; they contain answers provided by SEC staff to informal requests from outside the commission.
As Mr Bob Mullen of New York law firm Millbank explained: "No-action letters are an essential recourse for securities lawyers. They are one of the few bodies of precedent in many areas of securi-

in the case of the Kaisertech shares, it appears the SEC not only disputes Morgan Stanley's interpretation of the relevant letters, but also its right to interpret the positions taken by SEC staff in the no-action letters, which were not addressed directly to the

This shocked Morgan Stan-ley because the SEC had appeared content to let securities firms act upon no-action letters, whoever they were addressed to. This is where Mr Edward Fleischman comes in.
In a move that surprised

industry observers, Mr Fleischman, one of the SEC's four commissioners, issued a stateno-action letters. He claims the SEC says firms cannot use the letters as decision-making tools if not directly addressed to them, yet regularly condones and encourages such use by members of the Securities Bar.

He points out the SEC conducts seminars to highlight significant decisions laid out in no-action letters, and publishes releases that interpret entire batches of no-action correspon-dence, all for the benefit of securities firms and their law-

Mr Fleischman wants the confusion cleared up by a statement from the SEC which allows lawyers to rely on no-action letters (whether addressed to them specifically or not) as representing the current views of the SEC staff who wrote

awyers may well inter-pret the letters wrongly, \_\_ says the commissioner, but that is up to them. So far, the SEC has not responded to the commissioner's call and will not comment

on the issue because of the impending Morgan Stanley earing. Mr Fleischman is pessimistic about the chances of his call being heeded. He said last week: "I don't think anyone is ing to do a thing about it.

Three months from now the matter will disappear like a ripple on a pond. Until, that is, someone comes back to the commission and says: 'I reasoned this from these "And the commission says:

Ton't give us that nonsense. You had no right to reason anything from those letters." So where does that leave secu-

"I think that lawyers will be more anxious about their ability to use the letters predictively, said Mr Fleischman Those who regularly use no-

action letters agree.
One lawyer who represents a leading Wall Street broking house, said: "Fil continue to rely on them, but I'll have my

fingers crossed." The implications of the case for broker/client relationships are equally serious.

Following the SEC's charges, many broking firms will question whether they should continue to allow control stock to be used as collateral by clients seeking margin accounts (which allow investors to borrow money from the firm to buy shares).

Brokerage firms are happy to see clients buying stock via margin accounts because it brings in fresh business and allows investors to diversify their portfolios.

If Morgan Stanley loses the case it would make control stock useless as collateral. A firm relies on its ability to sell collateralised stock as protection against default by a client.

If the SEC says control stock cannot be sold quickly and in one lump, even in a crisis, brokings firms will stop accept-ing control stock as collateral for margin accounts, even if it is against their own and their clients' interests. This would remove a lucra-

tive source of income for many broking firms, especially the smaller regionals, many of whose clients own controlling interests in companies and borrow funds via margin accounts (backed by control stock as col-lateral) to invest in the equity

# Unigestion sees net earnings fall 29%

101 ½

100

1992

By William Dullforce in Geneva

UNIGESTION, the Genevabased finance company which took indirect control of Banca della Svizzera Italiana (BSI) -Switzerland's sixth largest commercial bank - in 1988, yesterday reported a 29 per cent fall to SFr11.9m (\$8.4m) in consolidated net earnings in 1990. The board proposes an unchanged dividend of SFr23 per registered and bearer share and SFr11.50 on each new

bearer share issued in July. Results for the first three months of 1991 had been superior to those recorded during the same period of 1990, but it was too early to draw optimis-tic conclusions for the entire year, Unigestion said.

During 1990 Unigestion came within the orbit of Swiss Bank Corporation (SBC) which now holds nearly half of its stock. With the help of a short-term

**FT-ACTUARIES SHARE INDICES** 

loan from SBC, Unigestion acquired 100 per cent of Uni-Tower Holding, the company which holds 35.7 per cent of the capital and 49.9 per cent of the voting rights of BSI, by buying out its partner, Mr George Klein, the New York real estate developer. In conjunction with a capital increase SBC acquired its 49.9 per cent stake, leaving 30 per cent with the

### **Deutsche Bank** chief retires

MR Michael von Brentano, who headed Deutsche Bank Capital Markets in London, has taken early retirement. Sources close to Mr von Brentano said he decided to retire rather than return to head office in Frankfurt, writes Tracy Corrigan.

Mr von Brentano, 57, joined the bank in 1974 and became a founding managing director of Deutsche Bank Capital Markets in London in 1985.

# Sapporo plans Y46.5bn warrant bond issue

By Emiko Terazono in Tokyo

SAPPORO Breweries, the Japanese brewing group, is to issue warrant bonds worth Y46.5bn later this month, with a maturity set for April 1999. This will be the first Japanese warrant bond issue since Nikon's Y20bn, launched last October.

Japanese equity issues have suffered for the past year due to the plunge in the Tokyo stock market, but Sapporo's

decision could trigger other companies, which are eager to raise cash, to return to new issue financings.
The official issuance limit on

Jananese companies is to be relaxed to twice the amount of net assets, as opposed to the previous formula of capital plus legal reserves.

This is expected to lead to an increased number of domestic new issues, in the light of

CRIS

watching the outcome of the Sapporo Brewerles launch, Daiwa Securities said.

According to figures announced by underwriting departments at 45 securities houses, domestic equity financing through stocks, convertible bonds, and warrant bonds plunged 88.8 per cent year-onyear to Y1,780bn in fiscal year 1990, due to the sharp decline

**LONDON TRADED OPTIONS** 

in share prices. This compares with a record Y15,830bn the previous fiscal

year. New public share offers declined sharply to 34 issues worth Y197.7bn, compared with the previous 291 issues worth Y6,250bn. Convertible bond issues plunged 88.1 per cent to Y911bn from Y7,620bn and warrant bonds totaled Y395hn, down 56.9 per cent.

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in conjunction with the	a Instî	tute o	f Actu	aries :	and th	ie Fac	uity o	f <u>Actu</u>	aries	
EQUITY GROUPS		Mon	day Ap	ril 8 :	1991		Fri Apr 5	Thu Apr 4	Wed Apr 3	Year ago (approx)
& SUB-SECTIONS  Figures in parentheses show number of stocks per section	Index No.	Day's Change %	Est. Earnings Yleki% (Max.)	Gross Div. Yield% (Act at (25%)	Est. P/E Razio (Net)	xd adj. 1991 to date	Index No.	Index No.	Index No.	Index No,
1 CAPITAL GOODS (187)		-0.6	11,25		10.89	9.61	885.64	887.71	885.89	847.47
, 2 Building Materials (24)	1140.33	-0.4		5.42	10.58	5.50		1150.93	1152.22	
3 Contracting, Construction (31)	1396.13	-1.2	10.61							
4 Electricals (10)	2424.55	-1.6	13.04							2422.84
5 Electronics (26)	1863.89	+0.5	8.43 15.04	4.79			1854.97			
6 Engineering-Aerospace (8)	403-23 447 21	-0.5	12.58	5.37 5.61						
8 Metals and Metal Forming (8)	506 16	-0.5	18.02				468.00 509.10			
9 Motors (13)			12.69	6.84	9.25		353.11			
10 Other Industrial Materials (20)			9.12							
21 CONSUMER GROUP (185)	1472.64	-0.6	8.32							
22 Brewers and Distillers (22)	1779.89	-0.8	9.03				1794.58			1400.64
<sup>1</sup> 25! Food Manufacturing (20)	120R 53	1 -02	9.37	4.03						
26 Food Retailing (16)	2824.07	+0.5	7.75	2.75		4.34	2810.49	2771.24		2241.72
27 Health and Household (21)	3266.59	-1.0	6.22	2.58		17.97	3300.52			
29 Hotels and Leisure (21)	1376.41	-LO	9,94	5.01	11.85				1387.93	
30) Media (24)	וכט.כנידנו.	-0.2	9.26	4.52		14.07	1497.42			0.00
31 Packaging, Paper & Printing (16)		-03	8.24	4.86		5.03				565.64
34 Stores (34)	926.65	-0.6	8.97	3.94			932.43			
'35 Textiles (11)	33E 07	-0.9 -0.2	9.63 9.82	5.84 4.92		2.61				
"AT Distance Complete (12)	1217 03	-0.8	11.04	4.92	11.09		1228 91 1227 74		1219,25 1225,78	0.00
41 Business Services (13) 42 Chemicals (21)	1974 55	-0.7	9.16	5.61					1278.90	
.43 Conolomerates (10)	1573.24	-0.8	10.66	6.53						
.43 Conglomerates (10)	2215.34	-0.4	11.16	4.66		6.97	2225.08			2167.60
-45 Electricity (14)	1154.71		12.00	5.78	10,44					0.00
*46  Telephone Networks(4)	J1460.80 I	+0.4	9.10	3.42	14.30	0.00	1454.88	1436.32		1110.44
247 Water(10)	2503.23		13.54	5.60	8.25	39.69				1886.02
	1937.38	-0.5	6.24	4.81	20.39		1946.79	1933.06	1927.01	1824.13
49 INDUSTRIAL GROUP (480)	1253.63	<u>-0.5</u>	9.40	4.42	13.09	9.39	1259.44	1252.15	1248.87	1106.93
'51 Oil & Gas (20)	2391.72	-0.2	10.82	5.57	12.06	38.85	2396.66	2369.72	2358.38	2264.28
	1350.79	-0.4	9.58	4.56	12.95	_				1203 38
61 FINANCIAL GROUP (97)	838.51	-1.4		5.62		15.07	850 47	840.90	839 43	801.82
62 Banks (9)		-1.7	7.88	5.91	18,28	21.93	946.49		931.30	870.30
65 insurance (Life) (7)	1557.19	-1.1	-	5.30	:					
66 Insurance (Composite) (6)	704.24	-1.8	-	6.23	-	11.60	717.37	708.90	710.91	642.86
67 Insurance (Brokers) (8)	1195.67	-0.6	6.13	5.62	21.28		1202.38			1035.17
-68 Mercham Banks (7)	433.16			4.68	-31	3.90	433.37	434.19	436.77	457.33
-69 Property (40)	1023.54	-13	6.58	4.57	20.55	3.69	1036.72	1031.91	1028.02	
70 Other Financial (20)		-0.3	9.51	6.15	12.96	3.59	294.39	293,88	294.49	315.46
	1213.40	-0.5		3.39			1220 06			1138.33
99 ALL-SHARE INDEX (666)	1225.31	-0.6		4.68	-	12.18	1232.32	1223.55	1220.31	1105.03
	ladex No.	Day's Change	Day's High (a)	Day's Low (b)	Apr 5	Apr 4	Apr 3	Apr 2	Mar 28	Year ago
FT-SE 100 SHARE INDEX#	2529,9	15.4	2548.1	2520.0	2545.3	2524 5	2519.1	2488.3	2456.5	
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	FIX	ED I	NTE	REŜ	r		AVERAGE GROSS REDEMPTION YIELDS	Mon Apr	Fri Apr 5	Year ago (approx.)	
-	PRICE INDICES	Mon Apr 8	Day's Change %	Fri Apr 5	Accreed Interest	xd adj. 1991 to date	1 2	British Government Low 5 years Coupons 15 years	9.53	9.31 9.57 9.66	11.21
1	British Government Up to 5 years (28) 5-15 years (30)	121,00		121.14 132.56	1,73 1,99	3.26 3.87	ΙÞ	Medium 5 years	10.13 9.94 9.89	10.13 9.95 9.90	12.76 11.67 11.25
3	Over 15 years (8) Irredeemables (6)	139.93 155.97	+0.26 -0.64	139.56 156.96 131.18	1.43 3.69	4.05 1.50	ĺ		10.11	10.27 10.12 10.07 9.86	12.88 11.97 11.50 11.09
6	Index-Linked Up to 5 years ( 1)	159.53		159.52	1,33	1.03		Inflation rate 5% Over 5 yrs	4.11	3.70 4.11 2.89	4.44 4.09
8	Over 5 years (10) Afi stocks (11)		-	146.68 147,61	0.75 0.77	1.16 1.15	14 15	Inflation rate 10% Over 5 yrs.  Deks & 5 years	3.93 11.85	3.93	3.50 3.92 16.15
. 9 			ļ .	109.60	2.19			Leans 15 years 25 years	11.64	11.64	13.67
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C & Wire (*516 )	-500 -550	25 4	44 20	62 37	75 37	22 50	双竖	Calibary Sch (*389 )	360 390	59 19	53 34	6 <u>1</u>	14 14	9 19	12 23	R. Royce 160 161 <sub>2</sub> 23 27 6 9 7 (168) 180 6 13 16 6 19 7 Sears 90 7 9 11 7 8
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Ladbroke (*289 )	280 300	14 4	24 15	34 24	6 19	16 29	22 30	(*560 ) Scot. & New	600 360	10 24	28 35	40 42	<b>4</b> 5	50 15	중 17	Sep 35 - 56 - 88 - 126 Dec 55 - 80 - 115 - 151
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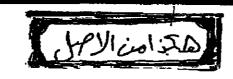
### NORTHAMPTONSHIRE

The FT proposes to publish this survey on

1st May 1991.

It will be of particular interest to 130,000 directors and managers who are regular FT readers. If you want to reach this important audience, call Anthony Hayes on 021 454 0922 or fax 021 455 0869.

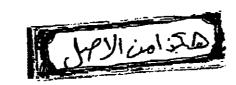
**FT SURVEYS** 



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### **UK COMPANY NEWS**

# Maxwell joins French in satellite services venture

By Raymond Snoddy

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MAXWELL Communication to compete with British Tele-MAXWELL Communication Corporation has set up a multi-million pound joint venture with FCR, the overseas arm of France Telecom, the French telephone company, to the the satellite services tackle the satellite services market in the UK and continental Europe.

The venture, expected to be announced today, will be France Telecom's largest involvement in the UK.

The new company, to be based in London, will compete in the market for everything from professional services for broadcasters to business television and data transmission.

Maxwell Satellite Communications was one of the cations won one of the six specalons won one of the six spe-cial satellite services licences awarded by the Department of Trade and Industry in 1988. The licence allows the holder

**Utd Friendly** 

Taxable profits at United friendly Insurance slipped from £20.7m to £18.8m in 1990,

let down mainly by the gen-

eral business account which recorded losses of £4.9m, against profits of £2.4m. The insurance underwriter

maintained that the year was

successful despite difficulties caused by the adverse weather

caused by the anverse weather in the early months. The total dividend is raised to 10.25p (8.2p) via a 6.75p final.

Life profits continued strongly with a 17 per cent rise to £9.3m. New life annual

premiums were up 20 per cent to £20.4m, thanks mainly to

the growth in personal pen-sions, and total life premiums

advanced 11 per cent to £155.8m.

Taxable profits at The Chepstow Racecourse took a

tumble, from £66,642 to

£47,445, over 1990. Turnover, however, improved some 30

per cent from £1.25m to £1.62m.

Earnings dipped to 8.28p (10.67p) while the single distri-

bution is maintained at 1p.

Soft going at

Chepstow

declines

to £18.8m

com and Mercury Communica-tions for the provision of spe-cialist satellite services. Another licence-holder, Brit-

ish Aerospace Communications, is already providing a wide range of services in the UK and Germany. Apart from data transmission and business service providing rugby, both union and league, and boxing to pubs in the north of England and using satellites to link medical schools for postgraduate education

graduate education.
The Maxwell joint venture with France Cables and Radio will be known as Maxwell Sat-ellite Communications and Mr Robert Maxwell will be chair-

FCR has a staff of about 700



Robert Maxwell: chairman

# worth up to £250m a year within five years.

provided by the new joint ven-

ture although in the shorter term the emphasis will be

more on creating satellite net-works across Europe for com-

panies wanting to communicate between national offices.
Compared with the US, corporate satellite communica-

tions is still in its infancy but

according to some estimates

the European market could be

By Clare Pearson

Kelt said yesterday that it was "at an advanced stage of discussions" with a view to restructuring its finances and capital and its bankers had agreed to the deferment in the a leveraged takeover of fellow oil independent

Carless.
Indications yesterday were that it would be months rather weeks before negotiations with the banking syndicate headed by American Express on the debt and capital restructuring might come to a conclusion.

The reconstruction is expected to include a

large element of debt-equity conversion.

NM Rothschild was recently appointed as financial adviser to Kelt where Mr Jock Green-Armytage, the City financier, resigned as chief executive at the end of last

### Aerospace arm for Courtaulds

# Kelt bankers agree to deferment

Total

BANKERS TO Kelt Energy have yet again agreed that the debt-encumbered oil exploration company may defer payments of principal and interest on its borrowings, amounting to more

The announcement came after Kelt had once again missed a deadline for interest payments on Friday. Kelt's long-running financial difficul-ties date back to 1988, when the company made

**DIVIDENDS ANNOUNCED** 

July 1 June 5 June 28

May 13

Dividends shown pence per share net except where otherwise stated.

"Equivalent after allowing for scrip issue, fOn capital increased by rights and/or acquisition issues. §USM stock, ‡For nine months.

speciality materials company, has combined three operations into a new aerospace subsid-iary, to be called Courtaulds Aerospace and with turnover of some £160m, writes Steven

(Product Research & Chemical Corp, which makes sealants and adhesives), DeSoto and DeSoto Titanine (aerospace coatings), and Courtaulds Advanced Materials (fibre reinforced polymers). CA is also to co-ordinate the aerospace marketing of Courtaulds Coatings' products.

# Courtaulds, the international

The three offshoots are PRC

Geared up for an expensive act of faith John Griffiths on the tough times facing motor component makers

SOMBRE lesson has been hammered into the UK's major motor components manufacturers during the past year.

It is that better products, higher productivity, cost-cut-ting, globalisation and other measures pursued so relent-lessly since the last motor industry recession ten years ago provide a means to soften the landing – not to defy grav-

From 1990 accounts it has become plain that the fortunes of the UK component industry "majors" – BBA, GKN, Lucas Industries, T&N, Pilkington and BTR, each with annual motor industry sales of more than £500m - have moved in parallel with the downturn now afflicting car, truck and replacement parts sales in most markets except Germany, and particularly in the UK and

North America.

Car and truck market falls of nearly a quarter so far this year in the UK and Spain are among the sharpest on record. For suppliers like GKN who sought to escape over-dependents of the control of the c sought to escape over-dependence on the deteriorating UK vehicle industry in the early 1980s by investing heavily in North America, that market, too, is proving problematical. The 5 per cent slide in North American car sales last year followed a near-7 per cent drop in 1989. In the first two months of this year US sales were of this year, US sales were down 19.6 per cent on a year

But component sales come as much from the aftermarket as original equipment and the recession has badly hit retail parts and accessories outlets and motor parts wholesalers as

Thus, financial pressures have mounted on component suppliers on all fronts as mar-gins have become squeezed by the sharp fall-off in sales vol-

he "big six" have shaken out around 5,000 jobs over the past 12 months, with warnings that 1991 will see several thousand

more disappear.
It looks like a re-run of the early 1980s motor industry recession in the UK. That led to a string of company closures and takeovers, and exposed an insular, complacent industry riddled with inefficient management and labour practices, and poorly organised and under-resourced product devel-opment programmes. Some household names, such as Smiths Industries, decided to

altogether, Yet Mr David Lees, chairman of GKN, Mr Colin Hope, T&N's chairman, and others insist that their companies are in far better shape than a decade ago - and that this time around the rapid response mechanisms and other efficiencies built so painfully into their structures during the 1980s are paying

the past year or so have ful-filled a perversely useful func-tion, in providing a litmus test of all the 1980s restructuring Those costs were a primary factor in T&N's own 16 per cent pre-tax profits drop to £70.5m. Again, the pressure on margins is starkly in evidence, initiatives.
For until last year the European motor industry had expefor operating profit in the automotive sector, which accounts for more than half of T&N's activities – they embrace also engineering and construction rienced eight years of growth the longest such period in the industry's history. In such a climate, flaws are readily - fell from £71.3m to £44.8m on turnover which actually In the end, for most of the on turnover which actu UK "big six", stock markets rose from £734m to £777m.

of the past. And, they maintain, they will have both the capacity and the systems in place to respond quickly to the upsurge in demand they hope

will come from the second half

Despite reduced profit fig-ures, the harsh conditions of

onwards.

WESTERN EUROPEAN AUTOMOTIVE COMPONENTS INDUSTRY Autocomponent Percentage Country of turnover automotive utilimate ownership Bosch Germany Vaieo Magnetti Marelli GM-ACG (Europe) France Italy US/France 100 Lucas Automo GKN US/Germany UK UK 8BA Group Allied-Signal\* UŠ

had braced for the worst but got better-than-expected. In most cases, share prices ended "results day" higher than at

\*Excludes Bandix Electronics

the start.
Lucas Industries blamed the motors sector almost entirely for its 31 per cent drop in interim pre-tax profits to £55.3m. Automotive turnover fell only slightly, from £742.8m to £725.7m, but the squeeze on margins was reflected in operating profit sinking from

£51.5m to £33.4m. Mr Tony Gill, chairman and chief executive, disclosing that 900 jobs had gone in the first half, mainly in the UK, has warned that another 1,800 will be gone by the end of this year. In continental Europe, the benefits Lucas has been receive ing from injector and other supplies into French and Ger-man car markets are being offset by downturns in others -notably Italy and Spain.

January Experience of the services of the serv blame both vehicle and construction market slumps for its 19.9 per cent fall in its pre-tax profits from £214.8m to £172m in 1990.

Mr Lees, too, has warned that at least another 1,000 redundancies are to be expected in the next year - most of

**BOARD MEETINGS** 

But, according to Mr Hope, it is a measure of the more effi-cient shape that T&N is getting into that capacity has not been reduced even by such relatively large job losses, and will not be significantly affected by the further 600 jobs which he expects to go this year. Some 16,000 of T&N's total 42,000 work force is in the UK.

Germany

Germany

BBA, which specialises in friction materials, brakes and clutches, also saw its overall pre-tax profits fall last year, by 8.5 per cent to £75.1m, on turnover down 1.2 per cent to £1.23bn. But once again, automotive operations - which account for just over half the total - bore the brunt, with operating profits down by just over a third and 1,800 jobs cuts, mostly in the UK and Austra-

Dr John White, BBA's group managing director, maintains that BBA has been able to conin line with actual and anticinoted demand in all its main automotive markets, now spread around the world.

Even so, BBA is now developing a markedly more pragmatic approach to what is once again a highly volatile world automotive sector. Dr White is now seeking to expand BBA's non-automotive activities to 60 per cent of operating profits in

The swift turning-off of the supply taps by their main customers has not provoked the excess stocks and related crises them concentrated in the automotive sector.

As with Lucas, trading professional of the most international of the "big six", Pilkingmore than turnover, with trading margins nearly halving in the second half of the year from 7.5 per cent to 4.8 per ton, provides some of the clear est evidence of how closely the suppliers' fortunes are linked to those of vehicle makers. It has large or dominant market shares in the UK, the US, Can-It was T&N, however, which ada, Scandinavia, Germany and other key markets - but took the brunt of job losses, some 2,400 disappearing last year – again, mostly in the UK – at a cost to T&N of £14m. most of them are now in reces-sion, and profits are expected to drop from £314m to below

£200m, when the latest year's results are announced shortly. Two important conclusions are emerging from the current

depressed situation surround-ing the sector.

One is that, in terms of the business available, the volume and extent of resources being sunk into product and produc-tivity improvement by the

majors is paying off.
With smaller, weaker businesses having fallen steadily by the wayside, a study under, taken for the European Commission by the Boston Consulting Group and PRS Consulting International shows that 60 per cent of UK employment in the sector is now accounted for by-just 7 per cent of the compa-

nies.
The trend was reinforced. yesterday with the announce-ment by Lucas that it has won prototype contracts to supply brakes, batteries and wiring harnesses to Toyota's UK car plant in Derbyshire, following in the footsteps of GKN and Pilkington's Triplex subsidiary.

These contracts, and other major, long-term supply deals being negotiated with other vehicle manufacturers, require an expensive act of faith by the big component groups. For they are carrying the financial burden of designing and developing increasingly more complex component groups, leaving the vehicle makers increasingly in the role of

mitment should be secure, long-term contracts on a "partnership" basis rather than the adversarial relationships of the past. Throughout the long car market boom, the car makers

paid much lip service to the concept, insisting suppliers' profitability would have to be protected. The squeeze on margins in the past 12 months suggests that suppliers take too much

reassurance from the vehicle makers at their peril.
But both Mr Hope and Mr
Trevor Bonner, chief executive

of GKN's automotive operations, insist that the concept itself is holding good.

Yes, we are facing a very tough round of price negotia-tions for the future. But we are

not facing pressure to cut prices", says Mr Bonner. "The partnership relation-

ship continues to exist - the only debate is over who gets what share..."

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THE COMPUTER INDUSTRY

FT SURVEYS

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### **United Friendly Insurance plc**

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- Unit-Linked products successfully launched
- Storms in first quarter and poor motor experience push general business into loss of £4.9 million

·	000'2	£,000
Premiums — Life	155,834	140,130
General	60,738	58,126
Profit before tax	18,783	20,681
Profit attributable to shareholders	14,501	16,436
Dividend per share	10.25p	8.20p
Earnings per share	18.14p	20.69p

The board recommends the payment of a final dividend of 6.75p per share to be paid on 17 May 1991 to shareholders on the register at the close of business on 25 April 1991. The notice for the annual general meeting to be held on 15 May 1991 and the 1990 annual report and

United Friendly insurance pic, 42 Southwark Bridge Road, London SEI 9HE Telephone: 071-928 5644

accounts will be sent to shareholders on 16 April 1991. Copies of the annual report may be obta

Member of LAUTRO The contents of this advertisement, for which the directors of United Friendly Insurance pic are ly responsible, have been approved for the purposes of Section 57 of the Financial Services Act 1986 Price Waterhouse a firm authorised by the institute of Chartered Accountants of England and Wales SABRE VIII LIMPTED JPY5,000,000,000 Floating Rate Secured Notes Due 1993

For the 3 months period 8th April, 1991 to 8th July, 1991 the Notes bear the interest rate at 7.9375%. JPY20,064 will be payable from 8th July, 1991 per JPY7,000,000 principal amount of Notes.

(Europe) Limited, Agent Bank

### **SCOTTISH** FINANCIAL

publish this survey on May 16th 1991. It will be of particular interest to the 93% and 40% respectively of Chief Executives in the UK/Eire and Europe who are regular FT readers. If you want to reach this important audience. call Kenneth Swan on 031 220 1199 or fax 031 220 1578, or write to him at Financial Times, 37 George Street, Edinburgh EH2 2HN

**PROFESSIONAL SERVICES** 

The FT proposes to

FT SURVEYS

### UK COMPANY NEWS

# Europa to become a battlefield?

Kenneth Gooding outlines the respective strengths and policies of the two factions vying for control of the mining finance company

OMORROW'S annual meeting of Europa Minerals, the mining finance company where rebel shareholders are attempting to take over the board, could be

chaotic.
The dissident shareholders, led by Mr Alastair Holberton, Europa's former managing director, with the support of Abbey Life Assurance, which holds 9.8 per cent, will attempt to replace three directors up for re-election with their own

Mr Holberton said last night that his group had taken coun-sel's advice and the board's resolutions to re-elect Mr Arthur Smith, the new chief executive, and Mr Kenneth Lane and Mr Robert Rice, directors, were invalid.

The board earlier ruled out a resolution by the rebels to appoint Mr Nicholas Elliott as chairman because proper notice had not been given.
"It seems the only directors who can legally be elected are myself and Mr Hubbard," said Mr Holberton last night. Mr Robert Hubbard controls about

Robert Hubbard controls about 4 per cent of Europa.

Eventually the dispute will be settled by institutional **Europa Minerals Group** shareholders because 37 of them hold 92.7 per cent of the

chairman but remained on the board. The rebels suggested the changes were belated and did

not address the company's core

Feb\*1989

announced it would sell or problems.

Mr Holberton, who resigned last July after seven months as managing director, said he left after fundamental policy disagreements, including his belief that Europa should withdraw from the UK coal businesses, cut head office costs and concentrate on building of close its three UK coal mines, reduce staff levels and relocate the head office. Furthermore, all the directors have agreed to substantial pay cuts. Head office costs, which had soared to £3m, would be reduced to less than £500,000. Mr David Hood stood down and concentrate on building on

its Australian interests, the chief of which is a 42 per cent stake in the Burmine gold min-

ing company.

Mr. Holberton said he was claiming damages totalling \$268,000 from Europa but, if he was returned as managing director, much of the claim would be dropped. The matter would be referred to independent legal counsel and then considered by an independent committee of the board whose ruling he would be bound to

accept.
Tomorrow's meeting could turn out to be only a prelimi-

nary skirmish. The rebels have also requisitioned an extraordinary meeting to put their case in detail and some of the institutional investors might well hold fire until then before finally committing their under mitting their votes. In the meantime, market

rumours suggest that 1m Europa shares, nearly 2.5 per cent of the issued capital, are at present on offer.

If this is true, it implies that

A Section

one institution lacks confidence in either side in this particularly bitter dispute.

### **NEWS DIGEST** neering and construction industries, experienced an 8 per cent fall in profits to

### Home **Counties** downturn assets has narrowed across the sector in the recent stock mar-

issued capital.

They include M&G (10.5 per

cent), Standard Life (9 per cent), Kleinwort Benson (8.2

per cent), J Henry Schroder Wragg (6.9 per cent), and Morgan Grenfell (5.7 per cent).

Last night Europa's board

about the likely outcome of the

annual meeting after examin-ing proxy votes. But it is clear

that some of the large share-holders will hold back until the

meeting itself to cast their

Europa was floated at 100p per share in February 1989. Last night the shares stood at

Last month the board

Holdings, the publisher of 21 free and paid-for titles in London and the south east of England, suffered a sharp drop in profits, from £4.27m to £2.89m, in 1990, writes Raymond Snoddy.
Mr Bill Coppen-Gardner,

was entirely due to the advertising recession. Everything from property and situations vacant to car advertisements had been severely hit.

"I can't see much of an upturn before mid-1992," said Mr Coppen-Gardner who emphasised that he was optimistic about medium term prospects for the company whose titles include the Hampstead and Highgate Express and the South Essex Recorder

Group turnover was £20.49m (216.9m) but earnings per share fell from 27.7p to 18.5p. A main-tained final dividend of 5.5p contributes towards a total of 8.25p (8p). The newspaper group is

looking at ways of maximising revenues and cutting costs. Printing contracts will be looked at and there will be manpower savings.

Mr Coppen-Gardner declined to give details yesterday but it is likely that there some posts will be lost in the group at least through non-replacement and early retirement.

### **F&C Eurotrust** cash call

F&C Eurotrust yesterday launched its second rights issue in the last two years, taking advantage of the premium at which its shares stand to its

The specialist European trust is raising £18.7m via a 1-for-4 rights issue at 157p per share, slightly higher than the net asset value per share of 156.2p.

Most investment trusts normally trade at a discount to net asset value and thus cannot make rights issues without diluting the nav per share. However, the discount to

F&C Eurotrust has traded between a 17 per cent premium and a 6 per cent discount since its last rights issue in October 1989. One factor in eliminating the discount has been the trust's success in attracting

per cent of the equity.
Mr Eric Elstob, deputy chairman, said that the trust had aimed to get the issue away at a profitable price for share-bolders, without hitting the peak of the European stock market cycle. The shares closed 11p lower at 162p yester-

### Marginal rise at Fortnum & Mason

dilly department store, yester-day reported a marginal increase in taxable profits for the 12 months to January 26 However, the improvement

from £1.96m to £2.06m masked a severe contraction in sales over the second six months. For the first time in many years, sales in the all-important second half had failed to record any gain over the previous year," said Mr Garry Weston chairman.

After an 18 per cent rise in sales in the first half, reflecting buoyant exports, turnover for the full year, at £24.84m (£23.12m), was ahead by just

over 7 per cent.
Earnings per £1 stock unit rose from 294p to 311p and a proposed final dividend of 84p lifts the total by 7p to 90p.

### Metsec dips 8% to £4.15m

SARAKREEK HOLDING N.V.

Amsterdem

Notice is hereby given that the Annual General Meeting of Shareholders of Sarkreek Holding N.V. will be held on Wednesday, 24th April 1981 at 11 a.m. at

the Pullman Hotel Schiphol, Ouda Hangeeweg 20, 1066 BW Arns

Authorisation of the Board of Management to issue and to

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the Amsterdam-Rotterdam Bank N.V., Herengracht 587, Amsterdam,

The complete agenda for this meeting and the Annual Report and Accounta 1990 are available and can be obtained at:

the Company's head office, Amsteldijk 194, 1079 LK Amsterdam (P.O. Box

To be able to attend the meeting, shareholders must deposit their shares at the

offices of the abovementioned bank not later than 19th April 1991. The deposit

Annual report 1990 of the Board of Management

Determination of the profit appropriation for 1990

Establishment of the year-end accounts 1990

Appointments to the Board of Supervisors

7266, 1007 JG Amsterdam) and also at:

receipt will render entrance to the meeting.

Metsec, the USM-quoted group which serves the building prod-ucts, electronic products, engi-

The Board of Management

### UK side accounts for fall at ISA Intl

64.15m pre-tax for 1990. Profits in the second half

declined from £2.34m to £1.85m.

The group, busy on the take-over front during the year, increased turnover by some 5 per cent to £83.23m.

dend of 3.7p makes a 6.4p (5.8p)

A recommended final divi-

In 1990 and for the first time since it became a public com-pany, ISA International, the computer consumables distributor, failed to achieve record profits - the taxable figure stood at £2.83m, down 13 per cent from 1989's £3.27m.

Turnover leapt to £71.44m (£43.33m), although the directors stressed that short-term turnover gains were being purposely sacrificed to protect against bad debts and to strengthen the balance sheet by reducing borrowings.

Operating profits were flat at £3.48m (£3.44m) and interest payable and similar charges took £672,000 (£181,000). Earnings worked through at 5.84p (7.08p) and a proposed final dividend of 0.874p makes a total of 1.288p (1.12p).

### Sykes-Pickavant declines to £1.2m

Sykes-Pickavant Group, the manufacturer and distributor of automotive, industrial and DIY tools, fell 25 per cent from £1.58m to £1.19m pre-tax in

Operating profits were 23 per cent lower at £1.38m (£1.79m) reflecting reduced margins, additional costs incurred in developing the diagnostics

business, and the integration of the Vitrex operation, according to Mr Ray Way, chairman. Turnover advanced by more than fim to £18.15m and earnings fell to 8.33p (10.96p) per share. A same-again final dividend of 3.5p is proposed for a maintained 5.75p total.

### North British Canadian assets fall

The North British Canadian Investment Company reported a net asset value of 364.9p per share as at February 28 1991 a decline of some 11 per cent over the year. Net revenue at the trust - which despite its title has 95

per cent of its investments in UK equities — rose from 1731,060 to £337,284, for earn-ings of 12.4p (10.83p) per share. A final dividend of 8.75p is recommended, lifting the total from 10.5p to 12.25p. A 3-for-1

### Modest downturn at Severfield-Reeve

Despite the downturn in the construction industry, Severfield-Reeve, the USM-quoted structural steel specialist, saw pre-tax profits fall by only £180,000 to £1.86m in 1990.

However, the company felt it prudent to reduce the final div-idend to a recommended 2p for a 3p (4p) total.

The profits slip would have been almost negligible, had it not been for a £159,000 provision for bad debts taken as an exceptional item. Turnover rose 30 per cent to £21.15m (£15.67m) and interest took more at £412,000 (£281,000).

Mr John Reeve, chairman, said that the pressure on oper-ating margins had tightened in the second half.

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### CORRECTION

The prospectus dated 5th April 1991 as advertised on 7th April and 8th April, concerning the issue of £1,000,000,000 of 9 per cent. Treasury Loan, 2008, wrongly states in paragraph 1 that the Governor and Company of the Bank of England are authorised to receive tenders for £1,000,000,000 of the Loan and that the balance of £100,000,000 has been reserved for the National Debt commissioners for public funds under their management.

The correct position is that the Governor and Company of the Bank of England are authorised to receive tenders for £800,000,000 of the Loan; the balance of £200,000,000 has been reserved for the National Debt Commissioners for public funds under their management.

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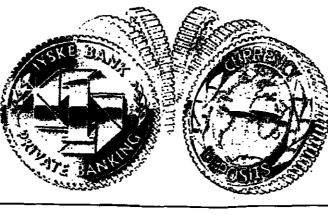
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**UK COMPANY NEWS** 

### FINANCIAL TIMES TUESDAY APRIL 9 1991

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Canadian assets

# Overseas thirst for Grouse | Dewhirst lifts Highland Distilleries

STRONG GROWTH in export sales of Famous Grouse whisky helped lift Highland Distill-eries' first half pre-tax profits by 19 per cent from £12.72m to £15.08m.

Turnover for the six months to February 28 was 14 per cent ahead at £95.62m (£83.88m). Volume sales of Famous
Grouse rose by more than 20
per cent in overseas markets.
The extension of the distribution partnership with Remy Cointreau brought strong growth in the Netherlands and Thailand, as well as in France. Good progress was also made in the US, where IDV is the distributor, and in Italy (Moet-Hennessy). Hennessy). In the UK, the brand regis-

tered a 3 per cent increase in volume sales against a decline of 4 per cent for the Scotch

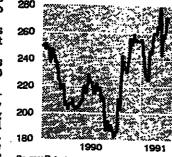
Barclays trims

**Brent Walker** 

its stake in

By Maggie Urry

Highland Distilleries Share price (pence)



An increased contribution to profits came from sales of mature whisky to established blending customers; but sales of new whisky were marginally lower than last year.

Mr Brian Ivory, managing director, said that the Budget increases in excise duty and VAT would make trading conditions in the UK more difficult in the second half.

"It is difficult to understand how the government can argue effectively for fairer treatment for Scotch whisky in the EC and elsewhere in the world when it continues to discriminate against Scotch in the UK"

The group's £76m invest-ment in November in Orpar, the controlling shareholder of Remy Cointreau, raised total investment income and interest received to £2.28m (£2.4m) but interest payable leapt from £105,000 to £1.18m.

The interim dividend is lifted

to 1.38p (1.2p), payable from earnings per share up 19 per cent from 6.6p to 7.9p.

### Gowrings lapses into red as interest charges bite

Brent Walker, the leisure group, said yesterday that Bar-clays Bank had reduced its stake in the company to below the 3 per cent notifiable

The group said that Bar-clays' stake had been slightly above 3 per cent and it did not know by how much it had been reduced. Brent Walker shares

yesterday slipped 3p to 66p.
Brent Walker, which underwent a refinancing last autumn, is still working on a restructuring of its liabilities on a long-term basis. It is expected to report results for 1990 in the first half of May, although a definite date has yet to be fixed.

Bankers close to the group said that lenders to the com-pany were taking a relaxed attitude to the timetable for the restructuring. Large asset sales are thought to be unlikely in the current busi-

ness environment.
Brent Walker is still awaiting the completion of a report on the company by Touche Ross, the accountants, and a revaluation of the group's

A DISMAL 12 months for motor trading and heavy interest payments sent Gowrings to a pre-tax loss of £432,000 in per cent at end-December A DISMAL 12 months for motor trading and heavy interest payments sent Gowrings to a pre-tax loss of £432,000 in 1990, compared with profits of £1.3m in 1999 — the year the company came to the main market.

While turnover slipped to £59.87m (£61.75m), trading profit was down 87 per cent at £274,000 (£2.09m). Interest charges remained at more than £780,000, causing the loss. In spite of extraordinary

gains on business disposals, notably a £702,000 profit on selling the Sandford Springs golf club, the dividend was party paid out of reserves. The final is cut to 1p (3.375p),

making a total of 8.25p (5.625p). Losses per share were 4.5p Losses per share were 4.5p (earnings of 13p).
Fleetlease, the contract hire subsidiary, was sold for an initial £140,000 only one year after Gowrings purchased the outstanding 75 per cent stake for £500,000. The business incurred a £100,000 loss in 1000 houses.

a £106,000 loss in 1990 because of increases in maintenance and relief vehicle costs. Gowrings said the main ben-efit of the disposals was to

Sales of new Ford cars were 30 per cent down and used car sales were flat. Overall, the motor division plummeted to a trading loss of £190,000 compared with a profit of film, on sales of £54.5m (£56.7m). The group put the dealerships up for sale last year, but has withdrawn them from the market.

The leisure division, which includes four Burger King out-lets and mobile home parks, saw trading profit slump to £160,000 (£570,000). Since the year-end, the group has paid an initial £400,000 for the Rocco's Pizza delivery busi-

The sale of a commercial radio stake raised £305,000 (£485,000). Gowrings' only remaining investment of any size is in Newbury race course and it said that was under

The share price was unchanged at 40p, a quarter of the flotation price at June

### cuts dividend as profits

By Alice Rawsthorn

DEWHIRST GROUP yesterday announced it is cutting its dividend for the first time in its 72 years as a public company after a fall in pre-tax profits from £5.51m to £3.02m for the

drop to £3m

year to January 18. Mr Tim Dewhirst, chief exective of the clothing group, said the decision to cut the dividend had "not been taken lightly" but that the cut was unavoidable because "as a manufacturing company we have to be able to invest in our

A proposed final dividend of 0.35p (0.86p) reduces the total to 0.64p (1.15p). Earnings per share fell to 2.19p (3.88p). The

share fell to 2.19p (3.88p). The shares slipped 1p to 23p on the announcement, yesterday.
Dewhirst, which is one of the biggest suppliers of clothing to Marks and Spencer, has, like other clothing companies, been hit by the slowdown in consumer spending.
The group has responded by rationalising its interests—reducing its workforce by 500 to 4,500. The cost of rationalisation was expressed as an

to 4,500. The cost of rationalis-ation was expressed as an extraordinary item of £1.85m, more than half of which con-cerned the sale of John Graham Shows, a men's footwear firm bought in 1987.

Profits declined in every division, except for toiletries. Operating profits fell to £3.8m (£5.67m) on turnover of £121.56m (£102.45m). Interest charges amounted to £920,000 (£409,000) on average gearing

of 20 per cent.
So far, said Mr Dewhirst, there had been no sign of a recovery in demand this year, although the downturn did seem to have "bottomed out". The group is now negotiating with its customers over autumn contracts in the light of the recent rise in VAT rates.

Originally Dewhirst had expected to benefit from the fall in the wool price this autumn, when the clothing market is expected to begin its recovery. However, any gains from lower wool prices could now be countered by the rise in VAT.

Mr Dewhirst said it was impossible to predict the out-look for the full year until the uncertainty over VAT was

# Knights move around chequered board

Next May Vickers will have a new top team. Andrew Baxter reports

R DAVID Plastow is to retire at the end of May next year as chairman and chief executive of Vickers, ending an eventful era for the UK tanks, luxury cars and

medical equipment group.
Sir Davld, 58, will be succeeded as chief executive by
Sir Colin Chandler, 51, who has been managing director since
January 1990, while the new chairman will be Sir Richard Lloyd, currently the non-execu-

tive deputy chairman. The appointments mean that Vickers is ending the often criticised practice of combining the roles of chairman and chief executive, although the com-pany has been under much less

pany has been timer much less pressure from institutions to split the roles than have other big quoted UK concerns.

The City seemed surprised by the timing of the moves, and the shares fell 3p to 233p yesterday in a falling market. Mr Andy Chambers of the Nomura Research Institute said that most investors should have known that Sir Colin was due to take over from Sir David, even if the date of the

handover was somewhat ear-lier than anticipated.
Sir David said yesterday that Vickers had wanted to give its employees and shareholders as much warning as possible about the changes, which have been prompted by a rule of the company that executive directors should retire at 60. Under the new management struc-ture, there will be no managing director, although Sir Colin may decide to change that.

Vickers yesterday presented the changes as a well-planned event the history of which could be traced back three years. The company realised then, said Sir David, that it lacked an executive with the necessary mix of age and experience to replace him, and decided against the alternative



Sir Colin: wanted for his skills as an industrialist, rather than as a defence diplomat

of choosing one of Vickers' "younger Turks". Sir Colin, meanwhile, had been seconded from British Aerospace in 1985 to the Minis-

try of Defence, where he headed defence export sales and was a key figure in negoti-ating the UK's defence agreement with Saudi Arabia. He joined Vickers in late 1989 in a move seen by some

analysts as an attempt by the company to cement its links with Whitehall - the company was then laying the ground-work for its current bid to sup-ply new tanks for the British

However, Sir David stressed yesterday that Vickers wanted Sir Colin for his skills as an industrialist rather than as a defence diplomat. Sir Colin

revealed yesterday that he had received many approaches in 1989 from companies who were interested simply in his access to Whitehall.

to Whitehall.

Students of Vickers' chequered past will remember Sir David chiefly for his role in masterminding the merger of Vickers with Rolls-Royce Motor Cars in 1980. Sir David had become chief executive of the lawyer car company soon the luxury car company soon after its parent went into liquidation in 1971. He took the car company public in 1973, and joined the Vickers board in

Sir David has been chief executive of Vickers since the Rolls-Royce deal, and became chairman in January 1987 after the death of Sir Richard Cave. Since 1980 Vickers has been

transformed by about 50 acquisitions and disposals, and its tank business, established in 1915, is now the only remnant of the Vickers of 1979.

A tough manager who has no time for industry's laments about City "short-termism". Sir David's most striking success at Vickers was probably his overwhelming defeat of the break-up proposals made by Sir Ron Brierley, the New Zealand entrepreneur, who sold his 20 per cent stake in February.

Despite Sir Colin's defence background, the appointments are unlikely to change the direction of the company, whose automotive business is its biggest sector, and the source of current caution about prospects among ana-

### **COMPANY NEWS IN BRIEF**

AMPHOTERICS: Following discussions with Nobel Industries Group of Sweden, conditional contracts have been exchanged with Berol Nobel AB for the sale and purchase of the technology, know-how and patent rights for £425,000 and with Berol Nobel Ltd for the sale and purchase of the stock for some £100,000.

CRAY ELECTRONICS has sold its W&J Tod subsidiary, which supplies sonar domes and urethane products to the defence industry, for £1.72m cash. Cray also announced the disposal of Optical Sensors for £121,500. Combined proceeds will be used to reduce borrowings.
METRO RADIO Group has entered a conditional agreement to dispose of Singapore Group, which it acquired as a result of the takeover of York-

shire Radio Network. Proceeds

of the disposal will total S\$3.5m (£1.12m). PA CONSULTING Group, the management and technology consultancy, announced pre-tax profits down from £18.5m to £2.1m in 1990 from turnover higher at £172.6m against £155.7m. The profit was struck after reorganisation costs of \$4.6m reflecting reduced staff levels "in order to be better

prepared to meet the continu-

ing difficult trading conditions TURRIFF CORPORATION has sold Staffwise and Staffwise Computing to a company controlled by RJ Harris and TR Wiseman, the principal origi-nal vendors of Staffwise, for £825,000 cash. In addition, the purchases have assumed net external borrowings of Staffwise and Staffwise Computing amounting to some £318,000.

# ALSTHOM

On April 3, 1991, the Board of Directors of Alcatel Alsthom. presided by Mr. Pierre SUARD, approved the group's financial statements for the year ended December 31, 1990.

### **Alcatel Alsthom** reports 20% increase in 1990 net earnings per share

On sales of FF 144.1 billion, Alcatel Alathom recorded a net income of FF 7,230 million (FF 6,955 million in 1989), of which FF 5,136 million after minority interests (FF 4,937 million in 1989).

The 1990 and 1989 net income figures include exceptional profits of FF 144 million and FF 1,033 million respectively, arising from accounting for long-term contracts on a percentage-of-completion basis and no longer upon delivery. This change in accounting methods was adopted by Alcatel Cable and Sogelerg in 1990 and by Alsthom

Excluding these changes, net income including minority interests increased by 20% over 1989. It represents 4.9% of total sales (4.1% in 1989, 3.2% in 1988).

After minority interests the group's net income increased by 29 %. Reflecting a 7% increase in the total number of Alcatel Alsthom shares outstanding in 1990, net earnings per share totalled FF 48.95, an increase of 20 % over 1989.

Parent company net income rose to FF 2,457 million, up 27% over the 1989 level of FF 1,934 million.

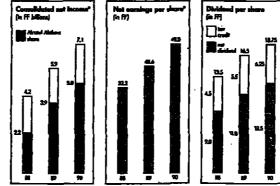
The Board will propose to the Annual General Meeting of Shareholders a total dividend distribution of FF 1,355 million, an increase of 20 % over 1989. The dividend per share will amount to FF 12.50 net and FF 18.75 including tax credit, as compared to FF 11 and FF 16.50 respectively in 1989. The dividend will be payable on July 1, 1991. As in prior years, a motion to allow each shareholder to receive the dividend in share form will be proposed by the Board at the Shareholders' Meeting.

The Shareholders' Meeting will be held on June 27, 1991 at 2:30 p.m., at the "Palais des Congrès" in Paris.

In addition, the Chairman has also indicated that the Board has been apprised of Alcatel Alsthom's intention in the course of the first half of 1991 to merge with Générale Occidentale and Trocadéro Participations and, separately, to merge with its subsidiaries Saft and Locatel, the production and distribution activities of which will previously have been transformed into new independent

Key Financial Results (in FF billions)

-		
Net sales	144,053	143,897
Income from operations (after financing)	12,550	10,866
Net income before non-recurring items and minority interests	6,233	5,179
Net income before minority interests*	7,086	5,922
Net income*	5,035	3,904
Weighted average of shares outstanding (in millions)	102.9	96.0
Ecraings per share* (in FF)	48.95	40.6



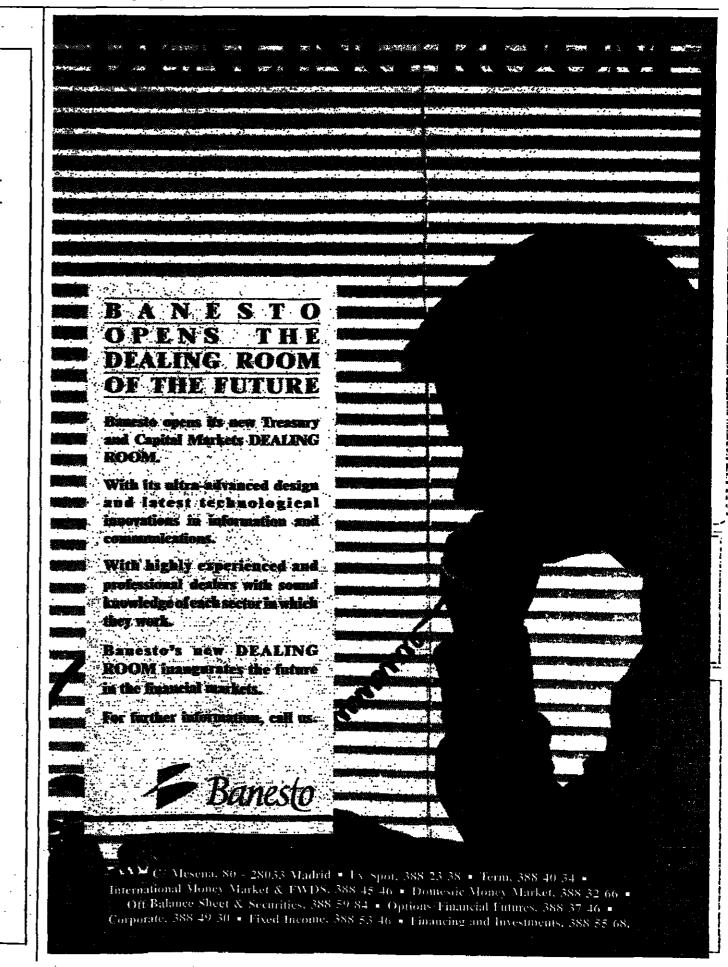
As far as Générale Occidentale and Trocadéro Participations are concerned, it has become increasingly clear that the structures of Alcatel Alsthom publishing and media activities should be simplified, while enabling the Générale Occidentale minority shareholders - who will receive Alcatel Alsthom shares in exchange for their holdings - to benefit from the growth potential of a highly liquid internationally recognized security.

The future development of Saft and Locatel, which have experienced difficult market conditions in recent years, will require a substantially stronger equity basis than their present market capitalization can provide. The proposed transactions will enable the Group to establish a solid financial basis for these newly created operating subsidiaries on which they can build their long-

term prospects. The Chairman also indicated that the proposed exchange ratios, pending review and comment by the Statutory and Special Merger Auditors, are:

- 4 Alcatel Alsthom shares against 3 Générale Occidentale shares
- 9 Alcatel Alsthom shares against 4 Saft shares - 1 Alcatel Alsthom share against 3 Locatel shares.

The Board of Directors has given its preliminary approval to these transactions and has decided to meet on April 24 in order to finalize their terms for submission to the next Annual Meeting of Shareholders.



### **COMMODITIES AND AGRICULTURE**

# LME acts to get early warning of squeezes

By Kenneth Gooding, Mining Correspondent

ANALYSTS yesterday gave a cautious welcome to plans by the London Metal Exchange to introduce measures which will give it advance warning of zes or attempts to manipulate markets.

The exchange, which provides a reference point for nearly every metal contract signed worldwide, will from July extend its monitoring procedures by introducing a "large position reporting sys-

Traders will be required to report to the LME daily any futures and options positions, held for their own or named clients' accounts, that exceed certain limits.

Mr David King, LME chief executive, said that the objec-tive was to give the exchange a better understanding of what was taking place in the mar-

"It is in line with our statutory obligation to maintain an orderly market and shows our our fundamental principal of not interfering with free market forces," he said. He stressed that the informa tion would be confidential and that only two very senior mem-bers of the LME secretariat

would know what large posi-tions had been reported. One LME board member said the exchange was increasing its defences against "malignant There is a narrow dividing

line between freedom and excess and from time to time people take advantage and manipulate the market. This has happened to all the metals in the past three years," he

LME to know in advance when manipulation might happen and possibly nip it in the bud. The LME can take action more quickly when appropriate. Better information means the market can be better governed and a better governed market is a better market," the board

Mr Angus MacMillan, head of research with Billiton-Enthoven Metals, part of the Royal Dutch/Shell group, suggested that some trading houses were likely to be upset by having to let anyone know their large positions. "But if the changes go to allay fears of people caught in the past by squeezes, then they must be good," he said.

Mr Nick Moore, analyst with Ord Minnett, part of the West-pac banking group, said that any move which improves the clarity of the metals markets should be welcomed. He said the proposed exerten would the proposed system would enable "the squeezers to be

The LME's detailed proposals will be announced soon but it already has set levels that must be reported if exceeded. These are: aluminium 25,000 tonnes (1,000 lots); copper 20,000 tonnes (800 lots); lead 10,000 tonnes (400 lots); zinc 10,000 tonnes (400 lots) tin 2,000 tonnes (400 lots); nickel 900 tonnes (150 lots).

# Zeepipe to include UK gas link

STATOIL has convinced partners in the Zeepipe gas pipeline that will carry Norwe-gian gas to the Netherlands when it is completed, to include a link that can tie into the UK pipeline system if

The opening in the pipe means that a linking pipeline into the UK grid can be added later. This will ensure that Norway has adequate capacity to carry gas exports to the UK if the government gives the

Statoil, which is a 60 per cent partner in the Zeepipe project, currently has just one pipeline - the Frigg line -taking gas from the Norwegian

The company believes this will be sufficient for the next five to six years, but after that it may need to build a pheline to the UK to accommodate an increasing flow of Norwegian

and production company, announced an important oil find off the coast of Nova Sco-

The discovery amounts to some 5.675 barrels of oil a day. The field is a joint venture etween Lasmo and Nova Sco-• The International Petroleum Exchange will launch its

tomorrow morning when Mr Donald Mackay, director of ICI Chemicals and Polymers, will kick off trading. The contract was due to be launched at the end of January, but was delayed because of volatility in the oil market during the Gulf

Naphtha is refined from crude oil to provide a light feedstock for chemical plants and petrol producers.

The IPE's product, which has been developed in conjunction with the Petrochemical redstock Association, will mark the first time such a broad-based commodity has been traded on a futures

The contract is similar to a forward contract that currently trades in Rotterdam and the

### World Bank seeks preservation role

too little in the nast to help preserve the tropical rainrest, according to a confidential report prepared by its own "Until recently, absence of

comprehensive forestry sector work has been a marked shortcoming in Bank operations, says the draft report, which proposes policies to save rainforests from destruction. It adds: "The Bank can plan an important role in refining

techniques for assessing envi-ronmental benefits and costs of

tional organisations to formulate an agenda for global co-operation to promote sustainable development and con-servation of tropical forests. An international research programme on the deforesta-tion threat is urgently needed and each country should for-

mulate its own long term strategy for forest conservation. Friends of the Earth, the which leaked the document, attacked the report saying it contained nothing of substance.

orestry projects."

"It is business as usual at its forestry advisers, econoIt says the Bank should colthe bank," said Mr Tony Junimists and researchers.

will be more logging and defor-estation on a far larger scale." The report says that boycotts of tropical timber should be discouraged: "If forests become unprofitable then wasteful

deforestation will occur."

It says that the International Tropical Timber Organisation could play a more important role in promoting the sustainable management of tropical plantations for timber produc-

The report was drawn up for the World Bank by a team of

### Body set up Brazil signals move to coffee as voice for accord, but trade doubtful safe mining

By Victoria Griffith in Sao Paolo

the chances are alim for reviv-

ing an accord which collapsed in July 1989 leaving the coffee trade with a free market and

plunging prices. The next full council meeting of the Interns-tional Coffee Organisation takes place in September.

"There won't be any interna-tional agreement this year," predicted a Rio de Janeiro-based trader. "Brazil will be

looking to enter an accord on the favourable terms it enjoyed

two years ago, but the other exporters will not be quick to give up the market gains they have made since then."

Coffee prices are now at about the same level as they were when Brazil shook the

markets by suspending export registrations two weeks ago.

Yesterday London robusta cof-

fee futures closed slightly ahead, while New York arab-

icas were mixed at midday.

The Brazilian government amounced last Friday that coffee export registrations would be reopened yesterday. The

rules for exports until September 31 remain unchanged.

Mining Correspondent THE ANNOUNCEMENT of different pricing rules for Bra-zlian coffee exports before and mining companies have set up an organisation through which the industry will respond internationally to the growing pressures it faces on health, safety and environmen-tal matters. after September has been interpreted by analysis as a clear signal that President Fernando Collor's administration is amxious to reach an international coffee accord this autumn. The coffee market believes

So far, RTZ, the world's hig-gest mining company, has not joined the international Council on Metals and the Environ-ment (ICME) but the group will be formally invited to join

By Kenneth Gooding.

An RTZ official said yester day that his company had been actively involved in the project since it was first mooted last antumn, as had its associates, Kennecott in the US and CRA and Pasminco in

Mr Keith Hendrick, chairmr Keith Hendricz, caar-man of Noranda Minerals, the Canadian group, who is foun-ding chairman of the ICME, said the initiative "marks an historic turning point for the international mining and met-als industry.

"It clearly reflects a major change in the industry's approach to environmental and health issues. While the industry worldwide has been involved in extensive research and capital investment dealing with environment and health issues, it has not co-ordinated its knowledge, experience and resources to address interna-tional issues that go beyond individual and domestic corporate interests in any particular commodity, he said.

European companies among the 14 founding members of ICME include Boliden Mineral of Sweden; ACEC-Union Min-ière of Belgium; Metaleurop of France; and Eramet-SLN of France; Fran North America France, From North America are Cominco; Falconbridge; Noranda Minerals; Asgreo; the Doe Run Company; Minorco USA; and Phelps Dodge. Mexico is represented by industries Penoles and Chile by Codelco. MIM Holdings is the sole Australian representative so far.

Officers include Mr Noel Masson (president of ACEC-Union Minière) and Mr Jaime Lomelin (president of Industrias Penoles) as vice-chair-

ICME will have its headquarters in Ottawa, Canada, and Mr Gary Nash, formerly senior vice-president of the Mining Association of Canada, sible for environment health and trade matters, has been appointed sec-

Mr Nash said the first meeting of ICME senior executives october 9 in London during a week when metals people from all over the world would attend the London Metal Exchange dinner and associated events.

THE UGANDA state-owned Coffee Marketing Board's monopoly of exports will end, with private processors allowed to sell their output oversess, officials said. A new Uganda Coffee Development Authority will license coffee growers, processors and

• Mr Rene Amany, the managing director of Ivory Coast's commodities marketing board (Caistab), has been fired as part of a restructuring of the debt-laden body. A new administrative council dominated by the private sector will be formed.

Exporters can register at a fixed price or according to "basis trading", which sets the price at a differential against the New York and London

ه هند الدي <u>يه به محمد ديد الدينا</u> الدي الراب الدين الم<del>نترجين السند</del>ي والمعاومة بالرابط والمستحدد المستحدد

Between October 1 and the end of January, export regis-trations will be open only under basis trading. Registrations for export after January 1992 remain closed.

According to the govern-ment, registrations were suspended to avoid speculation on Brazil entering an interna-tional coffee accord. The new pricing rules, says the govern-ment, will guard against speculation on coffee for export after

The coffee market doubts the rule change will make any dif-ference. "The closure of coffee registrations was the most ill-conceived move I have ever kets," said a Rio coffee analyst. "There never was any justifica-

With consumers worldwide showing a preference for Col-ombian and Central American coffee, market observers believe Brazil will be entering September's coffee talks in a weak position.

Last year, Brazil lost its lead to Colombia as the biggest world exporter of coffee in terms of value, Exporters think the cost to Brazil of an international accord will be far higher than it was two years ago. The Brazilian Federation of Coffee Exporters (Febec) has already amounced its opposi-tion to any world deal. The organisation believes Brazil is capable within a free market system of recuperating its position as number one exporter. An accord, Febec fears, could give too much away. With Brazil's chances of reaching a cof-fee agreement in September far from certain, exporters were not rushing out to register yes-terday. "We are definitely tak-ing a 'wait-and-see' attitude," said a Rio-based trader.

### istinct Fox suspends screen-traded rubber futures

By David Blackwell LONDON'S screen-traded

rubber futures contract, launched only last May, has been suspended, the London Futures and Options Exchange (Fox) said yesterday. The contract's launch dates had been postponed several

times and since the launch, the physical market has been extremely flat, with volume in the futures contract dwindling to nothing by last November.
As the open interest has reached zero, the Fox board decided to suspend trading. Suspension left the door open for a resumption of trading. the exchange said.

the exchange said.

One trader said the contract had had an inauspicious start. Given the state of the physical market, "to get a new contract running just wasn't on." he said. "They would have been better advised to put it on ice."

London Fox is looking to London Fox is looking to expand its business through screen trading. Earlier this year, its raw sugar market moved on to screens, and an arabica coffee contract was launched last month.

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Retail chief

at Barclays

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On May 9, the exchange is to launch a property futures con-

• Freight and agricultural futures contracts of the former Baltic Futures Exchange (BFE) will start trading at London Fox on May 7, the exchange said yesterday. The BFE and

# Spice cartel that caused hot tempers

Canute James on the collapse of an agreement on nutmeg prices

NUTMEG cartel, which controlled the world market for the spice for the past five years, has collapsed, and charges by one producer that US importers had engineered the break-up. The cartel, formed by producers in Indonesia and Grenada, has been shaky for the past two years, following Grenadian allegations that the Indonesians had been selling below agreed minimum prices. indonesia produces 75 per cent of the world's nutmeg, with Grenada producing 23 per cent. Grenadian government officials said they will meet their Indonesian counterparts to see if there is a chance of reviving the cartel. One admitted pri-vately that there was "very little hope of putting any life back into our agreement". Indonesian officials say they abandoned the policy of fixing nutmeg prices when the indus-try was deregulated in keeping nomic policy. The Grenadians have charged, however, that

US spice importers and the US

government pressurised Indon-

the country was granted access

WORLD COMMODITIES PRICES

(\$ per ton

esla to change its policy before

denied knowledge of any Washington efforts to pressurise Indonesia into deregulating the numes industry and destroy-ing the cartel Indonesia is the main supplier to the US, and shares the European market with Grenad Whatever the cause of the cartel's demise, Grenadian farmers will be worse affected than their Indonesian counterparts. When Aspin, the Indonesian producers' group, and the GCNA, its Grenadian counter-

to an International Monetary

Fund credit package. US diplomats in Grenada

part, created the cartel, Gre-nada benefited immediately. "We saw an immediate increase in earnings from nut-meg following the agreement," meg following the agreement, said Mr Norris James, chair-man of the GCNA. "At the end of 1986 we were only able to get \$1.85m (£1m), but at the end of 1987, the year the agree-ment was aigned, we were able plus payments."

Grenadian government officials say the cartel's demise will have less impact on the Indonesian economy, where nutmeg are part of a larger

spice industry, and more on the Caribbean island Under the agreement creating the cartel, the Indonesian producers undertook to sell high-quality nutmeg for between \$6,800 and \$7,000 a tonne, while low-quality nutmeg were to be sold between \$1,000 and \$1,200 a tonne. The Grenadians committed them-selves to a minimum price of \$6,650 a tonne for their best nutmeg, while the minimum price for poorer quality nuts

Indonesia's high quality mace, the red lacy substance which surrounds the nut, had a minimum price of \$13,500 a tonne, with low quality mace not being sold below \$6,000 a tonne. The Granadians agreed not to accept less than \$11,750 a tonne for their premium mace, and \$11,750 for the secondary product.

was \$5.575 a tonne.

The two producers' groups also agreed to control the volmarket, to maintain price stability. The agreed volumes were determined by average production and stocks held by

It took nine years of negotia-

tions to establish the cartel and each producers' organisation undertook to market its spice separately. In 1989 the Grenadians charged the Indo-nesians of reneging on the pact by selling nutmeg and mace below the minimum prices.

An attempt to repair the damage had seemed to be suc-cessful: Indonesian and Grenadism officials agreed to restore the cartel's pricing policy, with the Indonesians undertaking to sell their spice at 5 per cent above the agreed minimum, and the Grenadians adding 10 per cent to their prices.

This latest setback to the cartel, however, has forced the Grenadians to reduce prices to bold on to their market share in what is now open competi-tion with the indonesians. The GCNA has reduced the price of its top quality nuts by \$2,300 a tonne, and the price of premium quality mace has been reduced by \$4,000 a tonne.

The island expects earnings to fall back to pre-cartel levels of between \$1m and \$2.5m per year, adding pressure to an already troubled economy

### **MARKET REPORT**

Gold moved back above \$360 a fine ounce on the London buillion market yesterday for the first time for two weeks. Dealers said trade was quiet, but that some confidence had been restored after the market had stemmed losses and held steady in the mid-\$350 area over the past fortnight. On the LME lead prices were steady Resources Faro miners had gone on strike in support of a pay claim had been expected. However prolonged stoppage would help to underpin prices during a traditionally guleter period for demand in the spring and early

### **London Markets**

SPOY MARKETS		
Crude off (per barrel FOB)	-	+ or -
Dubal	\$14.70-4.600	+.125
Brent Bland (dated)	\$18.65-8.70	+0.40
Brent Blend (May)	\$18.90-9.00 \$20.25-0.30u	+0.35
W.T.1 (1 pm est)	340.25 0.340	
Oli products (NWE prompt delivery per k	nne CIF)	+ or -
Premium Gesoline	3228-230	+1
Gas Qii	\$177-178	+1
Heavy Fuel Oil	\$69-71 \$188-189	+1 +55
Naphthe Petroleum Argus Estimates	9 100-10V	T-0.0
Other		+ or -
Gold (per troy oz)	\$361.06	+3.55
Silver (per troy oz)	396.50a	-0.50
Platinum (per troy oz)	\$402.5	-2.0
Palladium (per troy ox)	<b>992.5</b>	-0.25
Atuminium (free market)	\$1415 1122c	-30 -3 <sub>k</sub>
Copper (US Producer) Lead (US Producer)	34c	-17
Nickel (tree murket)	414a	-5
Tin (Koule Lumpur market)		+0.08
Tin (New York) Zinc (US Prime Western)	258c 62a	+3
		ā
Cattle (live weight)† Sheep (deed weight)†	100.98p 205.49p	-0.42° +1.14°
Pige (five weight):	80.51p	-0.15
London delly sugar (789)	5225.81	-1.4
London delly sugar (white)	\$296.3t	-1.7
Tate and Lyle export price	1236.0	+1.0
Sariey (English feed)	£134.0	
Maize (US No. 3 yellow)	£175.5	
Wheet (US Dark Northern)	297	
Rubber (May)	23'00b	+0.50
Rubber (Jun) P Rubber (KL RSS No 1 Apr)	52.75p	+0.50
		-1.0
Coconut oil (Philippines)5	\$315t	
Paim Cil (Malayalar)\$	\$925x \$220t	
Copra (Philippines)# Soyabeans (US)	2154	+1
Cotton "A" Index	83.40c	+0.45
Wooltops (64s Super)	542p	+4
§ a tonne uniess otherwise	stated. p-per	nce/kg.

hemisphere. Nickel prices retreated below \$9,000 a tonne. Dealers said the market had encountered difficulty extending recent gains when the strike at the Soviet Union's Norilsk nickel plant ended on Friday, Copper was again confined to a narrow range. In New York cotton was sharply up at midday on strong technical buying from funds and commission houses. One analyst said speculation that rain in California could cause new crop plantings to be lower than expected also spurred buying in

	aditionally quieter period for				old crop contracts.			
demand in the sprin summer months in t	C	mplied	l from R	leuters				
London Mar	kets			- Londo		(\$ per tonn	<b>(e</b> )	
POT MARKETS			Rew	Close	Previous	High/Low	_	
		+ or -	May	205.00 213.00	199.20 201.80	204.80 196.60 210.00 199.00		
Crude off (per barrel FOB)			Aug	207,40	189.20	207.00 196.60		
Dubal	\$14.70-4.60± \$18.65-8.70	+.125	Dec	203.80	193.40	198,40 192,60		
Prent Bland (dated) Prent Bland (May)	\$18.00-0.00	+0.35	Mer	203.40	193.40	199.60 192.20	_	
V.T.1. (1 pm est)	\$20.25-0.30	+0.40	White	Close	Previous	High/Low		
M products		•	May	299,0	295.5	296.5 294.0	_	
NIVE prompt delivery per b		+ er -	Aug	296.9 273.9	291.5 268.5	297.3 290.0 270.2 257.0		
remium Gasoline	3228-230	+1	Dec	268.9		267.0 265.5		
les (ill lesvy Fuel (ill	\$177-178 \$89-71	+1 +1	Mar	273,4		272.6 266.2	_	
aphthe	\$188-189	+5.5	Turnove	r: Rew 15	61 (509) lo	ts of 50 tonnee.	_	
etrolous Argus Estimates	'			M (1191)				
ther		+ or -	1688, O		r per tom	ie): May 1699, Ai	ug	
lold (per troy oz) Hver (per troy oz)	\$361.06 396.50e	+3.55 -0.50	CRUDE	OIL - Y	**	\$/beri	rel	
letinum (per troy oz) alledium (per troy oz)	\$402.5 \$82.5	-2.0 -0.25		اعلعا	il Previo	us High/Low	_	
			May	18.94	18.61	19.08 18.70		
luminium (free market) opper (US Producer)	\$1415 112-2c	-30 -30	Jun	18.57	18.22	18.65 18.34		
ed (US Producer)	34c	-17	أتتأث	18.30		18.40 18.13		
icical (tree market)	414a	-5 °	Aug Sep	18.27 18.19	18.02 18.08	18.27 18.25 18.19		
n (Kuzie Lumpur merket)	14.87r	+0.08	IPE Inde			18.65 18.24		
in (New York) Inc (US Prime Western)	258c 62a	+3		r 16067 (		1444	_	
attle (live weight)	100.080	-0.42*		L - PE		\$/tors		
heep (deed weight)† igs (live weight)†	205.49p 56.51p	+1.14° -0.15°		Letest	Previous	High/Low	_	
codes delly super (1999)	5226.81	-1.4	ADY	176.25	172.75	177.00 173.50	_	
ougou dight ander (wyge)		-13	May	169.50	167,50	169.75 167.00		
ate and Lyle export price	£236.0	+1.0	Jun	186.50	164.00 164.00	165.50 165.59 167.00 165.00		
artey (English feed)	£124.0		Jul Aug	167.00 168.00	186L00	168.00 167.00		
leize (US No. 3 yellow)	£176.5		Sea	169.50	168.00	169.00 169.00		
heet (US Dark Northern)	297		Oct	171.50	169.75	171.50 171.00		
ubber (May)\	52.00p	+0.50	Nov	172.50	172.00	172.00 171.00		
ubber (Jun) <b>Y</b>	52.75p	+0.50	Turnova	r 5941 (8	(51) lots of	100 tonnes	_	
ubber (KL RSS No 1 Apr)	225.5m	-1.0					-	
count of (Philippines)5	\$315k		TEA	4.1			1	
im Oil (Malayalari)\$	\$325x					mand, reports the Brighter liquoring	١	
pra (Philippines)ii	\$2200					mete injik ijilis Mete injik ijilis	J	
yabeans (US)	2154	+1	and of	ion deere	r. Plainer c	lescriptions met a	ł	
piton "A" Index	83.40c 342p	+0.45 +4	more	imited en	quiry at ea	cier rates while	١	
ooltops (64s Super)						ed selective	.	
a tonne uniess otherwise cents/lb, r-ringgit/kg. Q			quenti	ly ol Čeyl	one on othe	rievels. The small rwas well	ĺ	
						ring toes 2-5p	١	
lun u-May. x-Apr/Jun. s-M			GORDON	ition Th	r belance d	et very selective of the offerings	1	
ission sverage tabitock p	rices. " cher	de gow	sold q	ibeer eth	ly sithough	platner central	1	
week ega. YLandon pi	rysical mark	at. SCIF	Altique	# were 2	4p cester.	Quotations:	Į	
	tet close, s		quality	275p not	ninai (280)	), medium 114p	1	

### 642 666 891 722 751 770 791 680 640 688 967 706 691 730 719 776 795 Turnover: 6151 (3321) lots of 10 tonses ICCO Indicator pricas (SDRs per tonne). Daily price for Apr 5 846.36 (868.17) 10 day average for Apr 8 868.07 (868.19) COFFEE - Landon FOX Close Previous High/Low

Jul Sep	596 610 624	590 503 617	601 583 615 607 631 620	
Jen	854_	844_	857 855	
ICO Ind Apr 5 :	icator pri Comp. di	ices (US o ally 72.36 (	ents per po	und) for my Sver-
POTAT			<u> </u>	£7kmne
			High/Low	
Apr			125.0 120.0	
Apr	129.5	132.0	130.0 129.0	
Turnove	r 191 (18	a) lots of 4	o tonnes.	
SOTAN	EAL - L	enden PO	X	£/tonne
	Close	Previous	High/Low	
Jun	118.00	117,00	118.00	
		121.60		~
Feb	131.50	130.00	131.50 130	
Tursove	r 150 (11	Oplote of 20	tonnes.	
P112504	T Los	doe FOX	\$10/Inc	lex point
	Close	Previous	High/Low	
Apr	1527	1503	1529 1505	
May	1429	1415	1430 1429	
GRANIE	<u> </u>	en POX	<del></del>	£/tome
Wheel	Cions	Previous	Hol/Low	
Mary	138.75	130.00		76
Jun	140.85	141,10	141,10 141,	
		114,30	114.40 114	30
		Daniel III		
May Nov	118.75 111.75	119.80 111.75		76
Turnove	: Wheat	242 (470)		<u> </u>
Turnove	r lots of	100 tonnes.		Mr.
PIQS -	Leader	70X (C	ish Settleme	ant) pring
	Closs	Previous	High/Low	
Jun	114.0	115.0	114.5 114.0	
العق	114.0		114.0	
	Sep Nov Jun Turnove ICO Is: age 72: porari Apr May Jun Aug Oct Feb Turnove May Jun Turnove May Jun Turnove Turnove Turnove Plass  Barley May Jun	Apr   1527   May   1429   11275   May   114,40   112.75   May   114,40   May   114,10   May   114,10   May   114,10   May   115,75   May	Apr   Sep   Sep	Apr   19.0   10.0   10.0   10.0   10.0

or: 91 (20) lots of \$,250 kg

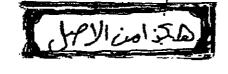
Close Prav.

163.07 162.90 152.90 154.80 162.90 154.60 163.10 154.70

# 153.50 152.80 153.40 152.80 153.70 153.70 153.00 152.60 152.80 115 106 108 50 50 1800 1860 1900

### Cesh 1412-4 3 months 1443-4 1461/1443 1445-4 64,903 lots Copper, Grade A (£ per tonne) 102,889 lots Leed (£ per tonne) Cash 348-9 3 months 361-2 Michel (\$ per tonne) 8890-900 8,944 lots Tito (\$ per tonne) 5,815 fets Cash 1240-5 3 months 1196-7 1232-5 1197-8 1209/1168 24.534 lofs 3 months: 1,7464 9 months: 1,7113 LONDON BUILLION MARKET (Prices supplied by N.M.Rothschild) **New York** Gold (fine cz) \$ price GOLD 100 troy 02.; \$/troy 02. Close Previous High/Low 361.8 369.8 361.5 368.3 362.7 360.7 360.7 364.9 362.1 366.9 365.0 370.0 368.1 373.3 374.7 378.9 374.7 378.9 378.0 363.5 361.6 Loco Lds Mean Gold Landing Rates (Vs USS) US ots equiv PLATINUM 50 troy oz; \$/troy oz. Close Previous High/Low **ACLD COURS** Prices supplied by Engelhard Metale) S price 2 equival Krugerrand 361.00-362.00 204.00-204.50 Maple leaf \$72.00-373.00 210.00-210.50 SILVER 5,000 tray az; cente/tray az. Abumichan (99.7%) Calla Close Previous High/Low Strike price \$ tonne Apr May Apr May 396.0 393.5 398.0 397.5 399.9 402.3 407.1 414.0 416.5 421.5 426.7 431.9 108 4 14 46 40 50 15 122 118 Calls Puts 0 422.0 0 16 57 182 62 115 185 May Jul May Jul 57 34 15 HIGH GRADE COPPER 25,000 lbs; cents/lbs Close Previous High/Low 107.05 107.90 107.60 108.40 108.85 107.50 108.35 107.10 105.30 107.50 105.20 105.90 104.40 105.90 104.40 108.90 103.40 108.95 May Jul 108.90 108.90 107.50 0 106.20 May Jun May Jun

Prices	suspolle	d by Armai	namuriad J	Metal Trading)	-	- C //	40 CC	US galla :		- OI				
_	M Officia			Open Interest		Latest	Previou				nicag			
		Total d	elly turno	rer 20,692 lotu	May	20.37	19.96	20,47	20,13	- 80Y/	IBEANS 5,	000 bu min;	cents/60lb	bushel
	412-3				Jun	20.07	19.77	20.21	19.90		Close	Previous	High/Los	
_1	443-4	1449-	<u> </u>	4,903 lots	Jul	19.80	19.53	19,93	19.67	May	590/4	588/6		
		Total di	ally tumov	rer 19,819 lots	Aug Oct	19.61	19.36 19.18	19.76 19.56	19.45 19.28	Jul	803/4	801/4	596/0 608/0	590/0 602/0
1	377-8				Nov	19.40	18.16	19.45	19.25	Aug	607/6	606/0	613/4	807/4
1	871-2.	1358-6	1 1	02,889 lots	Jen	19.30	19.11	19,48	19.23	Sep	612/4	610/0	617/4	612/0
		Total (	telly turno	wer 2,838 lots	Feb	19.29	19.08	19.44	19.20	Nov	622/4	621/0	627/4	822/0
-3	48-8.5				HEAT	NG OIL	(2,000 US	galds, cents	/LIS cells	– Jen Mar	633/2 644/0	632/0 642/4	638/0	633/0
	61-1.5	<b>361.5</b> -	2 1	8,944 lots		Latent	Previous						648/0	6434
		Total (	telly turno	wer 1,465 fole				_ <u> </u>		- 3011		. 90,000 ibe;	ceupis/(p	
	B10-30				May Jun	5485 5375	5422 5278	5525 5420	5445 5330		Close	Previous	High/Los	_
_8	B30-40	8890-6		,944 lots	Sep	5680	5466	5595	5550	May	22.05	21,86	22.29	21.95
		Total	pega pauco	wer 1,462 lots	Oct	5660	5561	5890	5610	Jul	22.39	22,14	22,63	22.30
	500-5				<u> </u>	JA 10 ton	nes:\$/tonn	62		- Aug Sep	22.47 22.80	22.31 22.47	22.75	22.47
	900-600	5025-3	<u>05</u>	,815 fots		Close	Previous	s High/Le	1-4	- Öct	22.65	22.59	22.90 22.95	22.60 22.65
		Total o	leily turno	ver 6,090 lots	-					_ Dec	22.95	22.80	23.15	22.05
1	246-7				May	1085 1115	1101 1130	1093 1120	1070 1102	Jan Mar	22.97	22.77	0	0
	199-200	1202-3	2	4.534 lofs	Sep	1147	1183	1158	1187	with	23.20	23.10	29.45	23.20
_		7000	• •		Dec	1186	1203	1190	1174					
9 1	nonths: 1.	.7200		contha: 1.7113	Mas	1215	1283	1223	1215	SOYA	BEAN ME	AL 100 tons,	\$/too	
					May Jul	1245 1270	1253 1267	1245 1270	1245 1260		Close	Previous		
	W	ork			•	1210	ци	1270	1200	- :			High/Lov	<u></u>
4	-	OFK								May Jul	171.4 174.9	171.5	172.0	171.0
Ξ,	100	02 : \$/tray			==					. Aug	176.7	174.6 175.9	175.6 177.2	174.7
_					COFF	EE *C" 3	7,5009bs; c	ents/fbs		Sep	178.5	177.7	177.2	178.5 178.2
_	Close	Previous	High/Le	OW		Close	Previous	High/Lo	w	- Oct	180.0	179.2	181.4	179.0
OF .	361.8	359.8	362.5	360.0	May	93.25	92.95	93.90	92.50	. Dec Jen	188.0 184.0	182.7 183.5	184.2	183.0
KY N	382.7 364.0	360.7 362.1	0	0	أناث	95.45	95.20 °	95.10	94.85	Mar	1188.5	1186.5	184.8 0	184.0
11 19	366.9	365.0	364.7 367.4	361.9 365.2	Sep Dec	97.40	97.25	98.00	97.00	MALZ				<u> </u>
í	370.0	388.1	370.2	370.2	Mar	100.10	100.20 102.65	100.50	99.95 109.50			min; cents/2	egg prespel	
C	373.3	371.4	373.8	371,2	May	106.15	104.00	0	0		Class	Previous	High/Lou	,
b	376.6 379.9	874.7 378.0	0	0	,Jul	107.00	109.00	0	Ö	May	259/0	258/2	261/2	258/6
	383.5	381.6	ŏ	ŏ	<b>Зер</b>	108.75	107.75	<u> </u>	<u> </u>	Jul Sep	266/2 265/4	265/2	269/4	265/4
				-	SUGA	K MOUT	*11" 11 <u>2.</u>	000 lbe; ce	nts/lbs	Dac	264/2	264/0 263/2	267/2	254/0
						Close	Previous	High/Lo		Mar	272/0	271/2	286/2 273/8	203/0
_					May	9.28	8.98	9.30		May	277/0	277/0	279/0	270/6 276/6
ΑŢ	MUM 50 t	roy oz; \$/1	oy oz.		أسار	9.31	8.89	9.83	8.91 8.84					
	Close	Previous	High/Lo	w	Oct	9,24	8.81	9.25	8.78	WHITE A	7 6 000 4			
ж_	401.2	399.9	402.0	401.0	Mar May	9.04	8.68	9.05	8.89	W(162)		min; cents/	60th-bushel	
4	405.7	404.7	406.8	404.0	ju	9.06 9.10	8,73 8,83	0	0		Close	Previous	High/Low	
4	409.7	408.7	411.5	408.5	-	<i>5.</i> 10	-60	G	0	May	288/2	288/4	287/4	
N N	413.5	412.5	414.0	414.0						Jul	285/2	296/0	297/4	284/0 293/2
HT.	418.3	417.9	0	•						Sep Deg	303/4	304/4	305/6	305/0
					COTT	34 50,000	cents/lbs			Max	317/4 326/4	319/0	319/0	316/0
						Close	Previous	High/Los		May	330/0	328/0 327/4	326/4	325/0
•	9 6 000 6	Oy OZ, cen											0	0
					May	87.34	85,34	87.34	85.10			.000 lbs; cen	the/libe	
_	Close	Previous	High/La	NC	Jul Oct	86.91 74.70	85 <i>2</i> 0 73.63	87.15 75.40	85.60 74.15		Closs	Previous	Het/Low	
-	396.0	388.5	0	0	Dec	70.17	69,50	70.70	74.15 69.90	Apr	81.72	82.32	<del></del>	
y	397.5	395.0	399,8	385.6	Mar	71,20	70.90	71.35	71.00	नेप्रा	77.35	77.67	82 <u>.32</u> 77.70	81.70
1	399,9	397.4	0	0	May	71.70	71.40	71.60	71.40	Aug	74.90	75,07	77.70 75.10	77.30
	402.8	399,7 404,5	405.0 409.0	400.0	<u> </u>	71.75	71.45	71,60	71.50	Oct Dec	76.40	76.52	76.55	74.75 76.22
•	407.1 414.0	411.3	409.0 417.0	407.0 411.0	ORAN	CE JÜRÇE	15,000 Ib-	certs/lbs		Feb	76,57 76,27	76.75	78.72	78.45
ı	416.5	413.5	0	9,170		Close	Provious			. 40	10.25	76.42	78.35	76.20
r	421,5	418.8	422.0	422.0										
Y	426.7	424.0	0	0	May	117.05	115,70	117.20	115.70	LIVE	10G\$ 30 n	00 ib; cents/		
	451.9	429.2	0	0	Jul Sep	117,30	115,70 116,10	117,40	116.25		Close		<u></u>	
					NGA Seth	117,20 116,90	115,90	11 <b>7.25</b> 9	116.50 6			Previous	High/Low	,
								-	•	Apr Jun	52.62	52.65	52.80	52,32
	GRAPE A	OFFER 25	000 lhe: ~	enta/lbe						Jul	66.98 56.45	56.65	57.20	56.60
					Dia.	ices				Aug	53.67	56.06 61,47	56.57	56.10
Ж		Previous			·					Oci	48.87	48.72	53.85	53.50
ж	Close	107.90	108.25	107,00	1 700	1862 (Be	se; Septer	laber 15 19	1 - 10m	Dec	48.40	48.12	49.00	48.70
<u> </u>	107.06	108.40	108.90	107.50	1	Apr 8				Feb	47.87	47.50	48.50 47.75	46.30
	107.05 107.60		106.80 107.50	106.80 106.20	1	1741.2			ро ут адо	PORK	BELLER	0,000 tox: c		47.60
r ly	107.05 107.60 108.65	107,50		0	1==				1927.0		Close	- 100 KOUL C	outer/IP	
r ly	107.05 107.60 108.85 108.35	107.10	8		l bog	JORES (	Case: Dec.	. 31 1974 -	100)	-		Pravious	High/Low	
# Y N	107.05 107.60 108.65 108.35 105.80		106.20	105.40						May	64.50	64,95		
GH ST	107.05 107.60 108.85 108.35	167.16 108.50	106.20 0	0	7	Apr 5	Apr 4	Magn as	10 wr '					
T TY TO SEE TO S	107.06 107.60 108.65 108.35 105.80 106.20 104.70 104.40	107.10 108.50 105.90 105.95 105.00	106.20 0 0	Q					о уг адо	- Jul	62,82 60.70	62.90	95.60 53.46	63,65
T ty n i g p t w c	107.05 107.60 108.65 108.35 105.60 106.20 104.70 104.40 103.90	107.10 108.50 105.90 105.96 105.00 104.60	106.20 0 0 104.80	0 Q 104.25	Spot	125.15	124.85	126.01	133.25	Aug	89,77	62.9G 60.40	63.46	01,18
ar ay n	107.06 107.60 108.65 108.35 105.80 106.20 104.70 104.40	107.10 108.50 105.90 105.95 105.00	106.20 0 0	Q	Spot		124.85	125.01				62.90		

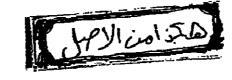


127.4 49.18 (9/1/35) (3/1/75)

(28/11/47) (3/1/75)

105.4

2014.5



Fox suspend screen-trade rubber futura By David Blackwell

MAN TERNIAL APRIL 9 lgs

The second secon Col Transfer of the State of th Market Treatment of Tongs of T

# 76.2 ें भूषा देख

filing Court of Price of March 201 State to the control of the control

Fig. 1 and 1

अस्तर्कार । इंडर्डिस है। अस्य ह्या हिम्माली । इंडर्डिस है। अस्य ह्या Sept. of the second september 1 The street of the street Santa A La Constant C المشرقية فيعوي or and the restrict of \$1

(A . 31 A 1992年4月,**製練工程** ter to be a promite うゆこれをな Continued Straws Chicago

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need to bid for Enterprise, and might indeed sell its stake into the market. Mr Alan Sinclair at Smith New Court said a possible rights issue and the uncertainty surrounding Elf's stake could depress Enterprise's performance in the short term. and he took the shares off Smith's buy list. They closed 13

off at 560p, after 558p.

Pearson placing

Turnover in Pearson climbed

cent stake held by Elsevier, the Dutch publisher, was placed. The shares were sold to institutions by Smith New Court, Cazenove (Pearson's broker) They bought 24m at 754p from Elsevier and sold them at 762p. The transactions took less than an hour. Pearson, normally a thinly traded stock, edged 5 lower to

760p. It was a resilent performance, said brokers, partly attributable to the ending of uncertainty over the fate of the holding – the market had assumed that the Elsevier stake would be sold. Pearson had a 221/2 per cent shareholding in Elsevier until last month.

Pearson also released final

results in line with expecta-tions, including a slightly higher dividend. This helped the other two Footste publish-ing companies to rise against the trend of the wider market. Reed International added 4 at 455p, after a difficult session on Friday, while Maxwell Commu-

### LONDON STOCK EXCHANGE

### Distinctly cooler mood in the market THE FIRST stock market

trading day of the new tax year saw investors taking a more subdued view of prospects for the near term. With Wall Street looking less confident following Friday's US employment data, UK yesterday equities spent most of the session on the downside and closed 15.4 points lower on the FT-SE scale at 2,529.9.

Strategists at several leading securities firms suggested that, while prospects for a further rise in UK equities before the rise in UK equities before the year-end were still good, the next few months might prove less cartain. Some lines of good quality stocks were on offer, suggesting that fund managers are reshaping portfolios.

However, sterling's continued firmness against the German mark buttressed hopes of a further cut in UK base rates,

**Funding** 

hint hits

**Enterprise** 

THE re-emergence of rights issue reports and fears that Elf Aquitaine, the French state-owned oil group, may be lining up the sale of its 25 per cent stake combined to leave Enter-

prise Oil lower in an otherwise stable oil sector. Both stories have been circulating for some

time, but the rights suggestion was partly dispelled in the market last week when Enter-

prise announced a £100m con-

vertible bond issue.

A report that Occidental, the

US oil group, is auctioning its North Sea assets — valued at over \$1bn, or around £560m —

triggered the latest rights spec-ulation, with Elf, Enterprise and Arco all said to have

shown interest in the assets.

Dealers drew the conclusion that if Elf won control of Occi-

dental assets, it would have no

Last Deslings: Apr 12 Apr 26 May 17 May ? May 28 perhaps in the wake of the announcement on Friday of the latest UK retail price index which is confidently expected to show a significant fall in domestic inflation.

Underlying hypogeness in the

domestic inflation.

Underlying buoyancy in the market was reflected in the swift placing of the 8.5 per cent (24m shares) in Pearson, the publishing group and owner of the Financial Times, held by Elsevier of Holland. The shares were sold by a group of UK securities firms to a range of

nication firmed a penny to

185p. Trading was steady in both.

Construction group John Mowlem came in for a late bout of selling as the market

responded to suggestions that the group would be the next in the building sector to tap the market for funds via a rights issue. The building arena has seen a flood of cash calls over

the past three weeks and specialists are confidently expecing the list to grow much longer in coming weeks. Mowlem shares dropped 12 to 343p.

Glaxo slipped 11 to 1114p as the commany became parts are

the company began patent pro-ceedings in the US to try to protect revenues from its best selling drug Zantac. Glaxo has

a patent until 1995 on an unsta-

ble version of the drug and until 2002 on a stable version.

Analysts said that generic drug

makers are increasingly likely to challenge this "ground-breaking" patent regime.

A compromise plan proposed by ADT in a legal dispute with its largest stakeholder left its

volatile shares 15 higher at 85p. A late rush of trade in Saat-

chì & Saatchi, and especially in

the company's nil-paid stock,

was attributed to profit-taking, perhaps from the US. Saatchi

eased % to 19%p on 15m and

the nil-paid edged % down to

Bank shares responded to

reports that Brazil has agreed

terms on the repayment of \$80n in interest arrears. Mid-

land and Standard Chartered

were the main beneficiaries in the market, the latter closing 2

higher at 395p and the former 4 firmer at 223p. Turnover in Midland was well above aver-age towards the end of last

week and this continued yes-terday when 9.1m shares were

9½p on 42m.

Apr 15 Apr 29

For much of the day, the equity market was led by activity in the stock index futures sector. Share prices opened lower in the wake of Wall Street's 28 Dow point setback

late on Friday, but were then lifted briefly into plus territory when the FT-SE June futures contract came in with a sub-stantial premium against its fair value calculation. But the premium vanished as a leading UK brokerage house turned seller and the cash market also returned to the hear tack At worst the Footsie was 25.3 down before the market rallied, ignoring the early fall of Dow 6.19 in the new Wall Street session. Seaq volume of 595.7m

shares, compared with 605.1m on Friday, was boosted by

heavy trading in Pearson,

hands; the stock lost 4 to 190p

on 3.8m. Prudential settled 5 off at

240p, after 238p, on 3.8m traded, with the rally helped by a Credit Lyonnais Laing

buy note. This said the stock offered prospects of an undis-

counted and almost guaranteed

British Gas outperformed the market, closing unchanged at 257p on turnover of 9.7m in

spite of a report of probable increased competition in the

UK industrial gas market.

Takeover speculation in the
Racal twins subsdided but

there remained heavy two-way business in both shares. Elec-

tronics slipped 8 to 234p on 13m, with County NatWest

returning the stock to its buy

list. County put a 300p a share

valuation on Electronics and mentioned the Bell operating

companies and Cable and Wire-

less as potential bidders for the

soon-to-be demerged Racal Telecom, where Electronics

has an 80 per cent stake. Mr Adam Quinton at UBS

Phillips & Drew was the latest

telecoms specialist to increase his profits forecast for Elec-

tronics, increasing the expecta-

tion for the year to end-March

1992 from £280m to £300m. Racal Telecom fell 15 to 895p.

British Telecom put in

another strong performance, closing 5 abead at 370p on hig

turnover of 16m shares. Ana-

lysts have been increasingly

positive on the stock since the

government announced it

intends to sell part or all of its

remaining shares in the com-

pany. GEC outperformed the mar-

ket, aiding 2% at 207p on 48m, after Nomura labelled the

shares a "trading buy" and upgraded their current year dividend forecast. Mr Miles Sal-

recovery in 1991".

institutions at a price just which included double-count-below market quotations. which included double-count-ing of the Elsevier deal. rently showing reduced enthu-siasm for placing funds in UK ing of the Elsevier deal.

Traders maintained that the day had not been particularly busy; "an expected breather," was one description of a ses-sion which saw profits being taken in some sectors and share gains consolidated in

other more favoured areas of the market. At County NatWest, Mr John Reynolds said that the equity marked had moved back towards the "fair value area," and was discounting further cuts in base rates and some recovery in the economy.

Note was taken in the mar-ket of the latest survey of insti-tutional investor opinion by Smith New Court, a leading UK securities house with a reputation for aggressive trading strategies, which claimed that UK fund managers are cur-

FT-A All-Share Index

Turnover by volume (million)

Feb Mar

estimate to 9.4p, to put the

shares on a 6.1 per cent yield. "The market has taken a shade

too bearish a view of GEC in

the past couple of weeks and

the shares have a bit of catching up to do," said Mr Saltiel.

Building and household products concern MB Caradon strengthened noticeably after

disclosing marginally higher

annual profits. For a building company this was a rarity and, combined with the chief execu-

tive's mildly optimistic view of prospects, ecouraged support

for the shares, finally up 11 at

16p. An increased total dividend

annual profits from Metsec, a building products company, and the shares rose 4 to 163p.

Sykes-Pickavant reported a

full year profits decline of 25

Investors in smaller stocks alighted on Dauphin following

a long term positive assess

ment by an investment house.

well placed for any recovery in the office seating industry. The

Lower interest rates are

unlikely to stimulate demand

icant upside potential in shares of the motor dealers". Against

the trend of many other equities. Dazenham Motors vicked up 5 to 110p and Perry Group,

stock gained 6 to 91p. The troubled motor distribu-

per cent and fell 5 to 67p.

Technical positions in the stock market were also diffi-

very short of stock in some sec-tors and were happy to lower share prices in order to generate business. As yesterday's late rally in share prices indicated, investors, still fearful of being left behind, will not let prices fall very far before moving in to buy.

US-orientated stocks suffered from the influence of Wall Street, BAT Industries, ICI,

Glaxo and BOC all giving ground. Oil shares remained unsupported and bank stocks moved uncertainly on reports that Brazil has agreed terms with its leading banking credi-tors on repayment of \$8bn of interest payment arrears. which County rated a buy, improved 2 to 173p.

The best performer of the day among FT-SE 100 stocks was Associated British Foods.



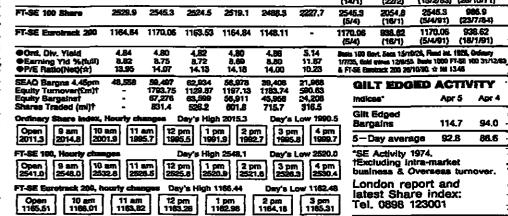
earnings per share estimate by rather more, from 51p to 52.4p. Last week's demand for J. Sainsbury, in the wake of good figures from rival Tesco, survived the reversal of the market's fortunes. Sainsbury added 6 at 382p and Tesco outperformed to close unchanged at 290p. Turnover was brisk. Simon Engineering went 5 higher to 380p on news of a \$102m contract to convert a Florida paper mill from virgin pulp into a wholly recycled waste operation. The plant belongs to Seminole Kraft, an affiliate of Stone Container Corp. The Simon chief executive said the new mill will be

economic and one of the most environmentally friendly US paper mills yet built. A call for £18.7m cash through a one-for-four rights offer at 157p set F & C Euro-

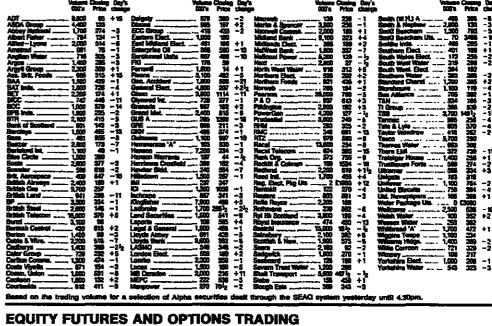
■ Other Market statistics, including the FT-Actuaries share index, Page 30

**BRITISH FUNDS** 

trust back 11 to 162p.



TRADING VOLUME IN MAJOR STOCKS



### dividends and carrying costs. THE Derivatives markets had

a lively session yesterday as the opening of the new UK tax year encouraged widespread hedging activity by both insti-tutional and private investors. The FT-SE June futures contract returned to the centre of

the stage and drove the cash market for much of the session. Very early trading saw the June contract race to a premium of 56 points, or about level which allows for future

At that point, the contract ran into a strong resistance level and at least one leading returned to its fair value level. In traded options, technical operations were apparent. trading volumes were headed by Glaxo, with 4,087 contracts traded. Strauss Turnbull, the UK arm of Société Générale, UK brokerage house turned a heavy seller. The fair value premium quickly eroded and the contract moved briefly to a crossed 4,000 June 700 call contracts of Glaxo options, narrow discount. For the rest of the day the contract attracted buyers when it stood representing some 4m shares. Activity in British Telecom at its underlying fair value premium, but sellers appeared when it moved more than 10 call options appeared to indicate some top slicing by an points above it. At the close institution.

AMERICANS - Contd

the June contract had

### LONDON SHARE SERVICE

BRITISH FUNDS—Contd

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NEW HIGHS (172).
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(4) Amer. Gen., Aon, Torchmark, Und.
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News Corp., PAPER (3) Fisch PS, Gold
Greenlees, Watmonghs, PROPERTY (3)
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Archimedes, Ballie Gifford Shin Nigori,
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Do. Wrrats., Jove., Joyler Tarbutt Merlin,
Lon. Amer. Venture, Lowland, M & G, Marcio
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East Inc., Templeston Energ. Miss., Do.
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Assoc. Nursing Servis., PAPERS (1) Unit,
TMINITS (2) Resulesance. Do. Wrins., GLS
(3) Calm Energy, Gaelic Res., Terudo, MINES
(1) Kells Minerols.

County NatWest said the com-pany had improved its position within the market and was tors' sector encountered some support after County NatWest suggested that the stock mar-ket has already begun to anticipate a recovery in the area. until well into the second half of the year, said County, but "we believe there is still signif-

traded. Large lines of Royal dividend forecast. Mr Miles Sal-Bank of Scotland 'changed tiel at Nomura increased his

**NEW HIGHS AND LOWS FOR 1991** 

### APPOINTMENTS

### Retail chief at Barclays

Mr Richard Reay-Smith has been appointed chief executive of BARCLAYS BANK's retail services division, the arm responsible for Barclaycard, Barclays Merchant Services, centralised lending products and travellers cheques. He is currently managing director of Barclays Card Services, and takes up his new post on Thursday (April 11). Mr Reay-Smith succeeds Mr Ken Bignall who has been appointed managing director and vice chairman of Berclays Financial Services.

■ BRAEMAR SHIPBROKERS has made the following changes. Mr A.R.W. Marsh has become chairman, succeeding Mr W.E.A. Bays who remains on the board and in October becomes chairman of the Institute of Chartered Shipbrokers. Mr Q.B. Soanes and Mr R. Rivlin have been appointed joint managing directors. Mr I. Cucknell and Mr A.S. Harvey become

ITNET, a Cadbury Schweppes subsidiary, has appointed Mr Daryl Howe as human resources director.

AT&T (UK) has appointed Mr Derek Soper as chairman and chief executive of its AT&T Capital Europe division, the European financial

services operation of AT&T Capital Holdings. He was formerly a director of Kleinwort Benson responsible for its leasing and asset finance business. Mr Richard East has been

appointed managing director of TERADATA UK. He leaves Unisys where he was general manager of its commercial systems division, a post he held for three years.

Mr Duncan Goldie Morrison has been appointed senior director, global swaps and syndicate of NATWEST CAPITAL MARKETS. He joins from Westpac where he was head of swaps and capital ■ TAXSOFT has appointed

Mr Adam Broke as chairman, succeeding Mr Neil Pearce who remains as a non-executive director. Mr Pearce is chairman of parent company Quantec (Holdings).

■ Mr Martin Bishop has been appointed chairman, and Mr Jerry Firbank managing director of MARCH COMMUNICATIONS, an exhibitions company.

Mr Peter Prag has been appointed chief agricultural manager of THE AGRICULTURAL MORTGAGE CORPORATION. He joins from Knight Frank & Rutley where he was a partner.

■ Bührmann Tetterode has appointed Mr Peter Lewis as

managing director of subsidiary JIFFY PACKAGING CO, maker of the Jiffy bag. He was managing director of Autobar Vendabeka.



merchants, has appointed Mr John Mannion (pictured) as finance director. He was group financial controller at Hunter.

■ Mr Brian Cheesman has been appointed managing director of GEORGE, ORRIDGE (SOUTHERN), Bournemouth, succeeding Mr Tony Hayter who is retiring.

has been appointed a director of YORKSHIRE CHEMICALS, Leeds. He continues as company secretary. ■ Following the acquisition by CUTHRERT HEATH HOLDINGS of Lambert

**Brothers** (Underwriting

Mr David J. Brimblecombe

board of Cuthbert Heath Underwriting, and Mr P.T. join the board of Cuthbert Heath Members' Agency. ■ PROLIFIC LIFE & PENSIONS has restructured

Agencies) Mr D. Eve joins the

its marketing and development divisions in Kendal Mr David Czerwinski becomes marketing manager; Mr Ian Buchanan has been appointed marketing actuary; and Mr Graham Kettleborough has been n orough has been made life marketing development manager.



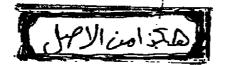
MEYER INTERNATIONAL has appointed Mr Les Morrell (pictured) as managing director of Jewson, succeeding Mr Richard Reynolds, a main board director of Meyer, who remains chairman of Jewson. Mr Morrell was marketing

**LONDON SHARE SERVICE** INDUSTRIALS (Miscel.)—Contd. ENGINEERING—Contd INDUSTRIALS (Miscel.) - Contd BANKS, HP & LEASING **ELECTRICALS**—Contd BUILDING, TIMBER, ROADS | 1991 | 1991 | 1992 | 1993 | 1994 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | Contd Live Steet

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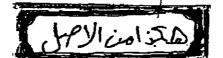
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FF/1297,263 \$15.53 16.79 -1.50 --1928 9.78 -0.03 --| Command (First Section 1997) | 13.446 | 13.17.05 | 13.446 | 13.17.05 | 13.446 | 13.17.05 | 13.446 | 13.17.05 | 13.446 | 13.17.05 | 13.446 | 13.17.05 | 13.446 | 13.17.05 | 13.446 | 13.17.05 | 13.446 | 13.17.05 | 13.446 | 13.17.05 | 13.446 | 13.17.05 | 13.446 | 13.17.05 | 13.446 | 13.17.05 | 13.446 | 13.17.05 | 13.446 | 13.17.05 | 13.446 | 13.17.05 | 13.446 | 13.17.05 | 13.446 | 13.17.05 | 13.446 | 13.17.05 | 13.446 | 13.17.05 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13.446 | 13 The control of the co | Control | Cont Hill Sammed Fund Mgrs (Jay) Lin (1000) | Steffen Managed | 120,352 (1007) | 0.026 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | \$-11.97 12.44 d.m. \$-20.04 77.31 d.00. \$-20.04 77.31 d.00. \$-20.04 77.31 d.00. \$-20.04 7.50 d.00. \$-20.04 4.00 d.00. \$-2

<u> 프로</u>지 뉴스 기계 사람들 및 제작을 사용하는 사용 경우 기계 등 등 기계 가는 것이 보고 있다.

### CURRENCIES, MONEY AND CAPITAL MARKETS

### **FOREIGN EXCHANGES**

### Dollar and pound firm

THE DOLLAR finished in Europe above Friday's levels, touched in mid-February has but below its close yesterday in Tokyo. Trading was subdued. with the US currency failing to attack the DM1.70 level, despite the underlying weakness of the German currency and the failure of the US Federal Reserve to ease its monetary stance on Friday.

Demand for the dollar increased after the Fed left its credit policy unchanged last week. A sharper than expected rise in US unemployment and a large fall in non-farm employment drew no response from the central bank, leaving the market to wait for this Thursday's US producer prices and Friday's consumer price index to see if the position on inflation prompts lower inter-

Analysts have noted that inflation in January and Febmilation in January and February was boosted by special factors, including higher taxes on luxury goods and services, and that core inflation in March - stripping out energy and food prices - should be much lower.

This has given rise to expec-tations that core year-on-year inflation in March will be below the February figure of 5.7 per cent and may prompt easing by the Fed. The dollar's recovery from

Apr.8	١	Late	4		Presions Clase
ESpot					
Forward premiums and discounts apply to the US doll STERLING INDEX					
5		KILIN	G II	LD	EX
		KLIM	G II		Previous
8.30	100		Apr.	8	Previous
8.30 9.00	100 340 148		92.0 92.0 92.0	8	92.9 93.0 92.9
8.30 9.00 10.00	400 340		92. 92. 92.	8	92.9 93.0 92.9 92.9
8.30 9.00 10.00 11.00 Noon	100 340 140 140 140	# <b>LLIN</b>	92 92 92 92 92 92	8	92.9 93.0 92.9 92.9 92.9 92.8 92.8
8.30 9.00 10.00 11.00 Noon 1.00 2.00	神神	KLIN	45. 92. 92. 92. 92.	8	92.9 93.0 92.9 92.9 92.9 92.8

Apr 8	Bask of England Index	Margae** Gearanty Changes %
Sterling U.S. Delfar Caractian Bollar Anstrian Schilling Belgian Franc Danish Krone D-Mark Series Franc Detch Golder French Franc Ura	92.8 65.3 196.5 196.7 119.4 196.4 112.3 112.9 192.5 98.9 135.2	-19.6 -13.6 +1.9 +11.1 -2.6 +33.4 +22.0 +15.2 -13.4 -13.4 -13.4
Morgaa Geara 1980-1982=160. Ba Average 1985=1800.	ak of Englan	d Index (Bas

**CURRENCY RATES** 

Apr 8	Bank rate %	Special * Drawing Rights	European † Currency Unit					
Sterling U.S Dollar Canadian S. Ausdrahn Sch. Belgian Franc. Danish Krane Orden Sollar French Frate Hallan Lira. Lispanese Yeu. Howey Krune Schanish Peneta. Swish Franc. Swish Franc. Greek Drach Insh Pant	- 6.00 9.81 7 10.50 9.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10	8.764296 1.36449 1.57421 16.0055 46.7986 8.75274 2.27501 2.54661 7.69982 1690.53 185.844 8.85261 140.714 8.23197 1.91438 N/A	0.690695 1.20779 1.40679 1.40679 1.45103 7.90643 2.06191 2.32228 6.97253 1529.89 166.821 8.02180 127.2273 7.43216 1.74414 223.819 0.771430					
r European Commission Calculations.  All SOR rates are for Apr 5								

AP B	£	5
Arcentina	17187.5 - 17232.7	9705.00 - 9725.
Australia Brazil	2.2560 - 2.2580 435.665 - 436.150	1,2730 - 1,274
Figland	7.0175 - 7.0305	1 9700 1 973
Green	320 300 - 325,450	180.200 - 183.0
Hong Kong .	13 7880 - 13 8010	
₩a≇	120.70	67.10
Kacagan)	1265 95 1286.35	
Korait Luxemboure	N/A 61.35 - 61.45	N/A 34.65 - 34.75
olejania –	48575 - 4.8665	27465 - 2751
Mexico	5288 80 - 5309.20	2986 00 - 2996.i
N Zestand .	2 9865 - 2 9915	1.6855 - 1.689
Sad &		3.7490 - 3.751
SAPORE	3.1215 - 3.1285 4.7985 - 4.8100	17670 - 1770   27170 - 2718
5 Af (Fa)	5.8970 - 5.9965	33280 - 3384
Taiwan	48.55 - 48.65	27.40 - 27.45
U.A.E	6 4245 - 6.4720	3.6720 - 3.6740

**MONEY MARKETS** 

INTEREST RATES maintained a downward trend on the London money market yesterday, as sterling held firm in the ERM and dealers remained optimistic about an early cut

There was no reaction to news that UK retail sales fell a

final 0.1 per cent in February, compared with a provisional

UK clearing bank base leading rate 12.5 per cent from March 22, 1991

Three-month sterling interbank declined to 121-12

from 121-12% per cent, virtually discounting another

reduction of % point in lending

rates. One-year money was

quoted at 11%-11% against

The Bank of England initially forecast a day-to-day

credit shortage of £750m, but

revised this to £850m at noon

and to £950m in the afternoon. Total assistance of £760m was

An early round of help was

offered and at that time the authorities bought £9m bills

outright, by way of £5m bank

bills in band 1 at 12% per cent

and f4m bank bills in band 2 at

12% per cent. Before lunch another £77m

bills were purchased, via £26m Bundesbe bank bills in band 1 at 12% per meeting.

provided.

11%-11% per cent previously.

in UK bank base rates.

0.1 per cent rise.

A downward trend

been based on speculation that the US economy is moving out of recession, but there has been little concrete evidence of a recovery so far. The market is nervous that the Fed will cut its discount rate and the target rate for Federal funds from 6 per cent if the inflation picture allows. At last night's close in Lon-

don the dollar had climbed to DM1.6885 from DM1.6735, but was below the Tokyo close of DM1.6925. It also rose to Y137.25 from Y136.30; to SFr1.4325 from SFr1.4120; and to FFr5.7125 from FFr5.6650. On Bank of England figures the dollar's index advanced to 65.3 from 64.8.

Sterling was the second strongest member of the European exchange rate mecha-nism, ahead of the Italian lira, but still well below the strong

Spanish peseta.
The pound fell with other members of the ERM against the dollar, losing 95 points to to \$1.7690, but rose to DM2.9875 from DM2.9775. Sterling also from DM2.9775. Sterling also climbed to FFr10.1050 from FFr10.0750; to SFr2.5350 from FFr2.5100; and to Y242.75 from Y242.50. Its index finished unchanged at 92.8.

The Bank of Spain sold pesetas and bought French francs

as the French currency hit its ERM floor of Pta18.253. This reflected a firming of Spanish interest rates. The Bank of Spain's overnight assistant rates to its domestic mone market rose 0.1 per cent la week, supporting the view the credit policy is unlikely to b eased in the immediate future In Paris the franc rose to its highest level against the D-Mark since December, with the German currency falling to FF13.3812 from FF13.3851.

DOLL	DOLLAR SPOT - FORWARD AGAINST THE DOLLAR								
Agr 8	Day's Spread	Clase	Ope ments	9 <u>6</u> 9.2	Three exactles	% 93.			
UK† Irelands Irelands Selgiam Osumark Germany Portugal Spale Italy France Swellen Japan Austria Switzerland Eco	1.9990 - 1.9115 34.65 - 34.65 6.4725 - 6.9000 1.6940 - 1.6980 147.35 - 1.68.10 103.75 - 1.08.75 1249.00 - 1259.06 6.5770 - 6.6000 5.6950 - 5.7375 6.0740 - 6.080 136.55 - 1.17.30 11.8675 - 11.730 1.4350 - 4.350	1.769 1.7590 1.5500 1.5500 1.5500 1.5500 1.7500 1.5500 1.7500 1.6700 1.750 1.755 1.750 1.755 1.7	0.90-0.88pm 0.95-0.50pm 0.95-0.50cm 0.95-0.50cm 0.95-0.00cm 0.95-0.00cm 0.95-0.00cm 0.95-0.00cm 0.95-0.00cm 0.95-0.00cm 0.95-0.00cm 0.95-0.00cm 0.95-0.00cm 0.95-0.00cm 0.95-0.00cm 0.95-0.00cm 0.95-0.00cm 0.95-0.00cm 0.95-0.00cm	6399687886344AQF6898	2.92.2 (A)pm 1.94-1.50pm 1.94-1.50pm 1.94-1.50pm 5.65-1.20pm 2.15-2.90pm 2.15-2.90pm 1.63-17.30pm 4.51-4.63pm 4.51	5.02.00 5.02.00 5.00 5.00 5.00 5.00 5.00			
Forward pren	Commercial rates taken towards the end of London trading. I UK, Ireland and ECU are quoted in US currency. Forward premiums and discounts upply to the US dollar and put to the individual currency.								
POUL	ND SPOT	- FORWAR	ed again	<u>ST                                     </u>	THE POU	ND ·			
Apr B	Day's Spread	Close	Gree month	96 E	Tiree attorils	% pa			
US	1.7565 - 1.7735 2.0285 - 2.0460 3.3570 - 3.3705	1.7685 - 1.7695 2.0435 - 2.0445 3.3600 - 3.3700	0.90-0.88zpm 0.46-0.38zpm 1-3cmm	6.04 2.47 3.12	252-249pm 127-121pm 23-21-pm	5.66 2.43 2.67			

A# 8	Spread .	Clase	Gree month	92	alige alige		a l
Norway	1.7565 - 1.7735 2.0285 - 2.0465 3.1570 - 3.5705 61.10 - 61.60 1.14955 - 11.4760 1.1120 - 1.1200 2.9795 - 29.715 2.9795 - 29.195 2.06.99 - 220.69 11.5765 - 11.6475 10.0685 - 10.1190 10.7175 - 10.7865 24.80 - 243.25 24.90 - 21.05 2.5200 - 21.05	11166 - 11175	0.90-0.885pm 0.46-0.385pm 16-135pm 21-215pm 21-215pm 36-165pm 36-1	6.04 2.47 3.12 2.83 2.42 1.19 -1.50 4.02 2.82 0.28 4.02 7.85 2.78	252-27-27-27-27-27-27-27-27-27-27-27-27-27	2.45pm -2.4pm -3.36pm -3.5pm -3.5pm -1.5pm -1.4pm -1.4pm -4.2pm -4.2pm -4.2pm -4.2pm -2.4pm -2.4pm -2.4pm	5.66 2.63 2.67 2.57 2.05 1.61 2.68 -0.37 -1.48 2.59 -0.19 2.75 3.91 2.75 3.91 2.75 3.91 2.75 3.91
E	MS EURO	PEAN CU	RRENCY	UNFT	RA	res	
	Ecu Çestir Rate	APOSES	% Change from Central Rate	% S VS W	pread takest reacy	Divers indic	jestur akur
Spanish Peseta Sterling Italian Lira Belgian Franc		904 0.690688 1.24 1.529.89 032 42.4163	-0.89 -0.54 0.03		17 .03 .68 .09	81 34 6	

EI	<u>URO-CL</u>	RRENC	Y INTI	EREST .	RATES	
Apr 8	Short: term	7 Days notice	One Month	Three Montis	Six Mostis	One Year
terling. \$ Dollar. \$ Dolla	124 - 124 64 - 53 93 - 9 85 - 85 85 - 85 91 - 91 9 - 85 9 - 85 9 - 85 9 - 65	1550 9 38 5 29 30 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	123 - 64 64 - 64 64 - 64 64 - 64 64 - 84 64 - 84 64 - 84 64 - 84 64 - 64 64 - 64	12-6-1-8-9-1	15000000000000000000000000000000000000	11. 11. 94 9. 9. 9. 9. 9. 9. 9. 9. 9. 9. 9. 9. 9.

EXCHANGE CROSS RATES											
Apr.8	£	\$	DM	Yen	F Fr.	S Fz.	H FI.	Lim	cs	B Fr.	EĆŲ
£	1	1.769	2.988	242.8	10.11	2.535	3.365	2215	2.044	61.40	1.447
S	0.565	1	1.689	137.3	5.715	1.433	1.902	1252	1.155	34,71	0.818
DM	0.335	0.592	1	81,26	3.384	0.848	1.126	741.3	0.684	20.55	0.484
YEN	4.119	7.266	12.31	1000.	41.64	10.44	13.86	9123	8.418	252.9	5,960
F Fr.	0,989	1,750	2.955	240.2	10.	2.507	3.328	2191	2.022	60.73	1.431
S Fr.	0,394	0,698	1.179	95.78	3.988	1	1,327	873.8	0.806	24.22	0.571
HFI.	0.297	0.526	Q.888	72,15	3.004	0.753	1	658.2	0.607	18.25	0.430
Litra	0.451	0.799	1,349	109.6	4.564	1,144	1.519	1000.	0.923	27.72	0.653
C\$	0.489	0.865	1.462	118.8	4.946	1.240	1.646	1084	1	30.04	0.708
B Fr.	1.629	2.881	4,866	395.4	16,47	4.129	5.480	3607	3.329	100.	2.357

NEW YORK

Interbank Offer
Interbank Bid
Sterling CDs
Local Authority Deps
Local Authority Bonds
Discount Mitc Deps
Company Deposits
Freamer House Deposits
Freamer Bills (Bay)
Bank Bills (Bay)
Fine Trade Bills (Bay)
Dollar CDs
SDR Linked Dep. Bid
SDR Linked Dep. Bid
SDR Linked Dep. Bid
CU Linked Dep. Bid

8.75-8.85 71-91 71-91 8.87-9.00 8.1-81 113-12 8.81-813 91-91

12½

12%

(Lunchtime)

cent; £1m Treasury bills in band 2 at 12% per cent; and £50m bank bills in band 2 at

In the afternoon £654m bills

were bought, through £10m.
Treasury bills in band 1 at 12%
per cent; £271m bank bills in
band 1 at 12% per cent; £20m
Treasury bills in band 2 at 12%
per cent; and £353m bank bills
in band 2 at 12% per cent. Late

assistance of around £20m was

Bills maturing in official

hands, repayment of late assistance and a take-up of Treasury bills drained £658m.

with the unwinding of

repurchase agreements on bills absorbing £620m and bank

balances below target £230m.

These outweighed exchequer transactions adding \$100m to

liquidity and a fall in the note

steady at 8.30 per cent, waiting for the Bundesbank to set a one-month securities

repurchase agreement tender today. There was nervousness

last week that Germany's

economic problems and the weakness of the D-Mark would

encourage the central bank to push rates higher by offering a variable bid rate tender. But

this was not the case and

another obvious opportunity for tighter monetary policy is not until next week when the

Bundesbank holds a council

In Frankfurt call money was

circulation of £645m.

12% per cent.

also provided.

LIFFE LE	HE GILT F	UTURES (	PTHAIS		2
Strike Price 90 91 92 93 94 95 96	Calls-set Jan 3-27 2-39 1-58 1-21 0-59 0-24 0-14	Jenests Sep 4-14 3-34 2-39 2-24 1-57 1-32 1-10 0-56	Pub-40 Jun 0-19 0-31 0-50 1-13 1-51 2-29 3-16 4-06	Sep 0.58 1-14 1-59 2-04 2-57 3-12 3-54 4-36	-
Estimated	whome tot ay's open in	al, Calle i Calls I <i>T</i>	8630 Pats 704 Pats 1	1000 1771	Est. Pre
LUFFE EL Milm pa	HE P 100	7120MS %			15 15 15
Strike Price	Calls-sett	lenents Sea	Pols-set	tienett . Ser	5
9000 9025	0.87 0.64	107	0.03 0.03	5.54 0.66	· ģ
9050	0.42	64.0	0.06	0.10 0.17	9
9075 9100 9125	0.24 0.12 0.05	0.45 0.30 0.19	0.26 0.44	0.27 0.41	9 9
9150 9150 9175	0.02 0.01	0.12 0.07	0.66	039 079	ş
Estimated	volume tot ny's open int	el. Callo é	05 Pats 1 81 Pats 1	to 11.77	Est
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28-YEAR 9 650,000 3	1% HOTTON 2mm of 180	7%			214 815
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et De e.		N (LIF			<del></del>
ts ie	28-YEAR 550,000 3	9% HOT30 Zadi et 10 Close	0%	Low	Pres.
h	Jen Sep	93-04 93-10	73-05 93-02	92-22 93-02	92-24 93-00
_	Estimated Previous d	wakume 11. ay's open k	931 (2339 al. 31653	09 (29992)	·
R	US TREAS \$180,890	URY NONE 32-ds of 1	#% <u> </u>	_	
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5	Jun Sep	56.11 86.36	Higt: 86.13 86.38	Eme 85.53 85.80	Pres. 25.79 86.05
502881170175790073554-7-	Estimated Previous do	rolome 43. ny's open la	187 (4730) AL 85334 (	9 2053&J ·	• •
5		<b>i</b> n 1866s	d 100%	PAICESE 6	WT.
<del>,</del>	Jan Sep	Close 95.99 96.18	High 95.99	15.92 95.92	
<b>-</b> .∤	Estimates Lifte's JGE Exchange's	codtract.	s traded e	rclushely or og System (	the APTL
_	9% NOTE	00 180th	of 100%		
3	Jear Sep	99.13 98.98	99_12;	98.70	Prev. 98.88 98.74
5 1 8	Estimated o Previous da	rolume 217 y's open in	7 (395) k. <b>223</b> 5 (2	159	
4	TRUEE 180 2500,000	points of 1	<del>00%</del>		
637751873465915	Jan Sep Dec	\$1.92 81.92 89.58 89.73	High 88,93 89,58 89,74	88.84 89.52 89.70	Pret. 88.82 89.50 89.69

Belglan F Yes. Daseish Kr Aslan SSI	092	- 第	81 95 64	91 9 84 8 95 9	91	-95 -91 -91	77	913 74 913 64	ジュリ ジュリ ジュロ	7 9	7 - 9 9 - 7 9 - 9 9 - 9 9 - 6 9 - 6 9
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EXCHANGE CROSS RATES											
Apr.8	£	\$	DM	Yen	F Fr.	S Fr.	H FI.	Lira	ឩ	B Fr.	ECU
<u> </u>	_ <u>1</u>	1.769	2.988	242.8	10.11	2.535	3.365	2215	2.044	61.40	1.447
S	0.565	1	1.689	137.3	5.715	1.433	1.902	1252	1.155	34,71	0.818
DM	0.335	0.592	1	81,26	3.384	0.848	1.126	741.3	0.684	20.55	0.484
YEN	4.119	7.266	12.31	1000.	41.64	10.44	13.86	9123	8.418	252.9	5.960

ECU 0.691 1.223 2.065 167.8 6.987 1.752 2.326 1531 1.413 42.43 1

Yen per 1,000: French Fr. per 10: Lira per 1,000: Belgian Fr. per 100.

### FINANCIAL FUTURES AND OPTIONS

		· .			
NG GILT FITTINES OPTIMIS	LIPPE OF TREASURY NORS PATURES OFTENS	LEFFE COME PUTLINES OPTIONS DRESS,000 points of 100%			
Calti-actilements Jun Sep 3-27 4-14 0-19 0-58 2-39 3-34 0-31 1-14 1-58 2-59 0-50 1-39 1-21 2-24 1-13 2-04 0-59 1-57 1-51 2-57 0-37 1-52 2-29 3-12 0-24 1-10 3-16 3-54 0-14 0-56 4-06 4-36 retinent total Calle 2630 Pats 1000 by 5 open int. Calts 17704 Pats 11771	Strike Californials Para-etilements Price Jun Sep Jen Sep 16 Sep 93 3-40 3-51 0-16 1-09 94 2-50 3-10 0-26 1-32 95 1-42 2-47 0-39 1-59 1-59 1-59 1-59 1-59 1-59 1-59 1-5	Suttle: Calls-settlements: Puts-settlements: Puts-settlements: Puts-settlements: Puts-settlements: Puts-settlements: Puts-settlements: Sept. Just. 55, 8550 1.79 2.00 0.28 0.18 0.5 8550 1.79 2.00 0.28 0.43 0.8 8550 1.75 1.57 0.64 1.0 8660 0.52 1.12 0.51 1.2 8700 0.25 0.70 1.24 1.5 8700 0.25 0.70 1.24 1.5 8700 0.25 0.71 1.62 1.8 8800 0.15 0.55 2.04 2.1 Estimated volume total, Calls 5549 Puts 4308 Previous day's upon lat. Calls 77674 Puts 75161			
RICHARK OPTIONS lets of 100%	LIFFE EURODIC LAR OFTENIS USSIAN points of 188%	LIFFE SHORT STEPLING OFTHING SSAC,000 points of 100%			
Calls-settlements Jun Sep Jan Sep 1.87 1.07 0.11 0.04 0.84 0.84 0.83 0.05 0.42 0.83 0.06 0.10 0.12 0.90 0.25 0.17 0.05 0.19 0.44 0.41 0.02 0.12 0.65 0.19 0.01 0.07 0.90 0.79 teplement total, Calls 605 Pats 13177	Strite: Calis-actifications: Press-actifications: Protect Juni Sep Juni Sep	Strike Calis-antilements Pais-antilement Price Jam Sep Jam			
N (LIFFE)	U.S. THEASURY BOIDS (CRT) 8% SIDE 600 32ab of 100%	JAPANESE YEN (MMO) Y12.5m 5 per Y100			
Zade of 180%  Close: High Low Pres. 93-04 93-05 92-22 93-24 93-10 93-02 93-02 93-00 volpme 11:931 (23390) n/s open lat. 318-53 (29992)	Late 1 High Late Pro. June 94-24 95-25 96-26 96-25 96-	Just 0,7282 0,7299 0,7278 0 0,7282 0,7290 0,7284 0,7282 0,7283 0,7284 0,			

95-25 95-11

0.57 0.85 et 118,036 20,183 hed volume 45,626 Total Open Interest 284,113

TR PROR PETURES (MATE) (Park interinal, effect rain)

ECU MONU (MATUF) Estimated volume 15682 (21028) Previous day's open last, 89503 (90328)

Estimated volume 176 (340) Previous day's open lat. 2189 (2265)

Close High Low Prev. 2569.0 2600.0 2560.0 2596.0 2609.5 2612.0 2612.0 2637.0 Estimated volume 5090 (4891) Previous day's open int. 25524 (24818) Estimates volume 1759 (1708) Previous day's open lot, 12616 (12432)

FT FOREIGN EXCHANGE RATES I-arth. 3-arth. 6-arth. 12-arth. 17601 17440 17249 16975 BOIL-STEELING Sc per E

FT LONDON INTERBANK FIXING

The fixing rates are the arighments means repedied to the example one-shricesth, of the hid and officeral rates for SLOm quoted to the market by five reference hanks at 11.00 a.m. each working day. The hanks are flatford Westminster Rank, Bask of Yokyo, Destructe Rank, Bask of Yokyo, Destructed Ranks of

**MONEY RATES** 

Two Months

8,90-9,05 91<sub>4</sub>-91<sub>4</sub>

Treasury Bills (sell); one-month 117, per cent; three months 112, per cent; six months 101 per cent; Bank Bills (sell); one-month 1143 per cent; three months 112, per cent; Treasury Bills; Average tender rate of discount 11.4156 p.c. ECGD Flued Rate Sterling Expert Finance. Make up day March 22. 1991. Agreed rates for period April 27,1993 to May 25, 1991. Scheme 1: 13.52 p.c., Schemes 18 8, 111: 13.71 p.c. Reference rate for period March 17,1991 to March 25, 1991. Scheme 1: 13.52 p.c., Schemes 18 8, 111: 13.71 p.c. Local Authority and Finance Houses seven days notice, others seven days fixed. Finance Houses Base Rate 13 from April 1, 1991; Bank Deposit Rates for sums at seven days notice 4 per cent. Certificates of Tax Deposit Series 61; Deposit 5100,000 and overheld under one month 9 per cent; one-three months 110 per cent; three-six months 104 per cent; sk-nine months 100 per cent; six-nine months 100 per cent; six-nine

LONDON MONEY RATES

12%

1212

Treasury Bills and Bonds

8.95-9.15 94-94 84-84 9.05-9.15 74-713 12-12-5 94-94 104-10-2

Aut Westminster

Hat Westminster

Morthern Bank | 1d

Mystedit Mortgage Bank

Provincial Bank PLC

Rocharghe Bank Ltd

Royal Bk of Scotland

Royal Bk of Scotland Adam & Company ... Allied Trust Bank ... All Bank .... B & C. Merchast Bank Bank of Bareda
Base of Bareda
Base Oreth & Cosmo 12½ Exeter Bank Limited ...
12½ Financial & Gen. Bank ...
12½ First Matheual Bank Pic.
12½ Robert Fiersler & Co. ...
12½ Robert Fiersler & Co. ...
12½ Girobank ...
12½ Gainses Mahoo ...
12½ Hampshire Trest Pic ...
13 Heritable & Gen lev Bank ...
12½ Hall Sassel ...
12½ Hall Sassel ...
12½ C. Moare & Co. ... Bank of Cypres .... Bank of Ireland .... Bank of Scotland .... Brit Bix of Mid East . 

BASE LENDING RATES

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Standard Chartered ..... 12½
Standard Chartered ..... 12½
Upfleak ric... 12½

UnBack pic 12½

O UnBack Bir of Kuwait 12½

UnBack Mizzahi Bank 12½

UnBack Mizzahi Bank 12½

UnBack Pic 12½

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Westore Trust 12-2
Westore Bank Corp. 12-5
Whiteman Laidfaw 12-5
12-5
12-5
12-5 Roughaup & Shangtai

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Meghani Bank Ltd
McDounelt Douglas Boit
Middani Bank
Monst Banklag Members of British Merchant Banking & Securities Houses Association.

Jane 0.09 0.17 0.35 0.65

Mat Bk. of Krealt...

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# **IMAGE MAKERS** letterhead for a FREE DESIGN incorporating Cuff Links ● Enamel Badges

Quality PROMOTIONAL GIFTS made by Manhattan-Windsor W H.M. Government Steward St., Birmingham B18 7AF, England. Fax: 021-454 1497

### **LEGAL NOTICES**

BUCKNALL INVESTMENTS LTD TIA ADMIRAL RODNEY HOTEL

Registered number 2232305
Neture of business: Hotel
Trade cleasification 47
Cets of appointment of joint administrative
receivers: 27 March 1991
Name of person appointing the joint administrative receivers: Guardian Assurance Pic
JOHN FREDERICK POWELL and STEPHEN
JONATHAN TAYLOR JONATHAN TAYLOR

Joint Administrative Receivers (Office holder nos 243 and 7821) of Cork Gully, Abacus House, 32, Friar Lane, Leices-ter, LET 8PA

**CLUBS** 

### Green & Padgett Limited in Receivership Registered Number 412879

We, J D Harrison and I D B Bond of Gork Guity, Bank House, Charlotse Street. Men-chester M1 45K give notice that you were appointed John Administrative Receivers of Green & Padgett Limited by Middentd Sunk PLC on 21 March 1991.

We were appointed under the powers con-tained in a debenture dates 14 October 1983, covering all the assets of the above com-pany.

J D Harrison Joint Administrative Receiver

PERSONAL AUTHORS Your book published. De Excellur Press of London, 13 Kn bridge Green, London, SWIX 701.

### ACROSS 1 Legal actions taken by a holidaymaker (8) 5 A class given by an expert

cellist (6)
9 Support for those in temporary accommodation (4-4) 10 It will grow more by development (6) 12 is paid pots, say (5)

12 is paid pots, say (5)
13 He can't be trusted when given a hand (4-5)
14 Like marquetry of fashionable Dali design (6)
16 Putting in charge (7)
19 Just the night for play (7)
21 No rise for those more advanced in service (6)
23 A short romance (9)

23 A short romance (9)

misleading (6) 27 A touch of exaltation (8) 28 Elegant – like a female doc-

tor? (6) 29 WWII bomber in battle (8)

ing (9)
3 Outstanding features of

6 Entry to a profession (9)

# MONEY MARKET FUNDS

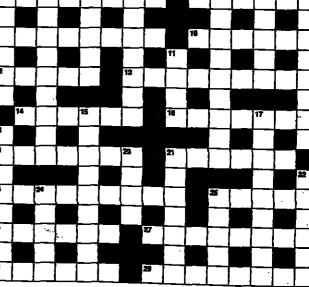
**Money Market** Trust Funds **Money Market Bank Accounts** di & Co Ltd

**JOTTER PAD** 

### **CROSSWORD**

No.7,513 set by DANTE

8.00 11.07 Mab 8.50 11.79 Muh



7 Arterial way of vital impor-8 End a hotel employee strike

(8) 11 Means of transport, sometimes sprung (4)
15 The horror of a legal state losing its head (9)
17 New clue into a way to nee-

dle someone? (9)
18 Normal colours (8)
20 Loathe articles in disorder 21 It is used for duplicating clients's letters (7) 22 Help out General Motors

25 Where we head to make us hot (5) 26 His bank account is often

1 It's me dog! (6) 2 Not knowing about one car-

space (5)
4 In this way is bound to be comforted (7)

BANGON TARGET
E O Y L O O
PAINTER ROADMOR
O R B B G C O O
CONTESTANT ECHO
O T C N T
ALPHA KNEEDEEP
P T S S
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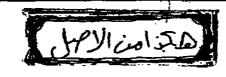
with aplomb (6)

shivers (5)

24 Unsure how to combat the

25 Sort of enemy you've cursed? (5)

Solution to Puzzle No.7,512



77.



**WORLD STOCK MARKETS** 

AUSTRIA April 8 Sch + by -	April 8 Frs. + er -	GERMANY (continued)	NETHERLANDS	SWEDICH (southwed)					
Augurian Airlines 3,680 +145 Creditanstalt 3,410 +110 EA General 4,690 Jumphenzläuer 11,350 +450	Bouygues 614	April 8 Dan. + or - Colonia Vers 1,165 +5 Colonia Versich Pf 650 -10	April 8 Fts. + or - ABH Apro Holding 97 ACF Holding 43	April 8 Kreater. + er - Electrolius B Free 238 Ericason B Free 205 -7	Sales Stock 18d	sh Low Close Chas		IADA	Rales Stock 19th Low Close Chro
Jengbenziauer 11,350 +450 Laenderbank 1,380 +20	Can Gentley C 999 -5	Vontinerznank 272.50 -1	AEGON 128,40 -1 Ahold 86 +2,70	Esselte B Free 145 -2	TORO		Sales Stack High Low Close Cimg 1700 Contum Cas \$531, 351, 35 -4	23100 Lemon Mar 5812 813 812     500 Lester 32013 2014 2014 -1	
Laenderbank	Casino	DLW	ANCED 112.20 -0.50 AMEY 57.50 40.50 Bois Lucas 198 +0.50 Borsum 198 +0.50 Badruman 1et 12 +6.2 -1.20 Cantrale Saitor 84.60 -0.10 DSM 115.80 +0.30 Dordische Petr 136, 90 -0.80 Exervier De Rots 84,80 +1.10 Foktor 31,70 -0.30 Gist Brocades 35,20 -0.80 Heinejees 153 -0.20	( <b>3 ( ) )</b>	3:00 pm pric	-	1700 Contum Cins \$531, 391, 35 -1, 154500 Corona Cp 486 485 485 8500 Corona X A 340 535 340 +6	500 Lobian \$20% 20% 20%	300 Scothager v S201 <sub>9</sub> 201 <sub>6</sub> 201 <sub>6</sub> 700 Scothager v S201 <sub>9</sub> 201 <sub>6</sub> 201 <sub>6</sub> 700 Scotha Hon of 12 12 12 12 12 12 12 12 12 12 12 12 12
Reiningbaus Brue 2070 -10 Steyr Dalmier 411 -2 Veitscher Maenesit 826 -2	Chargeurs	Detrische Baboock . 178.50 +4.90	Bots Lucas	Procordia B Free 163 =2 State Sessia B Free 288 Sandriton B Free 305	Chiptetions in cents unles 8800 Abitbl Pr \$154	ses marked \$ L 15L 14L	3000 Dacison A 70 70 70	51900 Mackenzie \$81 <sub>9</sub> 8 81 <sub>9</sub>	13600 Bengram Co 9111 ½ 110 ¼ 110 ½ 1-½ 7300 Samra Can 512 ¾ 12 ¾ 12 ¾ 12 ¾ 18700 ShelCan A 54 ¼ 40½ 40½ —¾ 11300 Sherritt G 35 7 ¾ 7 ¾ —¾ 54100 Shl. Syst 87 ½ 7 ¾ 7 ¾ —¼ 5400 Shl. Syst 87 ½ 7 ¾ 7 ¾ —¼
Steyr Dalmier	Cogifi	Didler-Werke 215 +3 Donglas Hidg 732 -10	DAF	Standia Free 178 -8 Standia Free 178 -8 Stan English C 73 -1 SKF B Free 105 -4	18500 Air Cda 507 10300 Albhridge 5154	i 15 i 15 i 7 9 i 9 i 1 15 i 15 i - i 1 24 i 24 i - i 1 25 i 25 i 25 i + i	3000 Decimon A 70 70 70 70 9100 Docimon 5191 <sub>2</sub> 183 <sub>3</sub> 191 <sub>4</sub> -1 <sub>8</sub> 1500 Decimon 7xt \$25, 51, 51, 51, -1 <sub>8</sub> 3400 Decimon Res \$91, 9 9 9600 Decimon A x c5291, 281, 291,	51900 Mackenzie 881 8 81 11100 Macre Bi 5181 184 184 184 184 184 184 184 184 184	300 5MC Group 516% 16% 16% 2300 5000ra GM 20 20 20 2000 Southern 510% 10% 10% 14%
BELETUM/LUXEMBOURS	Cr Soon Female 1 one 1		Destroy   Dest	SKF 8 Free	187500 Alcan Al \$242 187500 Am Barr \$242	1 1512 1512 ~14 12 2414 2414 ~14 14 2314 2314 +14	9600 De Pout A z 1529 lij 29 lij 29 lij		2300 Senora Gist 20 20 20 9600 Southam \$19\text{\chi}_1 12\text{\chi}_2 12\tex
April 8 Frs. d. as	Cred Lyon (C) 666 +I Cred Lyon (C) 666 +I Cred Lyon (C) 666 +I Cred Lyon (C) 199 -I6 Damart 2051 +40 Docts de France 4,070 -20 Dollfus Mileg Cie 394 -I FRE	Contraction 341	Gamma	Trelleborg B Free 136 Valvo B Free 325 -5			123400 Edd By M \$70 \ 70 \ 70 \ 70 \ 70 \ 70 \ 70 \ 70	/ 37Cnn 44444 1514 8074 4614 675 -1	100400 Teck B \$221 2212 2212
ACEC-Union Min 2,700 Arbed		Heldelb Zen 1,202 +57		·	1		500 Emeo Lat \$84 54 54 200 Empire \$124 12 17 -4 1300 Euro Nev \$13 124 124 +4	6500 Milest Corp 145 145 145 -2 52900 Moleson A 9431 425 425 -3 45100 Moore Corp 529 281 287 -1 187400 Muscocho 8 8 9 +1	100000 Teck B
ן עבו שבו באו וייב ער וויבע באו וייבען	Eazx Cle Genl 2,675 -40 Econ	Hockrief 1 322 +32	Hoogovest		22000 BOS Day 115		2700 FP4 Lod 573, 73, 73, -3, 600 Finaling \$145, 145, 145, 500 Fat Marz A 383, 83, 83,		1000 YotelPNAm S27 4 27 4 27 4
Betzert 9.800 +10 CBR Ciment 8.220 +20	En-Amitaine Certs . 242 +4 Essior Int 370 -1.30	Hobmoto Ph 1 270 445	Intl Mueller 78.50 KLM	SWITZERLAND April 8 Fis. + sr =	41200 Bt. Mont/1 \$35- 190900 Bt. Nova Bc \$157	14 14 14 19 15 35 4 35 4 - 4 15 15 4 15 4 15 16 16 16 16 16 15 16 16 16 16 15 16 16 16 16 15 16 16 16 16 15 16 16 16 16 15 16 16 16 16 15 16 16 16 16 15 16 16 16 16 15 16 16 16 15 16 16 16 15 16 16 16 15 16 16 16 15 16 16 16 15 16 16 16 15 16 16 16 15 16		97000 Hel St. Cen \$10 <sup>3</sup> 2 10 <sup>3</sup> 9 10 <sup>3</sup> 6 - <sup>1</sup> 6 8000 Home let A \$7 <sup>3</sup> 5 7 <sup>3</sup> 6 7 <sup>3</sup> 6 4 <sup>3</sup> 9 43400 Norunda \$17 <sup>3</sup> 5 17 <sup>3</sup> 6 17 <sup>3</sup> 4 - <sup>1</sup> 5	28308 TransAlba \$1274 1275 1274 414 51400 Transcan P \$174 1775 1775 44 51 2000 Transcan P \$1724 1775 1775 44 51 2000 Transc \$1524 1174 124 44 51 21300 Transc \$1574 174 74 74 21300 Transc \$1574 1512 1512
Cobera 5.390 Cobera AFV 1 5.250 -80 Cockerill Priv 169 -1 Column 3,120 -5 Behalze Frs Lion 7,700 +80	Eurafrance 1,889 +1	Horizo	Hoogovest	Adia Inti (Br) 890 Adia Pto Cts 130 -2.50	43000 Beimoral 115 4000 BGR A 874	144 143 +4 2 d10 2 11 2 +2 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	2900 Four Seeps \$15 <sup>1</sup> <sub>5</sub> 15 <sup>1</sup> <sub>6</sub> 15 <sup>1</sup> <sub>6</sub> -1 <sub>5</sub> 10300 FrancoNev - \$18 17 <sup>1</sup> <sub>2</sub> 18 +1 <sup>1</sup> <sub>5</sub>	37000 Not Bt Can \$103s 103s 103s 103s -3s 8000 Norm Int A \$73s 75s 75s 74s 43s 4340 Normanda \$173s 173s 173s -3s 2000 Normanda \$125 245 245s 245s 245s 1600 NormaNut S245s 245s 245s 245s 245s 245s 245s 245s	2000 Unicorp A at 85 86
Barto 1,440 +10 Bekaert 9,800 -60 CER Creent 8,220 +20 Cobepa AFV1 5,250 -80 Electrated AFV 4,860 -30 Electrated AFV 4,860 -30 Electrated AFV 4,860 -30 Electrated AFV 4,860 -50 Gill Group AFV 1,296 +6 CBL 3,770 +80 Gill Group AFV 1,296 +6 CBL 3,770 +80 Gill Group AFV 7,30 Generale Banque 5,370	CLERO Dienev 71000 _100	Kall & Salz		Americae Lorga	22000 BCE Day uf- 41000 Bt. Monal: 1 835,7 18000 Bt. Mona Bt. 915,7 1900 BC Super A 814,7 4000 BGR A 87,7 1900 BC Super A 814,7 1900 BCR Market St. 91,7 1900 Bow Valley 513,7 1900 Bow Valley 513,7 1900 Branches 87,7 1900 Branches 87,7	14 14 49  3 564 354  5 1655 354  5 1655 354  5 1655 354  5 1655 354  5 1655 354  5 1655 354  5 165 354  5 165 354  5 165 354  5 165 354  5 165 354  5 165 354  5 165 354  5 165 354  5 165 354  6 165	13500 Galactic 100 67 100 44 500 Get Yorks 554 54 54	( /5G3D NED Tele 1837 35& 35& ≔le (	3300 Union Carb \$185, 185, 185,
Electratel AFV 4,800 –90 Electrafina ACT 3,050 +10	Enor 1A39 -8 Finestel 151 +1 Fonc Lyonasise 835 -5 From C et Anv 2.115 GTM-Entrepose 440	Karstadt	Des V Grist   153,70   -0.20		7400 Brameles \$85 4300 Brascan A \$193 171000 Braschwater 6	1, 151, 161, -1, 1, 81, 81, -1, 1, 191, 191, +1, 12, 63, 60, 46	13500 Gelarcito 100 67 100 44 500 Gent Yealte 524, 54, 54, 54, 54, 54, 54, 54, 54, 54, 5	6200 Northgate 188 162 185 +6 168600 Nova Corp 585 85 85 15 45 100 Novaco W50 8745 145 145 1800 Numac OH 58 6 65	14500 Varity Cp 316 310 318 21500 Visoroy Fe 455 450 455 45 25600 Woomat E 521 2014 21 44 1400 Weetin Res 843 454 454 44 1200 WRC B 5146 141 144 44
Legalizer 15 Line 7,700 +800 \$\frac{1}{2}\text{Destatile i 4,850} -20 \text{Destatel AFV 4,800} -30 \text{Electratel AFV 3,050} +10 \text{Fatrique Nat 133 +4} \text{GBL AFV 1 3,605} -50 \text{GB Group AFV 2,264 +6}	September (200 N) 970	Leifbelt 727	Roteco	Ballobar Pto 2.34.6  Barden Borrel (Br) 4.6.30 -50  Brown Borrel (Br) 8.62 -4  CS Hidgs (Br) 2.060 +65  Chis Gelby (Br) 2.900 +60  Chis Gelby (Br) 2.900 -10  Fischer (Br) 2.900 -10  Fischer (Br) 2.900 -10  Fischer (Br) 2.160 -50  Fischer (Br) 2.160 -50  Fischer (Br) 2.160 -50  Fischer (Br) 2.160 -50	171000 Broakwater 6: 5800 BC Tel \$2: 4900 Bruncer \$17 300 Brunewick \$2	0 19 % 20 7 d16 % 18 % %	3800 Gell Cde R \$101 <sub>2</sub> 10 10 -1 <sub>8</sub> 1900 GW Utile \$17 17 17		25000 Woomst E \$21 20% 21 +% 1400 Westen Geo 843% 43% 43% 45% 45% 1200 WIC B \$14% 14% 14% 14% 14% 14% 14% 14% 14% 14%
6/8 Group AFV 1,296 +6 681	Harbetta 224 4 on	Luftbanes s/r Prf 125 +1	Roresto	Elektrowatt		- ' '	18700 Herrießi A 18512 512 512	3000 Ones Corp 85% 85% 85% +1% 7800 Ones Corp 85% 85% 85% 104 +1% 8000 PWA Corp 50% 85% 85% 85% 85% 100 Pearstan A 95% 85% 85% 85% 100 Pearstan A 95% 85% 85% 85% 100 Pearstan A 95% 85% 85% 100 Pearstan Per 300 29% 29% +1% 27700 Pearstan S14% 14 14% 37400 Pearstan B12 12 12 12 12 12 12 12 12 12 12 12 12 1	7 - No. Young Tights of Paractics voting Tights
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Ges Banger AFV1	Immob Phenix 182,80 +1,40 industrielle 4,511 -89	Manufelm Vers, 650	Westanes	Forto	]	1	300 HutsBey465 \$5½ 5½ 6	1000 Prigareta A 58-9 6-9 6-9 100 Pandor Inc 50 60 50 50 7700 Pandor Pet 50 20-9 20-9 1-9 1-9 100 Pandor Pet 50 20-9 20-9 1-9 1-9 100 Pandor Mt 12 12 12 12 12 12 12 12 12 12 12 12 12	3:00 pm prices April 8
Pas Holding Lax 13,550 -50   Petrofina	lodustrielle	Metallgeselschaft 518 Mussch Rusch (Reg) _ 2,520 +75 PWA _ 265 +6 Phillips Kommun _ 595 -5	KORWAY	Leadis & Gyr 1,150 -20   Leads & Gytor Pts 107 -1	237200 CAE Ind u874 2200 Cambior \$10 2800 Cambridge x u8285	4 67 71 +4 0 97 10 2 26 2512 +12		1000 Poco Pet \$712 712 714 45400 Power Corp \$1714 17 1714 2100 Power Fin u52314 2214 2214 —14 1500 Provige \$1258 1274 1214 —14	
Powerfin	Lafarge Copper 409 44 La Henin 570 43 L'Oreal 555 +6		April 8 Kramer + or -	Leu Huld (Br) 1.590at +30 Leu Hold Ptg 252at -8 Mag Globus Ptg 335 -15 Milkros (Reg) 460 -30 Motor-Columbus 1.580 +20	800 C'bell Res 37 23500 Campans Co 54 1500 Can Mother 32	7 87 40 4 52 54 +2	S4200 Imaeco	2100 Power Fin u\$23\frac{1}{2} 22\frac{1}{4} -\frac{1}{4} 1500 Provige \$12\frac{1}{2} 12\frac{1}{4} 12\frac{1}{2} -\frac{1}{4}	15100 BombrdierB \$17% 17% 17% -%
Soc Gen Belge 2,270 -10	Local rance	Preusses 333 +2 Rheinetektra 1,900 Rheinmetal Berlin 348 -7 Rheinmetal Pri 238 -0.50 Rhein West El 390,70 -1.30 Rhein West El Pri 312,60 -8,40 Rhein West El Pri 312,60 -8,40	Alter A Free	MODEL-COMBINES 1,280 TES	287200 CAE Ind u874 2200 Cambior 510 2800 Cambior 510 2800 Cambridge x 6828; 50 23200 Campus (p. 94 1500 Cam Nacther 51 2320 Cam Pac 5234 68000 Cam Pac 5234 1900 Can Pac 5234 2400 Can U81 A 5193 200 Can U81 8 5234 2800 Can U81 8 5234	4 67 71 + + 1 0 94 10 2 25 25 2 + 1 7 27 20 4 52 54 + 2 7 37 37 1 161 161 + 1 4 20 20 1 5 14 14	11700 intertome \$49 47 k 47 k — k 1900 invest Grp \$32 k 32 k 32 k	27800 Ranger OF 573 73 73	13500 Cambior \$101 <sub>2</sub> 87 <sub>2</sub> 101 <sub>3</sub> +1 <sub>5</sub> 8700 Cascades \$51 <sub>3</sub> 6 5 -1 <sub>5</sub>
Solvay	Matra 284.90 +3.80 Merin-Gerin 550 +12	Machines	Den usstanz 84 Free 145 -3   Den usstanz 84 Free 120 -4   Elkem Free 180     Butstand Nyc A Free	Nestie (Reg) 8,370 -20   Oes-Buehrle 515 -10   Pargesa Hid 1,370 -5	4900 Gan Uti A \$19% 200 Can Uti 8 \$20%	194 194 194 194 20 2 20 4 -42 5 54 54 42 25 2 25 2 -5 164 165 44 132 134 137 7 7	2500 Jennock \$15 <sup>1</sup> g 16 <sup>1</sup> g 18 <sup>1</sup> g - <sup>1</sup> g 400 KerrAddla \$16 15 <sup>7</sup> g 15 <sup>7</sup> g	27800 Ranger OH S77s 77s 77s 200 Rayrock S77s 77s 77s 200 Rayrock S78s 18s 18s 18s 18s 18s 18s 18s 18s 18s 1	700 CominTxt A \$81 <sub>8</sub> 61 <sub>4</sub> 81 <sub>5</sub> -1 <sub>8</sub>
Tractabel 8,600 -110	Merlin-Gerin 550 +12 Michelin B 87.60 -0.75 Modilack 117.80 +2.70 Navigation Mixts . 1,400 -8	Rosenthal 316 +4 Schering 768.50 -3.70 Schmalbach Lobers 345 Stemens 588.50m+1	Kvarmer Free 197 Left Hoegh 65 -0.50	Piretii	22400 Cerustus 50 9900 Centor 325% \$5100 Cerus Op \$15% 9300 Cerus Dev \$15% 4000 Cescades \$5%	194 194 201 <sub>9</sub> 201 <sub>9</sub> -1 <sub>9</sub> 54 54 42 251 <sub>2</sub> -1 <sub>9</sub> 161 <sub>4</sub> 161 <sub>5</sub> 41 <sub>9</sub> 131 <sub>2</sub> 131 <sub>9</sub>		2200 Repac Ent 57 <sup>1</sup> g 7 7 - <sup>1</sup> q 22200 Rio Algon 522 <sup>1</sup> q 22 <sup>1</sup> q 22 <sup>1</sup> q + <sup>1</sup> g 6300 Rockmans 586 55 63 170000 Royathicas 528 <sup>1</sup> g 25 28 <sup>1</sup> g - <sup>1</sup> q 118200 Rythicas 58 58 9	5100 Memotec s 1594, 94, 94,
UCB AFV 18,700	Nord Est 135.70 +2.20 Noew Galeries 910 +5 OFP 1,770	Springer Axel Rg 700 -20   Sud Chemie	Nors Ind A Free 260   Norsk Data A 25 -1   Norsk Hydro 186 -2	Richemott 10,150  Roche (Br) 7660 +60  Roche (Gennst) 4,450 +10  Sandez (Re) 11,400 -150  Sandez (Pt Cts) 2,250 +10	9300 Carne Dev \$15% 4000 Cascades \$5% 5800 Catri Cap \$7% 1500 Clean Ods \$5%	13 <sup>1</sup> 2 13 <sup>1</sup> 4 5 5 7 7 <sup>1</sup> 4	3800 Lebett \$23 \ 23 \ 23 \ 23 \ -1 <sub>0</sub> 19100 Leo Minto \$85\ 91 <sub>0</sub> 95\ +1 <sub>0</sub> 500 Lebette \$185\ 165\ 165\	118200 RyfTrusteo 89 87 9	50200 NetBA Can \$10% 10% 10% 10% 1300 Provigo \$12% 12% 12% 12% 1% 1% 1% 1% 19 1%
Wagens Lits AFV 7,700 +10	Orsan 230 48.30 Parihas 454 +0.50 Paris Rescompte 276ar -1.50 Pechelbroad 1.330 +12 Permod Ricard 1.225	Schering   768.50 -3.70   Schering   748.50 -3.70   Schering   745.50   7	Norn Ind A Free	Sandez (Pt Cts) 2,250 +10 Schleder (Br) 5,900 -290 Schleder (Pt Cts) 1,130 -10 Silta Reg A 750 -50 Stryelliance (Br) 7,760 +10	5800 Cntrl Cap 97 to 1800 Chaps Odn 95 to 700 Cntrl Fd A 470 6100 Comineo \$23 to	6 6 <sup>3</sup> 8 5 <sup>3</sup> 4 + <sup>3</sup> 8	2500 Labert	700 StameCm A 518% 15% 16%	
	Perhelbroom 1,330 +12 Pernod Ricard 1,225 Perrier 1,527 +3	Verein-West 298x +2 Viag 370	Left Woegh — 25 — 0.50 Mora Ind A Free — 250 Morak Data A — 25 — 1 Morak Hydro — 186 — 2 Morak Saga A Free — 170 — 46 Ortia Borreg Free — 208 — 2 Saga Pet B Free — 101 — 2 Saga Pet B Free — 101 — 2 Scangen G MO — 17.40 — 0.10 Storebrand Free — 125 — 2 English Saga Pet B Free — 106 — 2	Sika Reg A	19000 Coputalog 270	23 <sup>1</sup> 1 23 <sup>1</sup> 2 0 250 270	<del></del>	700 Silventin A 518% 15% 15% 15% 30100 Sceptre Re 380 345 345 -20	4200 Videotron \$14 13 t <sub>1</sub> 14 +1 <sub>5</sub> Total Spice 5,501,100 shares
April 5 Kr + or - Satista Holding Reg 800	Paugeot	Viag	Bergiesen A	Roche (BF)	]			ices	<del></del>
Carisberg A 1,620 98,100 98,100 970	Printemps (Au) 685 +17	2281065 FELIPAD 227 -7.30		Suriss Reins Ptg 613 -2   Suriss Volkslok 1,385ar +5   Union Surisk Br 3,710 +20	NEW YORK DOW JONES Apr.	r. Apr. Apr. Ap	r.   1991   Since compilation	Арт. Арт. Ар 8 <b>5</b> 4	r. Apr. 1991 3 HIGH LOW
Danisco 970 Dee Dansire Bank 322 East Aslatic 194 FLS Ind B 931 Gen Store Nord 849	Redoute		SPAIN April 8 Pts. + er -	Union Bank Ptg 146 +1 Winterthur 4,320 +20 Winterthur Ptg 902 -3	5 Alexastriets * 2896.7	4 8 2 78 2924.50 2926.73 2945.		AUSTRALIA Ali Ĉeberies (1/1/80) 1454.8 1456.4 145 Ali Milistry (1/1/80) 662.9 657.5 66	78 1456.9   1459.8 (440   1204.5 (16/1)
ISS Int I Serv B 915	Roussel-Uclar 2,160 +10 Stutc 686 +21 Sagem 1,617 -3 Sajem 464.70 +5,90	TTALY April 8 Lire + or -	Alba (Corp Fin) 5,950100	Wisherthur	Į	2 93.61 93.71 93.8	6/31 (9/1) (16/7/90 (2/7/32) 8 94.86 91.30 95.51 54.99	AUSTRIA	2.9 663.6 673.5 (19/39 561.6 (16/1)) 2.72 535.27 525.20 (8/4) 390.84 (15/1)
Lauritzen (J) B 1.480	Saint Gobain 464.70 +5.90 Saint Louis 1,440 +1 Sanot 915 -5 Schneider 800 -5		Astand		Transport 1114.9	95 1171.65 11 <u>16.18</u> 1115	.48 1166.26 894.30 1532.01 12.32 5530 (7/1) (5/989) (8/7/32)	#ELGRUM BE120 (1/191) 1199.19 1200.59 1190	
Sophus Berend B 1,520	Schneider	Banca Comm	Banco Exterior 3,505 Banco Hispano 2,995 -15 Banco Popular 10,520-80		Utilities 215.10	0 216.11 216.30 216.	74 218.12 199.64 236.23 10.50 26.03 0.603 220.900 88/4/32	DENMARIK Coperage SE (3/1/8/3) 353.42 354.26 353	
Unidament A 269	Straco	Burgo (Cartiere) 9,430 -350 CIR	Asian 3,000 -20  Banca Bilhao Viz. 3,000 -20  Basca Central 4,515 -35  Banco Exterior 3,505  Banco Hispano 2,995 -15  Banco Pupular 10,520=80  Banco Santander 5,550 -30  Banco Santander 5,550 -35  CCPSA 2,100 +30	SOUTH AFRICA April 8 Read + er -	STANDARD AND		Day's High 2949-26 (2959.41) Low 2876.98 (2899.75)	FEX. AMD REX General (28/12/90) 1186.9 1183.7 117	1.4 1156.1 1186.9 890 890 5 (23/1)
· .	Sot Generale de Fr	Cigahotel	465.34	AECI	1 -	6 379.77 378.94 379.	50 379,77 311.49 379,77 4.40 (4)40 (9)1) (4)4(91) (1)6/320 82 449,84 364,90 449,84 3,62	FRANCE OK Seesal (31/12/82) 493.35 491.42 491 OK 40 (31/12/87) 1847.57 1851.71 1834	
April 8 Mka + er — .	Setz (Fin de)	Credito Italiano 2,630 -65 Danieli & C 8,950 Eniment 1,549	Carburus Metal 6,000	Anglo Am Coat 100 Anglo Am Corp 98 +0.75 Anglo Am Gold 196 Barlow Rand 40,25at -0.25	l .	37 449.84 448.74 449.5 3 30.36 30.15 29.7	(4,40) (9/1)   (4,44,41) (21,6,52)	GERMANY FAZ Aktien (31/12/58) 672.44 671.57 666	.97 668.97 682.77 (923) 570.48 (15(1)
19 00 12 40 11	Total Fr Petro B 697 -13 UAP584 UFB Locatest 269,80st-1,20	Eridania	Hidroel Cantabr 2,000	Cus Calle 34 -0.26	<u> </u>	6 207.73 207.39 207.	(4)40 (9/1) (9/10/69) CL/10/740	Commerciank (1/12/53) 1905.88 1905.40 1892 DAX (30/12/87) 1579.95 1586.87 1571 HCMG KONG	.60 1899.50 1902.3 (0/3) 1612.5 (15/1) .97 1577.50 1602.29 (0/3) 1311.82 (16/1)
#####################################	Unibal	Flat Priv	Hidroel Cantabr 2000	De Beers/Cestestary 74.75ml +0.75	1	1 365.11 362.47 359.	(4)4) (9/1) (4)491) (25)4(42) 91 365.11 296.72 397.03 29.31	Hang Song Bank (31/7/64) 3812.01 (2) 3849 (HELAMO)	15 3869.70 3869.70 GHQ 2984.01 GL(1)
Kymmene	Valeo	Credito Italijano 2,630 -65 Danieli & C. 8,930 Enimont. 1,549 - 180 Enimont. 7,250 -180 Ferruzzi Fis. 2,274 -31 Flat. 5,700 -65 Flat Priv. 4,010 -80 Flots -6,350 -74 Foodlaria 45,400 -400 Genina 1,757 -34 Generali Assicar 35,800 -385 Gilardiai 3,440 -61 IFI Priv. 15,170 -120 Italizable 8,240 -250	Metal Duro-Felg 1,640 +60 Metrosacesa 6,100 -100 Portland Vald 18,700 -10	Driefontels 33.85 +0.85 East Rand Gold 7.25 Elandsrand Gold 19.75 +0.50 First Net Bank 38	NASDAQ Composite 495.75	9 497.57 495.05 489.0	21 497.57 355.75 497.57 54.87 (440 0.41) (449)) (31)10/72	ISEQ Decall (4/1/68) 1502.00 1518.86 1518	
Nokia Pref Free 84 Pohjola B Free 93 Repola (Free) 77 +2.50		IF  Priv	Portland Veld 18,700 -10 Repsol 2,480 -20 SNIACE 396 -11	Free State Cost Gold 20.15 +0.15 Gencor		Mar.22 Ma	ur.15 Mer.8 yeer ago (approx.)	Basta Com. Ital. (1972) 595.46 600.29 591 JAPAN NJShel (16.5)491 26607.65 26767.33 2668	
Tampelia Free 30	GERMANY April 8 Day + et -	italgas 2,985 +20 Llord Adriatica 14,755 -115	PortLand Veld   18,700 - 10 Ressol   2,480 - 20 SNIACE   396 - 21 Sarrio   875 - 21 Seri Izans Elec   630 - 11 Tabaccilera A   4,820   45 Telefonica   988 - 11 Tudor   1,330 - 30 Union Fennesa   600 - 5	Hartebest 18.25 +0.50	Dow isdustriel Div. Yield		1.42 3.40 4.06 ar 27 Mar 20 year ago (approx.)	Telgo SE (Téglio 14/1/68) 2008,74 2615.66 2007 2x4 Section (4/1/68) 3283.57 3267.76 3238	9.61, 26789.06   27146.91 (1823)   22442.78 (1611) .48
i7	AFG 214 50 ±2 20	Mediobanca 15,730 -170 Montadisce 1 535 -10	Tahacalera A	Ylander Cold A2	S & P industrial div. yield	2.81 2	2.84 2.88 3.05	MALAYSIA KLSE Composite (4/4/86) 582.13 591 <u>.14</u> 591	.17 586.86 605.85 (13/3) 478.41 (16/1)
	AG Ind & Verk	0 hett  3,955 -105  Pirell  & Co 6,990 -10	Union yel Festx 7,200	Libason Gold 1.80	S&P ind. P/E ratio		17.95 15.09	NETHERLANDS CBS TU Riz Gelleni 1989 267.9 269.3 26 CBS All Sur (End 1983) 195.9 196.9 19	9.9 270.9 270.9 GHQ 221.4 (14/1) 7.4 198.1 198.1 GHQ 142.3 (14/1)
Accor 830 +5 Air Liquide 725 -10 Aicatel Aisthorn 601 +1 Arjomari Prioux 2,200 -39 Auril Entrepr 1115 -10	Asko 760	RAS	Vallehermoso 3,040 -50	Nedcor	NEW YORK ACTIV	Closing Change	TRADING ACTIVITY  † Volume Millions	HORWAY 0slo SE 0slo (27,453) 713.71 718.49 713	
Alcatel Aisthom 601 +1 Arjomari Prioux 2,200 -39 Anxil Estrepr 1,115 -10	Sadterwerk 232 +0.50   Bower 277 20 -2 30		SWEBEN	Rust Plat	Friday traded Pepsico 4,247,500	0 334 - 7	Apr.5 Apr.4 Apr.3 New York 188.467 198.120 213.720	P(SLIPPINES Manife Cody (2/1/85) 1154.73 1148.36 1126	LB7 1106.98 1154.73 68/40 \$82.64 (10/1)
81C	SM(W (Br)	Saffa A	April 8 Krener, + er AGA B Free	Sage Hids	Seetchi 3,707,500 Blockbester 3,347,400 BJ Habisco 3,259,100	0 124 + 4	Armer 13.064 14.867 16.841 NASDAQ 200.264 216.112 229.807 Issues Traded 2,046 2,065 2,064	SINGAPORE SES All-Stagger (24/75) 406.05 409.75 409 SOUTH AFRICA	58 408.25 415.46 03/3 315.07 (14/1)
BNP Cert inv 2887 18 Bancake Cle 500el 9	lerision 750 leriser Kraft 116.20 -0.80 lHF Bank 412	STET	AGA B Free	SA Man Amoor 21.25 +0.25 Tiger Dats 35.75 -0.25	Fleet 2,919,800 Citions 2,309,000	0 17 - 1. 0 161 <sub>4</sub> + 1 <sub>4</sub>	Rises 599 940 454 Falls 938 675 665	JSE Geld (28/9/76) 1064.04 1044.0 104 JSE industrial (28/9/78) 3/31.84 3/36.0 3/4	3.0 1039.0 1367.0 (14/1) 971.0 (25/2) 9.0 3403.0 365.0 6/40 2829.0 (16/1)
Beglin Say Cert Inv 565 +5   E	31f1ag Berg ,, 905 +36 [*	STET 2,249 -20 Toro Assicur 25,500 -210 Tosi Franco 33,400 -240 Unicem 11,570 -30	Astra A Free 560	Vasi Reefs	Anto Prots 2,279,200 Philip Morris 2,089,300	0 443 - 14 0 674 - 3	Unchanged 509 449 440 New Highs 125 186 185		.14 649,43 697,62 (4(T)) 614,60 (TG/L)
✓JAPAN	Geril 8 Year + et -	April 8 Yes + er - ;	April 8 Yes + ar -	AUSTRALIA (continued) April 8 Aust\$ + or -	Bk of Beston 2,057,800 Boeleg 1,899,200	0 94 - 14 0 49 - 4	New Lewis 5 6 4	SPAIN NEAHL SE (30/12/85) 279.91 281_47 282 SWEDEN	08 284.18 289.22 (18/3) 213.70 (14/1)
700 751 -			Table Districts 1 170 at 60	Metal Manuf 2.32at	CANADA	<del></del>	<del></del>	Afficialistic Sec. 0/2/37; 1098.30 1111.7 111/	
All mometo	span (2010) - 10 span Steil Works - 5'70a - 15 span Storage Bet - 811a - 14 span Syn Robber - 701a + 4 span Wool - 1,670 - 20 span - 20 span - 20 span - 20 span - 20 span - 20 span - 4	Micho Sec 1,060al =40 Witton Corp 1,370at =10 Rippon Crefit Basik 11,000al=200 Mippon Denko 780 770at =10 Mippon Denko 780 770a =40 Mippon Denko 1,710 =40 Mippon El Glast 1,720at +70 Mippon El Glast 1,720at +70 Mippon El Glast 1,720at +70 Mippon Fire 883at =16 Mippon Fire 883at =16 Mippon Hodo 2,870at Nippon Hodo 2,870at Mippon Hodo 2,870at Mippon Meat Pack 1,620at =40 Mippon Mippon Meat Pack 1,620at =40 Mippon Mippon Palant 848at +7 Mippon Oli 1,080at =50 Mippon Palant 848at +7 Mippon Road 1,580at =50 Mippon Ro	1200   120	Minproc. 0.43 Nat Aust, Bank. 5,78 -0.06 Newmont Aust. 1,03 -0.01 Newmont Aust. 1,03 -0.01 New Carp. 8,80 -0.30 North BM Pelm 2,29 -0.05 Pacific Dualing 5,1,4a -0.08 Pancontinental 1,38 -0.02 Pass Inco. 1,44 -0.01 Planer lati 2,52a -0.08 Posser lati 2,57 -0.03 Possidon 1,50 -0.07	TOPONTO	Apr. Apr. Apr.	Apr. 1991	Sets Back Ind. (31/12/50) 741.1 742.5 74 SBC General (14/87) 624.4 623.4 621	
Amano Corp 2,230ml -60 Amin Construction 1,400ml +20	ulo Paper	Inpon   Inpo	Telfoku 01  551 -9 Telfoku 01  960 -7 Telfoku Constr 1 240 +30	News Corp	Metals & Minerals 3. Composite 3.	5135.70 3134.10 3130.64 518.13 3524.26 3516.44		TAJWAN** Weighted Price (30/6/66) 5279.97 (c) THAKAND	69 5344.84 5344.84 CHO 3316.26 (16(1)
Anritsu 1,900mi –10 Aoki Corp 878mi +3 Anabia 08 Co Ltd 7,130 –20	Lagome	Nippon Flour Mills 720ml +3 Nippon Hodo 2,870ml ,, Nippon Kanshu 013		Pasmingo 1.44 -0.01 Ploneer Intil 2.52m -0.08 Placer Pacific 2.77 -0.03	<del></del>	1884.92 1851.13 1847.64		Baugkok SET (30)4/75) to 674,64 868.	
Asahi Chemical 824ai -4	andenko	Rippen Light Metal 1,040at +20 Klippen Metal Pack 1,620at -40	Toel 1 030ml	Poseidon	Base values of all indices a Toronto Composite and Me	are 100 entent NYSE All etals—1000, Terrorio Inc	Common - 50; Standard and Poor's - 10; and	N.S. Capitat Int. CO. 1717 CO. 516.3° 521.7 520  **Saturday April 5: Talwan Weighted	Select fol Maron France Est AET RD
Asahi Optical 666ai +1 Asks Corp 635ai Atsugi Nylon 1,090	anebo 611si -3 anegafuchi 748si -2 anematsu Corp 830ci +5 ancal El Power 2,910ci	Nippon Milling 01/2 -6 Nippon Oli 1,080al -20 Nippon Paint 848al +7	Tokai Bank 1,740m +10 Tokai Carbon 793 +5	SA Britering 3.17st0.12	83. † Excluding bonds. ‡ Ind Unavallable. *Corrected (1)	dustrial, plus litilities, F ig. for Apr 5.	Common — 50; Standard and Poor's — 10; and dicts based 1975 and Montreal Purtfolio 4/1/ Triancial and Transportation. (c) Closed. (d)	4 Subject to official recalculation. Base values of all indices are 100 except: Brussels SE, HE 255.7, JSE 26 industrials – 264.3 and Australia All Ordi	CHICAINTEE at 19.00 GMT.  K General, ISED Overall and DAX — 1,000, USE Gold — Pary and Mining — 500; (c) Closed, (d) Unavailable.
Banyu Pharm 1,360sl –40   K Bridgestone 1,130 –20   K	ansal Palet	Minnou Selko 821ml -18	Tokio Marine 1,380at +10 Tokoyarsa Soda 650at	Santos 3.55 +0.06 Smith (Hwd 4.92s -0.01 Stockland Tst 2.05 +0.01 TRT 1.61 +0.02		<del></del>	·		
CSK 5,010ml +100 K	ama   Faint	Mippon Sanso 767at 412 Mippon Selko 821at 418 Mippon Sharyo 1,460at 40 Mippon Sher (Jass 692at +7 Mippon Shirnas 1,170at 410	Tokyo (Bank) 1,320xl -30 Tokyo (Bank) 1,320xl -30 Tokyo Dome 3,240 +90	TRT 1.61 +0.02 Tyco laws		ı			
	Awasaki Steel 456a	Nippon Shingars 1,170at -1.0 Nippon Shingars 1,170at -1.0 Nippon Sola 979at -3 Nippon Sola 979at -3 Nippon Statutess 902at -6 Nippon Statutess 422at -1 Nippon Statutess 431at -9	Tokyo (Bank)	Westfield Hdg 3.40 Westfield Trust 1.93 +0.01	· .		TOKYO - Most		
Casio Compoter 1,270ml +30 K Central Finance 745ml -5 K	anki Kipp Railway 862ni -8	Nippon Soda 979: -3 Nippon Stainless 902: -6 Nippon Steel 492: -1 Nippon Solsun 631: -9	Toloo Rope	WestField Triest 1.93 +0.01 WestField Triest 1.93 +0.01 Westpac 3.96 -0.08 Woodside Pet 3	<u>-</u>		Monday 8 Stocks Closing Change Traded Prices on day	<del></del>	-
LERRIZAI GIASS 630st +2 Chiba Basis 1,010sc -20 K Chiyoda Chen 2,990st +80 K	00e Steet 270m - 10 also Massf 2,700m	Tipper   Tipper	Tokyo Style			,	MMANN 7000 4340 MM 415	N° toui OSK i.me Kepen Li Mil Stocke Closing Change Prices on day 12 Mil S74 + 12 Mil S74 + 12 Mil S74 1.800 + 40 Mil S74 + 20	
Chubu El Pert 2,900ml —10 K Chubu El Pert 2,900ml K Chugai Pharmi 1,350 K	okuyo 3,660ml +10 omatsu 970ml +8 onica 1,070 +10	Michiganton France 1 220nd	Tonen Corp 1.590 +20	HONG 100NG April 8 H.K.S + nr ~			Chlydda 25.3m 2,980 +80 Kalwasaki 11.5m 638 +8 Kalwasaki 11.4m 673 +17 Maul Shphidg 10.4m 659 +1	Nippon Lt Mit	•
Chagota El Power 2,950al +20 K Citizes Watch 997al -1 K	onica 7.000 +10 onica 1.070 +10 oyo Selto Co 1.010et +10 langua-Guni 901et -9	Nissan Dieset	Way ma 90/11 ->	Amoy Props 4.65 +0.18 Bank East Asia 15.60 -0.50 Cathay Pacific 8.65 -0.10		-			
Daiel inc	umisi Chemicai 1,020 +90      	1.390x -10   1.390x -10   1.390x -10   1.390x -10   1.390x -20   1.390x -10   1.390x -10   1.390x -10   1.390x -10   1.390x -20   1.390x -10   1.30x -10   1.30x -10   1.30x -10   1.30x -10   1.30x -10   1.30x -1	Teshoku	Chenng Kong 18.10 -0.20 China Light 19.20 -0.30 China Motor 27.40m -0.20	;		<del></del>		<del></del>
vernator	iareka Chemicai 695rd iarita Water 2,940rd iarnoald Refree 774-nd 238	Nissin Electric 1,490at -40 Nissia Food 2,660at +20 Nitsako 1,020at +40	Toto	Cross Karbour 14.40 Dairy Farm Inti 12.20 -0.30					· ·
Oalcel Chemical 9772 19   19   19   19   19   19   19   19	ubota Corp	Visite Sangro 1, 960rd +50 (visita Fior 1, 970c +10 (visita Fior 1, 970c +10 (visita fior 1, 1030rd +20 (visita fior 1, 1030rd +20 (visita fior 1, 460rd +40 (visita fior 1, 460rd +40 (visita fior 1, 460rd +40 (visita fior 1, 1070rd +40 (vitita fior 1, 1070rd +30 (	Tochine Elect	Bank East Asia 15.60 -0.50 Cathay Partillic 8.65 -0.10 Chemig Kons 18.10 -0.20 China Ught 19.20 -0.30 China Motor 27.40at -0.20 Ches Rarbour 14.40 Daily Farm listi 12.20 -0.30 Evergo 172 -0.01 Hang Ling Dev 7.25 Hang Sang Bank 24.70ar -0.72					

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FINANCIAL TIMES

OSSWORD

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# Uncertainty over Fed's intentions restrains Dow

### Wall Street

SHARE PRICES were little changed in light trading yesterday morning amid uncertainty about whether the Federal Reserve will cut interest rates, and anxiety ahead of the coming quarterly corporate earn-ings season, writes Patrick Harverson in New York.

At 1.30 pm the Dow Jones Industrial Average was 1.49 at 2,898.27, having spent the entire morning session only a few points either side of its opening value. The more proadly based Standard & Poor's 500 was equally becalmed, edging 0.52 higher to 375.88 by 1 pm, while the Nasdag composite of over-thecounter stocks eased 0.45 to 195.35. Turnover on the NYSE was light at 79m shares by 1 pm, with advancing shares marginally outpacing declining shares by 726 to 689.

After the Fed's failure on Friday to ease monetary policy in the wake of a big rise in March unemployment, the market is looking to the March inflation figures as a possible trigger for a cut in interest rates. On Thursday the March producer prices index is released, followed by the consumer prices index on Friday. Analysts believe stocks will

then, although worries about the reporting season could undermine the market. The recent spate of profit warnings suggests that first quarter cor-porate profits could be particularly weak, they say. The removal of Pepsico from

the recommended buy list at Donaldson Lufkin & Jenrette (DLJ), the broking house, prompted a fall in the stock of \$% to \$32% on volume of 1.6m shares. Also in the food and consumer products sector, Sara Lee fell \$% to \$8% and Bob Evans Farms lost \$% to 19% on DLJ downgrades. Cleveland-Cliffs, the iron ore

mining group, gained \$1% to \$32% after Tiger Management, one of its largest shareholders. threatened a proxy fight to get Cleveland-Cliffs to buy back its own stock.

The news that Microsoft and Compaq will join forces with MIPS Computer Systems to form an alliance to strengthen the Risc workstation business depressed Intel, which dropped \$\% to \$47\%. Analysts regarded the alliance as a threat to Intel's PC-based business. Compag rose \$\% to \$62\% and \$\% \$62 Microsoft put on \$2% at \$112% while MIPS Computer Systems added \$% to \$20%. Del Webb rose \$% to \$11%

after receiving positive cover-

withdrawal from the casino business and its strong Southwest home sales. Adia Services, the temporary

personnel group, fell \$2% to \$23 in the wake of Friday's late announcement that its first quarter profit would be well down on a year ago.

TORONTO midday stocks recouped some of their early losses, triggered by disappointment that the US Federal Reserve had not eased credit. The composite index was 6.7 lower at 3,511.5 at midday, after hitting a low of 3,505.69. Declines led advances by 227 to 175 on volume 9.8m shares.

The communications and media sector led the downturn. Rogers Communications class B shares fell C3% to C\$9 and Maclean Hunter lost C\$% to

Maciean Hunter lost C\$% to C\$10%.

Newbridge Networks, which said that it had signed two three-year global marketing agreements with AT&T, fell C\$% to C\$9%. The shares rose sharply last week on rumours of the deal.

CAE Industries gained C\$% to C\$7 after its US subsidiary won contracts for the US Army's new light attack heli-

# Nikkei beats late retreat as interest rate hopes fade

### Tokyo

FIRM IN the morning, share prices reversed direction later to end moderately weaker yes-terday on balance. Dealers were preoccupied with interest rate prospects, and a decline in the futures market towards the close triggered index selling by investment trusts, writes Emiko Terazono in Tokyo.

The Nikkei average closed 159.68 down at 26,607.65, after a morning high of 26,826.33 and an afternoon low of 26,591.48 just before the close. Volume decreased from 550m to 500m shares and activity centred on dealer and individual trading.

Falls finally led advances by 526 to 452, with 156 issues unchanged. The Topix index of all first section stocks lost 6.86 to 2,008.74, and in London trading the ISE/Nikkei 50 index was 0.12 easier at 1,513.36.

the Nikkei was not surprising after Friday's fall on Wall Street. "Investors will now focus on US economic statistics later this week," commented Miss Benedicte Ivey at Credit

Lyonnais Securities The outcome of the Tokyo metropolitan gubernatorial election had little effect on financial markets; but Mr Mas-ami Okuma at UBS Phillips & Drew said markets could become littery if the announce-ment from Mr Ichiro Ozawa, the Liberal Democratic Party secretary-general, that he would resign from his post disrupted domestic political

interest rate-sensitive largecapital issues eased as investors, who were anticipating that a discount rate cut in the US would put pressure on Japan's central bank, were disappointed by the Fed's stance on monetary policy. Ishikawaji-ma-Harima Heavy shed Y2. Shipping-related shares were strong on recommendations by stockbrokers. Mitsui OSK

NATIONAL AND REGIONAL MARKETS

Australia (74). Austria (19)... Belgium (60)... Canada (116). Denmark (31).

Finland (2)

Japan (452)... Malaysia (33) Mexico (12)...

ew Zealand (14).

Norway (30).... Singapore (25) South Africa (60). Spain (41)..... Sweden (27).....

USA (525).

Lines gained Y12 to Y674 and Hitachi Zosen, the day's most active issue, rose Y15 to Y690. Among smaller companies. Chiyoda, the plant engineer, moved ahead Y80 to Y2,990 on expectations of order increases

Steel put on Y120 to Y3,900 as traders were encouraged by the company's estimate of a 40 per cent increase in profits for the year ended last month. Furukawa Electric, the electric cable and wire maker, added Y17 at Y873 on brisk cable sales to NTT.

Speculative stocks were also active, with Keisei Electric Railway climbing Y40 to Y1,800 on rumours of an approprice ment that it will conduct equity financing. Yamada, a car maintenance toolmaker, rose to an all-time high of Y2,130 on rumours that a specstock, but receded on profit-taking to end Y10 off at Y2,010.

The drugs sector was weaker

firmed Y100 to Y2,670 on sma

Roundup

denominated warrant bonds. In Osaka, the OSE average added 98.52 at 80,061,97 on volsome investors were attracted by its low price/earnings ratio. Wakita a leasing company

karaoke machine leasing.

The new shares reached a high of HK\$28.40 from their from south-east Asia.

Some issues gained ground on strong fundamentals. Tokyo

on profit-taking, but Yamanou-chi Pharmaceutical gained Y50 to Y3,170. Traders said the buy-ing was related to the company's launch of French franc ume of 52.9m shares, against 59.2m. Investors were attracted to low-priced small-capital issues. Kinki Coca-Cola Bottl-ing gained Y300 to Y3,000 as

lot buying. Investors were attracted by revenue from its

WEAKNESS on Wall Street on Friday and the Nikkei's decline yesterday weighed on most Pacific Rim markets. HONG KONG retreated as

afternoon profit-taking over-

FRIDAY APRIL 5 1981

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FT-ACTUARIES WORLD INDICES

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whelmed early gains driven by interest in HSBC Holdings shares on their first day of trading in place of Hongkong and Shanghai Banking shares.

HK\$25.87 resumption price but ended at HK\$26.90.

The Hang Seng index, which gained 40 points at one stage, closed 37.14 or 1.0 per cent down on balance at 3,812.01 on turnover of HK\$2.01bn, after

last Thursday's HK\$2.11bn. MANILA was carried to the year's high by the oil sector, though trading was thin ahead of today's national holiday. The composite index rose 6.37 to 1,154.73 in turnover of

212.97m pesos, against 259.40m previously AUSTRALIA lost ground in spite of better than expected balance of payments data for February. The All Ordinaries index slipped 11.8 to 1,444.6 in Westpac fell 8 cents to A\$3.98 after announcing a cut in its

interim dividend TAIWAN declined as inves-tors returned from the four-day holiday weekend in a cautious mood. The weighted index lost 64.87 or 1.2 per cent to 5,279.97 in turnover of T\$78.2bn, against T\$83.3bn.

SEOUL continued to fall after a weak session on Satur-day. Volume dropped to 5.68m shares, the lowest level of the year, after Saturday's half-day 5.02m. The composite index dipped 4.54 to 646.46.

SINGAPORE was lower in thin trading. The Straits Times Industrial index shed 10.11 to 1,492.24 in turnover of S\$104.99m, down from S\$129.16m. KUALA LUMPUR'S composite index receded 9.01 to 582.13 in volume of 49.3m shares, after 64.1m, and NEW ZEALAND's Barclays index

BOMBAY attracted heavy buying by non-resident Indians and the BSE index finished 20.58 higher at 1,238.70.

THURSDAY APRIL 4 1991

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156.75 182.46 88.263 148.97 247.78 824.35 145.73 52.31 223.24 208.25 208.54 171.12 204.12 100.67 187.44 154.09

# Germany bounces 3.8% in technical rally

MARKETS IN PERSPECTIVE											
	×	change in lo	% change sterling !	% change in US 5 f							
_	1 Week	4 Weeks	î Yesr	Start of	Start of	\$264 di 1991					
Austria	+ 2.39	+ 1,03	-28.31	+ 15.61	+12.58	+3,74					
Belgium	+ 0.47	+0.45	-5.02	+ 19.32	+16.67	+7.51					
Denmark	+204	-0.41	-1.67	+18,44	+15.66	+6.59					
Finland	+3.67	+3.89	-11.06	+30,37	+91.24	+20.93					
France	+210	+0.96	-10.29	+ 20.83	+ 17.76	+8.51					
Germany ,	+3.83	- 1.63	-18.97	÷11.84	+8.42	-0.08					
Ireland	+2.40	+2.41	<b>-9.75</b>	+27.07	+23.77	+ 14,06					
Italy	+3.24	+3.83	<b> 15.90</b>	+ 16,26	+14.48	+5,50					
Netherlands	+0.48	+4.00	-0.31	+17.55	+ 14,09	+5.14					
Norway	+0.80	-2.42	-14,04	+9.16	+6.91	-1,48					
Spain	- 1.30	+ 1.65	+ 13.31	+24.88	+25.28	+ 15.45					
Sweden	+ 1.47	-0.07	+7.41	+30.38	+31.65	+21,32					
Switzerland	+219	+2.59	+1.16	+21,68	+19.23	+9,87					
UK	+3.40	+3.54	+1268	+ 19,35	+ 19.35	+ 9,98					
EUROPE	+2.68	+2.08	~ 0.97	+18.53	+17.02	+7.83					
Australia	+ 0.62	+3.25	-0.68	+14.54	÷26.23	+ 16,33					
Hong Kong	+2.99	+5.71	+27.52	+ 28.40	+39.43	+28.48					
Japan	+2.41	+2.07	-3.08	+ 15.76	+25.03	+15,20					
Malaysia	+1.72	-202	+ 11.81	+ 15.22	+23.10	+ 13.43					
New Zealand	+2.32	-0.52	-24.89	+6.89	+ 17.10	+7,88					
Singapore	+0.81	-3.23	-0.01	+26.94	+36.03	+25.35					
Canada	+ 0.54	-2.29	-2.93	+5.78	+15.39	+6.34					
USA	+0.18	+0.32	+ 10.59	+ 14.27	+23.99	+ 14.27					
Mexico	+4.19	+24.33	+127.80	+42.68	+52,81	+40.82					
South Africa	+ 2.35	+ 1.18	-9.61	+6.64	+18.29	+9.01					
WORLD INDEX	+1.62	+1.42	+2.39	+ 15.84	+22.50	+ 12.58					

14 per cent for 1990. However Linde rose only DM3 to DM800

where prices were appreciably better - KHD up DM7.50 at DM194 and Deutsche Babcock

DM4.90 at DM178.50 - there

was a suspicion that trading rather than investment, con-

siderations had won the day.

Turnover subsided from Fr

PARIS quietened down after last week's arbitrage activity.

day's FFr3.8bn, and the CAC 40 index eased 4.14 to 1.847.57.

Among the day's few big movers, Eurotunnel fell FFr1.40 or 2.8 per cent to

FFr49.30 on volume of 1.42m

shares. The company said that a delay in the delivery of tour-

ist trains could reduce 1993

revenues. Moulinex gained FFr2.70 or 2.4 per cent to FFr117.80 after Friday's 1990

results, which underlined the household equipment maker's good second half.

Saint-Gobain, the glass maker, added another FFr5.90

to FFr464.70, a gain of 12 per

cent since the end of February.

compared with a rise of 5 per

By Jacqueline Moore

TRENGTH IN Europe and Japan gave a positive gloss to stock markets last week. The World Index built upon the previous week's modest gains to finish 1.6 per cent higher in local currency terms - a rise that would have been greater if the US had not ended a volatile week almost unchanged. Europe was flush with good

performances last week, in spite of the closure of most bourses for Easter Monday, the most significant gains being in Germany, the UK and Italy. Germany, which led the global correction a couple of weeks ago, rose 3.8 per cent in a rally described as technical. Said Salomon Brothers on Friday: "In the near term the pre-conditions are accumulating for a bounce in German equities; the D-Mark has slumped, but stock market pessimism is wide-spread and value is good."

Ms Vanessa Rossi of Swiss

Bank Corporation agrees that Germany could perform well in the short term, but stresses

expensive after last year's strength. She estimates 3 current price/earnings ratio of 15 to 16 for the German market.

against 12 to 13 in the UK. Moreover, she says, the eco-nomic and political difficulties remain serious, and the profits outlook is not good. Swiss Bank expects 1991 earnings growth of 3 to 4 per cent in Germany, against about 14 per cent in Switzerland.

Last week's German advance was helped by a belief that an expected rise in interest rates - which did not materialise had already been discounted says Ms Rossi. Share price gains were led by Hoesch, the steelmaker, which rose 9.5 per cent on the week, Deutsche Babcock, in engineering, up 6.5 per cent, and BMW, the car maker which reported results, up 5.9 per cent. Italy's rise, meanwhile, was

built on flimsy foundations, says Ms Rossi. The resignation of the prime minister on Good Friday produced expectations of elections, which in turn raised hopes of a pre-election rally and so triggered buying. The advance concealed the continued worries about the

Bank predicts gross domestic product growth of only 1 to 1.5 d Israel B: per cent this year, compared with an official government

, po hold to forecast of 2 per cent. Salomon Brothers is more positive about Italy. It says there are currently three types of hourse in Europe:

the UK, Italy and Spain which, it says, are cheap based

on recovery and interest rate • France, Switzerland and Belgium, which appear to be

fully valued:

and Germany and the
Netherlands, which look to be
attractive on the basis of a continued US dollar recovery.

The best rise last week was again in Mexico, which con-firmed its position at the top of the 1991 performance league, the 1991 performance league. The market has gained more than 40 per cent in dollar terms this year, compared with second-placed Hong Kong, which has risen 28 per cent. Hong Kong also had another good week, although Hoare Govett points out that news of a covered warrants issue from Cheung Kong cut the rally

Cheung Kong cut the rally

# Italian cash calls feature on quiet Continent

ITALY featured in a quiet trading day on the Continent as the recent spate of cash-raising announcements continued, writes Our Markets Staff. MILAN fell back after last

week's gains. Trading was dominated by technical considerations linked to the expiry of monthly options contracts on Friday. The Comit index dropped 4.83 to 595.46 in volume estimated at less than Fri-

day's L205bn. A closer look at last week's March mutual fund data, showing that a sizeable amount of the 20 per cent increase in net inflow came from dividend income, not fresh money from investors, dampened sentiment. Furthermore, mutual funds continued to sell domestic equities, although at a

slower net rate of L450bn compared with L750bn in February. Assitalia slid L265 or 2.5 per cent to L9,610 after weekend comments by its controlling shareholder that the stateowned insurer needed to double its share capital. Eridania, the sugar, starch

and edible oil group controlled by Ferruzzi, eased L180 to L7,250. After the close, the company said that it planned to increase its capital by between L252bn and L281bn. FRANKFURT had a few bright spots. Volume fell from DM6bn to DM4.6bn. Construction shares climbed by another fell 8.92 to 1,579.95, after a mid-

session rise of 0.87 to 672.44 in the FAZ. Mr James Cornish of County NatWest said that Friday's talk of construction orders from east Germany had been followed by more news at the weekend, particularly of pollution control work for Billinger & Berger. Billinger rose DM36 to DM905. Hochtief put on DM33 to DM1,322, Philipp Holzmann DM45 to DM1,370, and Heidelberger Zement DM57 to

DMI,202, a rise of more than 40 per cent from its 1991 low. There was a modicum of support for engineering stocks after Linde reported profits up

### **SOUTH AFRICA**

JOHANNESBURG found support from a depressed financial rand, owing to the growing political uncertainty. A rise in bullion prices to \$361 helped the all-gold index advance 20 to 1,064. The all-share index added 10 to 2,949.

	F	T-SE E	urotrac	k 100	- Apr	8	
<b>Open</b> 1113.75	10 am 1113.77	11 am 1113.44	Noon 1114.00	change 1 pm 1113.19	2 pm 1114.23	3 pm 1113.85	Close 1113.55
	Day	's High 1	116.55	Day's	Low 111	12.54	
Apr 1119.	5 54	Apr 4 1114.06		r 3 6.86	Apr 2 1100.61		lar 28 193.14

cent in the CAC 40. AMSTERDAM closed mostly easier after a dull session. The CBS tendency index lost 0.6 to 96.4 while volume fell to

Dase value 1000 (2010/90)

FI 575m from FI 855m Philips lost Fl 1.30 to Fl 28.10 after the chairman's comments last week in the annual report. Elsevier rose Fl 1.10 to Fl 84.80 following its 1990 results and the sale of its stake in Pearson of the UK for F1608m. Ahold, the supermarket group, added F1 2.70 to F1 86 in active trading ahead of the debut of its ADRs on the US

Nasdaq system yesterday. MADRID, one of the few markets to fall last week on

profit-taking, lost another 1.83 on the general index, which slipped below 280 to close at 279.64. Turnover fell to about

Pta10bn from Pta14.5bn. FG, the Madrid brokers, said in its April monthly review that it had expected the index to reach 280, but not as quickly as it had. "Now that level has been reached in the rush to buy, it is not clear that the rally will continue much fur-ther," it says; "280 on the index is a fair value given the combi-nation of real interest rates at 6 per cent, estimated EPS growth for 1991 of 6 per cent and a return to the historical

risk premium for Spanish equi-

ties of 3.5 per cent."
STOCKHOLM edged lower.
The Affarsvärlden General index eased 13.4 to 1.098.3 in turnover of SKr343m after Friday's SKr396m.

In the insurance sector, Skendia free shares dropped to SKr173 on Friday's news of a 97 per cent fall in 1990 operating profits, before closing SKr3 or 5 per cent down at SKr178.

**ZURICH** financials continued to outpace industrials as the Crédit Suisse index fell 0.4 to 562.4. In banking, CS Holding rose SPr90 to SPr2,060 while, in engineering, Brown Boveri dipped SFr50 to SFr4,630. BRUSSELS finished mixed in

quiet trading, although Del-haize, the retailer, continued to firm after good first quarter results at its Food Lion unit in the US. The Bel20 index slipped 1.33 to 1,199.19, while Delhaize gained BFr60 to BFr7,760. VIENNA shrugged off weaker sentiment on other

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bourses and rose to its fourth successive 1991 high. The index gained 3.77 to 582.77.

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# WORLD GOLD

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